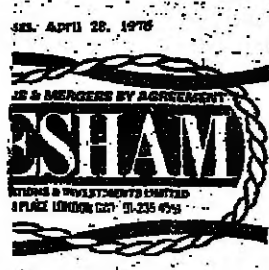


هذا هو الأصل



FINANCIAL TIMES

No. 26,955 Wednesday April 28 1976 ***10p

design and build
for industry and commerce
IDC Limited
Stratford-upon-Avon Tel: 0789 4268

ness is merging
less. Successfully.

CONTINENTAL SELLING PRICES: AUSTRIA S.15; BELGIUM F.20; DENMARK K.2.75; FRANCE F.2.20; GERMANY DM1.70; ITALY L.300; NETHERLANDS F.1.50; NORWAY K.2.75; PORTUGAL Ec.15.00; SPAIN Ptas.30; SWEDEN K.2.50; SWITZERLAND Fr.1.50.

SUMMARY

Equities up 4.8; pound helps gilts

● **EQUITIES** made further progress. The FT 30-Share Index, after showing a rise of 6.7 at 1 p.m., closed a net 4.8 up at 409.3. Trading was thin—official markings of 5,354 were again well below last week's average of 6,119.

● **GILTS** were helped by sterling's steadier performance. Gains extended to 1½ in long and to 1 in shorts.

● **STERLING** maintained its firmer trend. Its weighted depreciation narrowed to 37.5 (37.7) per cent. The pound gained 45 points against the dollar to \$1.9235. The dollar's weighted fall widened to 1.59 (1.49) per cent.

● **GOLD** gained \$1 to \$129.

...should be...
...evidence only...
...Committee re...
...erday...
...ee says that...
...at risk of wrong...
...cases which...
...witness evidence...
...It recommends...
...and practice...
...such convictions...
...ce, chairman of...
...erals recently...
...robbery charge...
...the Devil Con...
...but a long way...
...invitation solely...
...since impossible...
...much faith in...
...judges. Page 8

Judge ehoused

house, MP for...
nd his secretary...
ey appeared at...
a trial expected...
an two months...
ented 21 charges...
conspiracy and...
Buckley faces...
and plotting to...
household, con...
a defence, was...
judge to "sit...
nt to the cells.

Wire

out Thor cut one...
trawler Irwana's

ne plan

ions are being...
son about a...
pro-yellow line...
wait to conform...
with ropan standard...
yellow line, in...
uld indicate "no...
a broken line

Il three

ted, 8, and his...
and Alan, 6, were...
their bed after...
by paramilitary...
in idon home. The...
art of a family

uling

Lords accepted...
its Privileges...
port that Mr...
54, is the legal...
until Barony.

likely

general election...
following the...
enocrat Party's...
promise to sup...
ro's Christian...
st. Page 6

ame of West

of the Roman...
England and...
created a Car-

in. 24. of New

warded \$1.1m...
se of "horrible...
if being wrongly...
lifting.

mon airports

are with electronic...
32 devices. It...
is to be...
rice Commission...
all both together...
the threatened...
ummer. Wessex...
y suggested.

E CHANGES YESTERDAY

unless otherwise...
ated)

SES	£1,000 + 1
A	£331 + 14
7	87 + 5
8	82 + 4
9	535 + 4
1	180 + 4
2	38 + 6
3	130 + 6
4	28 + 21
5	60 + 44
6	174 + 5
7	172 + 5
8	340 + 5
9	380 + 5
10	37 + 4
11	106 + 4
12	99 + 8

Mathews Wrightson... 208 + 12
Morgan Gramplan... 487 + 4
Office and Electronic... 67 + 3
Rank Organisation... 170 + 3
Sprella... 149 + 4
Staffs. Potts... 148 + 8
Tern-Consulte... 212 + 24
Toger Kemsley... 60 + 4
Unilever... 478 + 10
Unish Borneo... 132 + 8
BP... 855 + 5
Anglo-American Coal... 500 + 30
MIN... 284 + 18
Joburg. Cons... £201 + 14
Palabora... 900 + 30
Pancynthal... £10 + 1

FALLS

Aust. and NZ Bank... 405 - 8
Camrex... 41 - 4
Bead. Elec... 46 - 4
Coronation... 90 - 10
Selection Trust... 333 - 20

Statement of 'paramount importance'—Kaunda

Kissinger declares U.S. opposition to white Rhodesia

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

Dr. Henry Kissinger, U.S. Secretary of State, yesterday declared that white-ruled Rhodesia would face "unrelenting opposition" from Washington until a negotiated settlement was achieved. His statement was hailed by Zambia's President Kaunda as of "paramount importance."

Dr. Kissinger, delivering in Lusaka what was described as the keynote speech of his two-week African tour, outlined U.S. policy in southern Africa in general and towards Rhodesia in particular. He declared that his visit was intended to usher in a new era in American policy.

He came down firmly on the side of majority rule in Rhodesia but stopped short of offering aid to Rhodesian guerrillas.

In what observers saw as the most detailed statement of U.S. policy in Africa so far, Dr. Kissinger said that American policy "for a just and durable Rhodesian solution" would rest on "10 elements." The first of these was "support in the strongest terms" for the proposals made by Mr. James Callaghan, then British Foreign Secretary, on March 22 for Rhodesian independence under majority rule in not more than two years from the "expedient conclusion of negotiations."

White Rhodesia, Dr. Kissinger said, could expect neither diplomatic nor material help at any stage of its conflict with African states or African liberation movements. "On the contrary, it will face our unrelenting opposition until a negotiated settlement is achieved."

The Foreign Office yesterday warmly welcomed American support for Britain's Rhodesia policy. However, Dr. Kaunda, though describing the speech as "paramount importance," implicitly criticised Dr. Kissinger for not going far enough.

The time for peaceful settle-

ment of Rhodesia was gone, he said. "This was not until Zimbabwe is born." The answer, he added, "Smith and his colleagues must hand over power to the majority and then the war will end. This is America's challenge now."

Dr. Kaunda has significantly hardened his stand over Rhodesia since the recent breakdown of talks between the Smith regime and the Nkomo faction of the African National Congress.

Challenge

Dr. Kissinger's statement went some, if not all, of the way to meeting this challenge. In what will undoubtedly be a welcome move to African leaders, the Secretary of State announced that the Ford Administration would this year urge Congress to repeal the Byrd amendment—which authorises the U.S. to import Rhodesian chrome, contrary to UN mandatory sanctions.

It would also use its influence with other industrial nations to ensure compliance with sanctions. It would also urge U.S. citizens not to go to Rhodesia and those already there to leave.

To ensure that there was "no misperceptions" in white Rhodesia, when Dr. Kissinger returned to Washington, the U.S. Government would "communicate clearly and directly to the Salisbury regime our view of the necessity of a rapid negotiated settlement leading to majority rule."

Dr. Kissinger announced U.S.

Soares stand on coalition may bring back military

BY PAUL ELLMAN

SOCIALIST refusal to countenance any coalition with the Government on the basis of Sunday's election results threatened today to bring the Portuguese military back to the front of the political stage.

Although his party took only 35.01 per cent of Sunday's vote, Dr. Mario Soares, the Socialist leader, has stuck firmly to his proclaimed intention of governing either alone or not at all.

Dr. Soares said that a Socialist Government would include independents and representatives of the military, an idea he first floated shortly before last November's abortive left coup, but which he subsequently appeared to have dropped.

His demand is thought to have sparked considerable concern among elements of the Revolutionary Council of the Armed Forces, who were hoping that the election would enable the military to phase out its involvement in the day-to-day running of the country, and play the more passive role of constitutional watchdog.

The most prominent exponent of this viewpoint is General tenente Amaro Eanes, the Army Chief of Staff, who can count on 13 of the 21 votes on the Revolutionary Council. Ranged against him is the group headed by Major Melo Antunes, the Foreign Minister, who has long held that the military should keep at least one hand on the helm to ensure that the Portuguese Revolution follows a Socialist course.

The Antunes group was under considerable pressure in the weeks leading up to the General Election, and it was expected that at least two of his supporters would be removed from the Revolutionary Council soon after the electoral dust had cleared.

The estimate produced by the poll has given a fresh lease of life to Major Antunes' political future, which would be extremely bleak of a civilian Government were formed based on a coalition of the parties represented in the Legislative Assembly.

Such a coalition was the subject of pleas to-day from both the Popular Democrat (PPD) leader, Dr. Sa Carneiro, and the Centre Democrat (CDS) leader, Professor Freitas do Amaral. Both leaders denounced the intransigence of the Socialists, and Dr. Sa Carneiro threatened to pull the PPD out of the present Cabinet unless the Communists were expelled.

Th CDS and PPD leaders also stressed that a coalition of their parties with the Socialists would provide the only Government with a broad enough base to tackle the mounting economic and social problems.

The PPD national executive was meeting to-night to decide finally on the question of remaining inside the sixth Provisional Government, which, according to the constitution, should remain in office until after Presidential elections this midsummer.

Although the PPD remained the second biggest political force in the country, it along with the Socialists, saw its vote slip on Sunday, and Dr. Sa Carneiro is thought the pushing the Socialists so hard for a coalition—between them Socialists and PPD would control 177 of the 283 Assembly seats—at least partly to ensure that his own political standing is ensured.

The booby traps Page 6

Marks and Spencer's European outlets show £2½m. loss

BY TERRY WILKINSON, CITY STAFF

MARKS AND SPENCER'S venture into Europe has led to a loss of £2.5m. in its first year of operation.

This emerged from the annual profits statement yesterday, which showed that pre-tax profits of £1.9m. to £3.8m. in spite of these losses and an extra contribution of £3.7m. to the group staff pension scheme.

The past financial year saw Marks and Spencer make its first move into Europe by opening three pilot department stores in Paris, Brussels and Lyons. The cost of opening these stores is believed to have been in the region of £9.25m., including £750,000 of stock for each store and over £1.5m. spent on the training of personnel. The company intends to write off these opening costs over a period of three years and this has materially affected the outcome of the first year's trading in Europe.

The Paris store, opened in February, 1975, suffered from stock replacement problems in the earlier part of the year but is now reported to be trading profitably.

Results Page 26
Lex Back Page

Progress in Brussels has been held back by the construction of the Brussels Metro—road works have surrounded the new store—but this work should be completed next month.

The store in Lyons, which was opened in September, 1975, in France's largest regional shopping centre, may not show a profit until the centre is fully established. Losses, though on a smaller scale, are expected in Europe during the current year owing to the planned write-off of opening costs.

The company has no immediate plans for further expansion in Europe and believes that it is too early to judge the success, or otherwise, of its present venture.

Elsewhere, Marks and Spencer's 55 per cent stake in the Peoples Department Stores Group of Canada has brought in pre-tax profits of only £225,000, net of financing costs, on sales of £25.8m. Rationalisation is already under way, as more stores take on the name of Marks and Spencer.

The stock market, which was expecting the first downturn in Marks and Spencer's profits for two decades, in the light of the squeeze on a consumer spending in the U.K., received the results favourably. The shares rose by 5p to 95p last night.

£ in New York

	April 28	Previous
Spot	\$1,220.8210	\$1,200.8000
1 month	0.924274	1.06-1.05
3 months	0.85-2.70	1.25-2.50
12 months	1.85-5.35	1.40-2.35

TUC leaders review pay talks to-day

BY ROY ROGERS, LABOUR CORRESPONDENT

THE FULL TUC General Council meets this morning to review progress toward a new voluntary wage restraint policy following a further session of intensive bargaining last night between TUC negotiators and a Government team headed by Mr. Denis Healey, Chancellor of the Exchequer.

After several hours of talks last night it appeared that yet another meeting would be necessary before the two sides can reach an agreement on what should replace the 25-a-week flat rate policy due to expire at the end of July.

On the pay policy talks Mr. Callaghan told the Commons. "I think there is no doubt that if there is agreement reached—as I firmly believe there will be in the light of discussions I had yesterday and to-day—on wages policy, the future of sterling which is of concern to us all, will be more assured."

He added that in his view the foreign exchange market had "overdone" its gloomy attitude to the U.K. economic situation.

The Prime Minister was answering questions from Mrs. Margaret Thatcher, Leader of the Opposition, after a private meeting with Mr. Len Murray, TUC general secretary, before last night's policy discussions.

After their preliminary spar the Government and the TUC are cutting down on the hard bargaining with a view to agreeing a compromise between the Chancellor's Budget offer of a 3 per cent wage norm linked to ERM, of tax concessions and the TUC's initial proposal of a 5 per cent limit plus the offered tax relief. In addition the TUC hopes for some commitment on moves to curb rent and price increases, as well as unemployment levels, and to bring about introduction of selective import controls.

Broad support for the Chancellor's 3 per cent suggestion came yesterday from the CBI, Lord Watkinson, CBI deputy president, told British and American industrialists in London that he believed a settlement would be reached.

The CBI supported the proposal to link tax concessions to the pay settlement, and looked to the Secretary for Prices to improve the cash position of companies in the free enterprise sector.

"The Chancellor has helped by his tax treatment of stock appreciation in the Budget. We now expect further practical help in a radical re-shaping of price control, which we will accept so long as there is agreed pay restraint at a level that the country can afford."

"Employers will then drive still harder at new capital investment and exports—both of which are doing well—in the knowledge that this is the only way of achieving full employment and the high-output, high-wage economy on which the Government, the CBI and the TUC agreed at the special NEDC meeting at Chequers."

"It is a very risky operation in sell Britain short," Lord Watkinson said. "Those who do it face not only the Government, the Bank of England, the CBI and TUC, but much more important—a people who are rather good at sinking differences after due argument and untiringly fight lustily for a common cause."

CPSA leaders reject 3 per cent. Page 12

FEATURES		ON OTHER PAGES		ANNUAL STATEMENTS	
Britain joins oil exporters	14	The problems of Mexico	4	Henry Ford	27
Commonwealth and the three Rs	23	The political nose around Taiwan	5	Brussels (House of)	28
Decline of the general carrier	8	Portuguese Election	6	Camilla invests	27
Standard Charter exports	13	TEXAS	15-22	FT SURVEY	15-22
Appointments	20	Lex	36	London Stock Ex.	28
Appointments Adv.	18	Lombard	2	Royal London Ins.	28
Arts	3	Men and Makers	14	Solar Engineering	27
Company News	24, 71	Mining News	22	Joseph Shakespear	27
Coverage	2	Money Market	22	Sabrella Group	27
Entertainment Guide	2	Overseas News	44	Thyssen-Hies	26
Executive's World	13	Parliament	13	INTERIM STATEMENTS	
Farming and Rural	71	Racing	1	British America Trust	13
Materials	31	Share Information	36, 40	S. Lofel Ltd.	13
FT-Accounts Index	30	Share Back Report	30	Pahang Cons. Co.	28
Foreign Exchanges	30	The Technical Page	18	Yarrow and Co.	28
General	74	Today's Events	23	Base London Rates	22
Home News	74	Unit Trusts	30		
Ind. Company News	13	Wall St. & Overseas	16		
Labour News	14	Weather	16		
Leading Articles	25	World Trade News	4		
Letters	25				

For latest Share Index: phone 01-248 9028

If you don't give Luncheon Vouchers, someone else will...



and they'll benefit.

Someone else will gladly help themselves to your staff, beat you to the punch with new staff, and generally have a more buoyant time of it.

Luncheon Vouchers perform small miracles in helping your employees do a good job for you.

Encouraging them to have a proper mid-day meal is more than an act of welfare—it's also an enlightened piece of management, aimed at making people tick.

Results: increased productivity.

That's the experience of 28,000 employers who give Luncheon Vouchers.

Luncheon Vouchers
The extra you can afford to offer

Place and date the Luncheon Voucher service begins here.

Name _____

Company _____

Address _____

FT-284

LUNCHEON VOUCHERS LTD.
22 Golden Square, London W1R 4AD
Branches at Birmingham, Liverpool and Glasgow

Eugene Onegin

MAX LOPERT

of 'Chalkov'. The voice went in and out of the Peter Hall focus, now fresh and resonant, supervised by texturing in Miss Te Kanawa's most masterly, low, rounded, and mostly tone and line - and with it went. Several of the character, for whom charm, advanced for youthful beauty and an ease of the opera house stage presence are apparently sentiments of only the beginning. Understandably Mr. Loxton presented a space, some mellow singing, though after much mellow singing, there was need for less forcing towards the end. He is so 'technological' and exact a performer that it is almost a music (the off-Oregon, the world-weary young aristocrat, not within his ken at all. Physical appearance, though less mature than at past revivals, has much to do with it and a communication of firm, mainly well-being which is exactly what Onegin has not. His wild-eyed charge on the final scene, like a ble, with care-disturbed Parton preacher, was a little string of interesting, not right.

Stuart Burrows, looking articulation of singing and more stockbroker than Loxton, sang in clear, careful, harmonious style. The elegantly willowy Gillen Knight's Olga, was a little though less remarkable than the small part of lovely shades of mistress (Hester Bagge) and maid (Patricia Payne), a starting rained Zerkov from Paul Hudson, contributing a severely vivid few minutes, and the noble and touching in the light of the feelings left otherwise untried the rest of the evening. English diction was clear, though no single utterance from a cast of native English speakers could boast the purity and poetry which Jean's Cotrupe shaped the words in 1970. The lighting was at its most erratic.

Grande Eugene

B. A. YOUNG

of La Grande Blue Angel (Belle de May again). Loxton, in "The Heretic", Brecht and Weill's "Kantensang". On to Paris for a look at a lost soul in a plumb look at 8 a.m., a splendid impression of Sarah Bernhardt in L'Amant from Bonn von Lohse and some wicked reflections on the ballet of Tagliani by Josepha Badabou.

After the interval, we covered the musical comedy stage, the last of the night, by the "Josephine" Baker episode, with Angela Davies, and, to conclude, the new, top Jesus concert.

On this somewhat dangerous ground, the company's choice of a topic and subtopic, it asked, naked but so decorated as to reveal its true nature. His Jesus is only Jesus Christ (Brecht and Weill's "Kantensang"). This is not the Jesus of the church but of the Jesus, freckles, yet he retains his dignity and pathos, or anyway what passes for the Jesus of the church. I found the conclusion with Mary Magdalene sweeping the floor after the turmoil is done, wonderfully affecting.

The production sits in the septic surroundings of the Round House like a sea-anemone on a work-bench. Still, I suppose we are fortunate to have either of them.

Radio 3 Schneiderhan

PAUL GRIFFITHS

repertory of the al period it is al may in some uch, to have a v a professional The common nats for plans gists that the important i decorated by ment. It would, exaggeration to quite the case ruiner Sonatua s 3, the opening y's BBC lunch- by Wolfgang d Walter Klier s are decidedly ring, and it was then played by are equals in accomplishment.

sonatua, an m, found the r each other come forward. d, discreet per- m's piano tone ngaging, a firm g surrounding By comparison sed dry, and through this dity made for a x when the two e combined. The ound also made Schneiderhan's was severely freshly alive, and grace, neither, rather a very far, Klier he Mozartian is playing and ie strict pose of s no attempt to movement sound : from the young n of the was the nthing, fascid- rect, the per- ectly appro- ehoven of 1797, ght have wish- ed for something p impulses. The Schneiderhan's few finale showed up a certain control e been supposed.

Albert Hall

The Bach Choir

by GILLIAN WIDDICOMBE

Congratulations to The Bach Choir, which on Monday celebrated its hundredth birthday with a performance of the B minor Mass at the Albert Hall. The choir's achievement has been twofold. Firstly, it introduced Bach's works to Victorian musical life; and subsequently, the choir, which has continued to keep them here since the tide turned, and we started to declare that sixtieths were more suitable than three or even six hundred. The Bach Choir has maintained a somewhat debatable reputation. So long as Bach's two passions and more particularly the Mass in B minor are regarded as works of mighty spiritual intent, a proportion there will probably be a place for large-scale performances; likewise, a large picture needs a large room.

In the context of the Lutheran church music of Bach's time, of course it's all wrong. In practical



Benjamin Luxon and Kiri Te Kanawa



Martyn Hill Smith and Bruce Brewer

Points of view

by CHRIS DUNKLEY

Television is usually ineffective as a medium for conveying a carefully researched body of sober fact. The people at World in Action won't let me for saying it, and others who ruin the foreign city series. Look, the people who lived in these ramshackle houses here were very poor. The people who live in those big houses up there are very rich. It is the houses of the poor that have been destroyed.

Jonathan Dimbleby has made a small contribution to the phoenix style rebirth of This Week under the control of David Elstein. At any given time in the last 10 years there has nearly always been one of the regular current affairs programmes which has been in the ascendant, and at present it is This Week.

Last week the programme was devoted to the situation in Lebanon, with Dimbleby making the point that this was a war of Left against Right, and the have-nots, as much as a religious conflict. The programme was at its best when Dimbleby was doing straightforward interviews (with the ladies' hairdresser, for instance), fighting for the right, the Christians, the have-nots, and at its least effective when we were invited to look at a map and listen to the voice-over trying desperately to convey some notion of Middle East political geography. For television, one heavily armed lady's hairdresser is worth a whole atlas of maps.

produced for BBC2 by Anthony de Lotbiniere, was a delightful programme, full of surprises even for someone pretty familiar with the place (and with one only threw doubt on the notion that the company is a great bene- factor for the people of any area it enters, but went so far as to make a subsidised sports and social club sound positively sinister which seemed somewhat odd.

The trouble was that the programme lacked a single definite point of view, or even a definite sense of direction. Here and there it showed signs that some- body (Saltman? Widlake? editor Michael Townson?) has grasped the idea of the "social audit" and was hesitatingly attempting to apply this to Shell worldwide in one hour flat. How much better it would have been to have taken this as the actual object, to have declared it unequivocally both in the making and on the screen at the start of transmission, and then to have shown the result, also declaring the company's co- operation or lack of it, whichever the case might have been.

Programmes relying on accumulations of carefully documented facts, or interlocking sets of figures or relationships (such as the WIA programmes on the Poulton strike or the Coal Board pit prop. controversy) have suc- ceeded not because of televi- sion's effectiveness in this area but in spite of its ineffectiveness. That is why successful pro- grammes of this sort are so unusual and so memorable.

The reason for this does not seem particularly difficult to find, any report which depends on lots of figures, or graphs, or comparisons of one set of numbers with another, is obviously going to be presented most easily on paper, in print (on paper) each member of the audience can absorb at his own speed, checking and re-checking, comparing one thing with another as often as necessary. With television that is clearly impossible.

With WIA an honourable and consistent exception, there are altogether too few factual declarations on television: if method of intent of opinion. If producer Roger Willis and direc- tor Mark Anderson had declared plainly at the start of their in- side story programme on BBC2 about "The Cupboard Of Crug- bar" that a good deal of "stag- ing" had been necessary, doubt- if many viewers would have minded.

David Attenborough's 150th birthday "portrait" of The Zoo, rights.

WIA and other series have proved that the difficulties are not insuperable. Graphics and figures on screen can be made to work to an extent. But they have also shown that the most successful type of television programme is an impressionistic one. What must make life for the producer of such pro- grammes yet more difficult is the fact that we live in a society which has created a false journalistic god out of "objec- tivity". All the most successful television programmes have been made by people who have managed to evade the demands of this god and have looked at their subjects from one definite vantage point.

Unfortunately only a very small number of reporters have ever managed to establish for themselves the right to express their points of view through their programmes. John Pilger and Jonathan Dimbleby are currently two of the leading exponents, and James Cameron is the daddy of them all.

The difficulty, of course, is that unless the reporter is extremely careful his definite point of view becomes identified with a par- ticular political viewpoint. The reporters who avoid this trap tend to use the same technique, though to varying extents: to put it at its least charitable, they all wear their compassion on their sleeves. It is (I am, happy to say) difficult to argue an un- warranted political attitude when Jonathan Dimbleby is standing in the middle of some ruined foreign city saying "Look, the people who lived in these ramshackle houses here were very poor. The people who live in those big houses up there are very rich. It is the houses of the poor that have been destroyed."

Reading the billing for BBC2's Shell The Giant, on the other hand, it sounded as though we were to be offered a traditional, supposedly objective, general documentary made from no par- ticular point of view, and what was worse, inevitably overtaken and made to look rather silly by WIA. In the event producer Jack Saltman and reporter Brian Willocke did astonishingly well in their response to the bribes story, working in quite a large body of comment from Shell men on the subject. That the comment was almost entirely apologetic was not really their fault.

Much more surprising was that the programme had clearly not, in any case, been intended as the traditional starry-eyed peek at the wonders and mysteries of heavy industry. Certainly there were shots of oil rigs and film of men in hard hats endlessly whip- ping chains round endless drills. But in addition there was a very

Divertissement à Versailles

by RONALD CRICHTON

The English Bach Festival opened this year's operations on Monday evening with a gala in the Banqueting House dedicated to French Baroque music and dancing. The catch-penny title conceals a scheme full of the blend of interest enlighten- ment and pleasure that only Lina Lalande's festival regularly provides. The main attraction was a performance of Rameau's Pygmalion in costume, produced by Michael Holmes with choreo- graphy by Belinda Quirey, a res- pected authority on Baroque Dance. Jane Glover, known for her editions and performances of Monteverdi and Cavalli in Oxford and elsewhere, conducted the English Bach Festival Ensemble.

Pygmalion (1748), is what we would call a one-act opera-ballet. It was a great success in given at Versailles or Fontaine- Rameau's day, and has been less neglected since then than most of his operatic music. The dis- creet of Cephise, who loves him- is enamoured of one of his own creations. The God of Love brings the stone to life, Pyg- malion finds his passion ex- pressed most strongly in the dancing in celebration. The music includes brilliant, Italianate airs for Pygmalion, expressive accom- panied recitatives with drooping which shows Rameau's usual skill in binding short dance numbers into a sequence. Above all, and in spite of his learnedness and vast ability, there is the feeling, expressed most strongly in the humming country-dance at the end, that his music never loses touch with the native soil.

The seats in the Banqueting Room were arranged round three sides, with the players huddled together near the entrance, leav- ing a large rectangular space free for singers and dancers. The dancers wear soft shoes with low heels for the girls and lower for the boys (style of the pleasure of the style is the absence of the terrible fusillade of classical dancers' feet). No point-work of course, and no elevation to speak of: smooth, elegant footwork with rounded arm movements. Anyone fami- liar with 18th century paintings or engravings of dancers will feel at home, but at first acquaintance there is not much variety or contrast compared to the amount Rameau contrives in his music, and little sense of progression in the divertisse- ment. It was a pity to shy away from the intended climax by which, during the Sarabande, the statue-come-to-life is persuaded into the dance.

This reaction is no doubt due to ignorance, some of which may be dispelled when there has been time to digest Miss Quirey's admirable introduction in the programme book. The dancers were young, charming and good-looking. Now one is curious to know what the style is like with stars such as Camargo or Salle and with the routine professionals (not in- variably young, charming or

Burton to play in 'The Heretic'

Exorcist H

Richard Burton returns to the cinema to star in 'The Heretic: Exorcist II', to be directed by John Boorman and co-produced by John Boorman and Richard Lederer.



Brute force isn't the only qualification for a lifting job.

If your work involves the kind of lifting you can't handle single-handedly you'll want help. Preferably from someone who won't let you down with a bump. Because having the muscle control to put a load down gently and precisely is often an even more important qualifi- cation for a lifting job than the sheer muscle-power to pick it up.

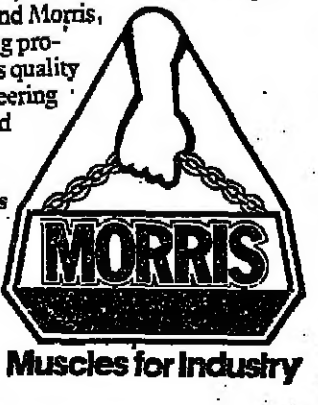
So skill, judgement, reliability and experience of the work in hand are just as vital as brute force.

The same goes for the strengths needed in the materials handling business. Which is why in the Morris group we've become just as strong on brains as we are on brawn.

For over ninety years now we've been developing, designing, constructing, installing and servicing lifting gear and materials handling equipment to move loads in all branches of industry and commerce, heavy and light. While for the past decade we've been building up the advanced electronics expertise in house to give us the muscle control to back up our well-known muscle power.

Now Morris cranes, hoists, conveyors and lifts are to be found at work world-wide carrying weights from forty pounds to four hundred tons. In factories, warehouses, construction sites, ship factories, docks, mines, foundries, and farms. And where you'll find Morris, quality mechanical engineering products at work you'll find Morris quality electrical and electronic engineering products helping to control and direct them.

So if you're interested in raising productivity and profits in your business, get in touch with the Morris Group today. We've got the muscle power - and the know-how too - to help lift output to new heights. And then keep it there.



OVERSEAS NEWS

Israeli Cabinet
likely to clash

JERUSALEM, April 27.

DOWN within the our settlements. We consider government appears his decision an error which he n the future of Jewish will ultimately regret." The Cabinet discussions come at a crucial time for Israel in its relations with the residents of the occupied West Bank. Mr. William Scranton, the American ambassador to the UN, has made a speech before the UN Security Council in which he challenged the legality of existing settlements and the annexation of East Jerusalem.

viet visits

wn Correspondent

the absence of diplo- mations between the ion and Israel, two from Russia, are n early May. invited by the " sponsored move- friendship with the ion, will participate in the second delega- tion over Nazi Ger- ent the Soviet peace It is coming for a visit to some months Israeli delegation, g a committee for cement of relations SSR.

an country in order t for Cabinet discus- settlements, it was sponsesments have deep split within the erment into the e Israeli newspaper discussion of the country's settle- ment. In its main day, said that Mr. laterally cancelling ip, has tipped the e hand and made it e American pressure step, the newspaper encouraged the U.S. in its opposition to

a 'to renew Golan
rights mandate' claim

TEL AVIV, April 27.

resident Hafez Assad Syrian position stemmed from a renewed mandate on the Golan e-fire line, an Israeli reported to-day. Government sources in Jeru- salem said they were not aware of a Syrian agreement to renew the mandate and they did not expect notification from Damas- cus until the last minute. "in accordance with Syrian tradition until now."

UPI. Reuter reports from Kuwait, the Kuwaiti newspaper al-Siyasah said to-day that Syria and Jordan were expected to declare a confederation of the two countries next month. In a report quoted informed sources in Amman, the newspaper al-Russaid Jordan and Syria's President Hafez Assad would announce the formation of the confederation at a summit meeting in Damascus in the first half of May.

anon to elect new
sident on Saturday

BEIRUT, April 27.

IANESE Parliament on Saturday morning successor to right-wing Suleiman Frangieh, nation is demanded factions, it was off- need to-day. ting will be held in ary parliament build- "green line" cross- between Moslem and clars of Beirut. The amers' building was d looted last month.

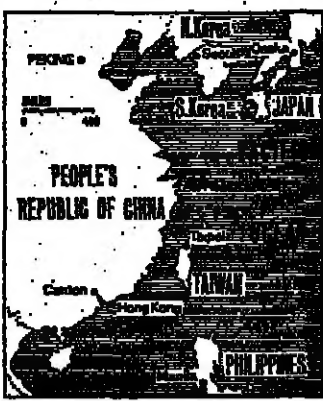
Alitalia means
business in Italy.

o-one else flies so often to Rome and Milan and you so much once you arrive. Alitalia offers you- rvices to 8 Italian cities from London - plus direct Rome and Milan from Manchester. eally convenient flight times and good connections extensive internal air and rail routes. ver 50 offices in Italy to help if you have a nger of plan; up-to-date information and instant on confirmation too. st car hire and hotel booking service. et Drive: Self-drive car packages available from airports. ocial plan with 30 Jolly Hotels, giving up to 20% on their normal tariff. temezzo packages in Rome from around £9.00 e passing through on long-distance flights. if you mean business in Italy choose the airline es it easy.

Alitalia

Mean business in Italy

Charles Smith, recently in Taipei, describes the political noose tightening around Taiwan

A prosperity
without
prospects

TWO THINGS have changed in Taiwan since Generalissimo Chiang Kai-shek died a year ago at the age of 87. University students are no longer putting up wall posters and chanting slogans calling for "recovery of the mainland." And the Generalissimo's widow, believed by some people to be one of the richest women in the world, has gone to live in the U.S.

What has not changed is that Taiwan has one of the most successful developing economies in Asia, able apparently to shrug off both the effects of the oil crisis and the questions which outsiders ask about its future. Both the balance of payments and the recent behaviour of prices have been much better in Taiwan than in South Korea, the other fast developing industrial economy in East Asia. Taiwan may even match Korea's growth rate this year—the official forecast is that GNP will rise by 6.4 per cent—although in the past couple of years the Government has put much more emphasis on price stability than on expansion. But anyone who goes to Taipei is bound to come away wondering how long it can go on and, in particular, what will happen to the economy when the next big change occurs in the island's political status.

Withdrawal

It is not too difficult to guess what that change will be. The U.S., although it obviously cannot afford to say so publicly, has now clearly resigned itself to Taiwan eventually reverting to the People's Republic of China. The U.S. has obvious reasons for taking this line. Washington quite obviously does not like to see governments which it has propped up for the past 30 years disappearing overnight. There is also the dilemma of what to do about the American economic involvement in Taiwan which is very considerable: \$470m. of cumulative total of \$1,000m. worth of direct foreign investment in the island is American. On the Chinese side there are practical considerations as well as considerations of face to be taken into account. The latter demand that Taiwan should explicitly be recognised to be a part of the China over which the Communist Government in Peking exercises the only legitimate authority. The first, practical, set of considerations demands that the status quo on the island be disturbed as little as possible.

The main foreign policy priority of the Chinese is to resist the encroachment of the Soviet Union around their frontiers. The second priority, although this is not demonstrable,

Peking into a full scale embassy. Stage two, after a discrete interval, would eventually be an extension, perhaps gradual, of Chinese authority over the island of Taiwan. The remaining, and important, questions are how much time will elapse between the two stages and how Taiwan will conduct its Government and its relations with the outside world during the interval. The evidence that is available suggests that both the U.S. and China agree that the transition period could be fairly lengthy.

The U.S. has obvious reasons for taking this line. Washington quite obviously does not like to see governments which it has propped up for the past 30 years disappearing overnight. There is also the dilemma of what to do about the American economic involvement in Taiwan which is very considerable: \$470m. of cumulative total of \$1,000m. worth of direct foreign investment in the island is American. On the Chinese side there are practical considerations as well as considerations of face to be taken into account. The latter demand that Taiwan should explicitly be recognised to be a part of the China over which the Communist Government in Peking exercises the only legitimate authority. The first, practical, set of considerations demands that the status quo on the island be disturbed as little as possible.

The main foreign policy priority of the Chinese is to resist the encroachment of the Soviet Union around their frontiers. The second priority, although this is not demonstrable,

may well be to cement relations with the U.S. It would be in line with both these priorities for China to allow the economic and political status of Taiwan to remain undisturbed for a while—and for it to permit the Taiwanese to maintain some unofficial links and contacts with the outside world. The manner in which these contacts might be maintained is suggested by the example of Japan which "normalised" relations with China in 1972 but has continued to be Taiwan's second biggest foreign trade partner. After the U.S., and one of its biggest sources of foreign investment, Japanese direct investment there had reached a cumulative total of \$215m. at the end of last year. Japan nowadays conducts its relations with Taiwan through an Interchange Association, which occupies the buildings of the former Japanese embassy in Taipei—and is still known as the Japanese embassy by taxi drivers.

Tokyo office

The Association is staffed by 12 full time officials who have "retired" from the Ministry of Foreign Affairs, the Ministry of International Trade and Industry, and other government departments. It has not admitted to having official contacts with the Taiwanese Government or with the ministries in Japan from which its members are drawn. But there is a head office in Tokyo which is presumed to be in touch with the Foreign Ministry, and Taiwan has a similar organisation, called the East Asia Relations Association.

anyone is very greatly worried at this stage about the prospects of Taiwan becoming a nuclear power. But the island has an electricity industry which has committed itself heavily to nuclear power generation (scheduled to account for half of generating capacity by the mid-1980s) and could be stranded without supplies of enriched uranium, from the U.S.

Low posture

As a by-product of American "normalisation" and of the opening of the "interim" stage in Taiwan's reversion to China, and particularly European countries, may become a little more certain of how they stand vis-à-vis Taiwan and China. Most western countries have adopted an exceedingly low posture in Taiwan since the majority of them set up full embassies in Peking in the early 1970s, and since the Peking government took over the Chinese seat at the UN. Britain, after closing its Taiwan consulate in 1972, retained an almost invisible representation in the form of a representative of the Confederation of British Industries in Taipei who was concurrently a staff member of the local office of Jardine Matheson. West Germany, Spain, and other western countries have "cultural institutes" in Taipei.

All these representatives have found themselves busier over the past two or three years as the Taiwanese economy has continued to flourish despite diplomatic deficits, and some are now gradually raising their posture. Britain now has an Anglo-Taiwan Trade Committee with a full-time British executive and its own office, although the committee firmly denies any official status or connections with the British Government. General Electric (U.K.), which has a successful record of trading with China, and whose chairman is the president of the Sino-British Trade Council, carried off a \$70m. railway electrification contract in Taiwan last year. ICI, which stayed out of Taiwan for years while its American competitors went in (and frequently traded with China at the same time) is now investing in a Dulux paint plant, and a chemical factory on the island.

Other issues calling for flexibility and readiness to break with legal precedents would be Taiwan's entitlement to Most Favoured Nation treatment from the U.S. after the diplomatic break, since MFN status is normally available only to countries which recognise each other diplomatically, and the provision of American-made fuel for Taiwan's nuclear power industry. It is doubtful whether

Peking
radicals
firmly in
power

By A Special Correspondent

PEKING, April 27.

A LINE-UP of the new Chinese leadership (including Chairman Mao's wife, Chiang-ching), prominently displayed on the front page of to-day's official Peoples Daily, indicates that the radicals within the Central Committee of the Chinese Communist Party have held firmly onto power since the climactic overthrow of former acting Premier Teng Hsiao-ping.

The picture is significantly the first of the party hierarchy to be published following the overthrow of Mr. Teng on April 7. The accompanying list of "leading comrades" is headed by China's new Premier Hua Kuo-feng, now First Vice-Chairman of the Party. The young Shanghai radical Wang Hong-wei, though no longer heir apparent to Chairman Mao, takes number two position followed by Chang Chun-chiao, Chiang-ching and Yao Wen-yuan.

All four of them are party Leftists though the recent anti-Rights campaign and political turmoil in Peking this month have cast some doubt over the current political leanings of one of their number, Mr. Chang.

The new line-up may take the opportunity of May Day for a public show of unity and a further calculated display of the order of prominence in which the post-Teng leadership is placed.

The picture was taken during a reception for army and militia personnel described as having gloriously performed meritorious exploits for the party and people during the rioting in Tien An-men on April 5.

Tien An-men square is now undergoing a major spring clean for the celebration of May Day on Saturday. Sydney Morning Herald

Diet expected
to ratify
N-treaty to-day

The Lower House of the Japanese Diet will almost certainly vote to ratify the nuclear non-proliferation treaty to-day, six years after the treaty was signed in Washington, reports Charles Smith from Tokyo. This, however, does not mean that ratification of the NPT will necessarily become a reality for Japan this year because it also has to pass the Upper House or remain "on the table" for 30 days during which the Diet is in session—conditions unlikely to be fulfilled at present.

Reuter reports that the Japanese Cabinet approved a new draft Bill for revising the Anti-Monopoly and Fair Trade Law for presentation to the Diet. Sources noted, however, that the new draft was contained in a previous Bill which failed to pass the Diet last year.

Angolan visit

The Nigerian Federal Commissioner for External Affairs, Colonel Joseph Garba, is in Angola for talks with government leaders on the evolving southern African situation and on bilateral questions: between the two countries, reports Jane Bergeron from Luanda. The Federal Government has grown increasingly critical of U.S. policy in Africa and has been one of MPLA's strongest supporters.

Islamabad talks

India and Pakistan are to hold talks in Islamabad soon on resumption of diplomatic relations which were broken in the war over Bangladesh in 1971, writes K. K. Sharma from New Delhi. Also to be discussed are agreements on resumption of air services including overflights, rail and road links and related subjects. This major breakthrough in the four-year-old impasse was announced yesterday in New Delhi by an official spokesman who indicated that the talks would be at the level of Foreign Secretary.

Ganges dispute

An Indian delegation flew to Dacca yesterday for talks on the disputed sharing of Ganges river waters, reports Reuter. Officials made clear that India did not intend to compromise on the operation of the Farakka Barrage.

Indian oil

India's Petroleum Minister Mr. Malaviya told Parliament that offshore exploration along the Western coast is being increased since prospects are excellent.

Jakarta agreement

Oil production sharing companies have agreed that reduction of their profits will be effective as of January 1 this year, the Minister of Mining said in Jakarta yesterday, reports AP-DJ.

Recovery falters

Business expectations of a continued recovery in economic activity in Australia during the March quarter failed to materialise according to a survey by the Australian Chamber of Commerce and the National Bank, reports AP-DJ from Canberra.

Tokyo optimism

The National Economic Research Institute predicted the Japanese economy will show slight growth during 1976 and a "mini-boom" in the first half of 1977, reports Reuter from Tokyo.

N. Zealand deficit

New Zealand's current account balance of payments was in deficit by NZ\$815m. in the year to end March 1976 (\$995m. deficit), Reserve Bank statistics show, reports Reuter from Wellington.

GS Pallas



A luxury car for an age of restraint.

The distinguished Citroën GS Pallas gives many people precisely what they want today.

No less, no more. This car offers limousine refinement in a car which is easy to manoeuvre, park and garage. It is inexpensive to run, because it will not run up high fuel bills.

Externally, the GS Pallas is marked out by its vinyl roof, protective side strips, distinctive wheel and exhaust trims, discreet Pallas insignia and, if required, metallic paint at no extra cost. Inside, the luxury theme continues. Seats, reclining at the front, are richly upholstered in Jersey cloth and so are the door panels. Floors are carpeted with deep moquette which extends over the rear parcel shelf. The GS Pallas also has, for your comfort, unique Citroën Hydropneumatic suspension. And the quiet 94mph power of the advanced 1220cc GS engine, which 'Motor

reported to return 35.7mpg touring (22.12.73).

Options include Matic no-clutch pedal system and a sliding sunroof (in which case the roof is not vinyl). For the sheer joy of civilised driving, test drive a GS Pallas—price £2,248.74—at your Citroën dealer's. Or write for brochure and Dealer list to Citroën Cars Ltd, Dept D76, Mill Street, Slough SL2 5DE.

Citroën For the sheer joy of driving.

CITROËN GS Pallas

EUROPEAN NEWS



Alvaro Cunhal

PORTUGAL to-day finds itself as sorely divided as at any time during the two tumultuous years since the armed forces put an end to half a century of right wing dictatorship.

Prophecies that Sunday's legislative elections would fail to produce a clear mandate for any of the major parties have been borne out—as have forecasts that the political leaders would swiftly return to the hickering that has characterised so much of their past performance.

The emphasis has been placed on declaring whom they will not be prepared to govern with—although some sort of a coalition will have to be formed if the legislative assembly is to have any relevance as to Portuguese political life.

The Socialists, after a certain amount of equivocation, have now fallen back on their original position that they will not form coalitions with anybody. Dr. Soares does not exclude the introduction of some "independents"

After Sunday's inconclusive poll, Paul Ellman in Lisbon looks at

The booby traps that lie ahead for Portugal



Jose Figueira de Azevedo

and military men into a Socialist Cabinet, but he knows any close relationship with the Communists would split his party right down the middle.

Despite the olive branch held out to the Socialists Dr. Cunhal has made it clear that the "Portuguese Communist Party does not exist to support the policies of other parties." Looking at the remarkable performance his party has put up, Dr. Cunhal noted that the sharpest improvements had come in areas affected by the agrarian reform programme and in the country's industrialised regions. Obviously those who have been affected by our policies are pleased with them," he commented.

Spectrum

At the other end of the spectrum, the two major right wing parties, the Popular Democrats (PPD) and the Centre Democrats (CDS) have clearly failed in their attempt to establish a new centre of gravity. For Dr. Sa Carneiro, the result must be particularly disappointing and there is considerable doubt as to whether either he or his party will ever be able to recapture their footing in Portuguese politics.

For the CDS leader, Professor Freitas do Amaral, the result is a bit of a mixed bag: his party succeeded in doubling its vote, but failed to break the 20 per cent. barrier which would have put it among the big battalions. The chances of Admiral Pinheiro de Azevedo, the Prime Minister, holding his team together look extremely slim. The prospects of its finally pushing through any of the badly needed measures that must be taken to cope with Portugal's growing problems, are slimmer still.

By any standards the problems which have piled up over the past two years are enormous: inflation heading past the 50 per cent. mark and likely to hit 100 per cent. some time this year; the country's foreign exchange reserves to all intents and purposes gone; unemployment running at 20 per cent. and the ranks of the poverty-stricken refugees from the former African colonies in danger of swelling to 1m. by mid-summer.

Portugal's politicians have given themselves a set of constitutional arrangements which in many ways resemble a booby-trapped house which they now propose to enter. The President will enjoy similar broad powers to his equivalent under France's

Fifth Republic but will to a large extent have to gain the approval of the Revolutionary Council of the armed forces for his actions. The Revolutionary Council, at the same time, can oblige the President to veto any legislation which it does not consider constitutional. Given that the Constitution also obliges any Government which might be formed to replace the present Cabinet to set

about the task of building Socialism through such measures as workers' control, the pressure on the next President, and through him on the Revolutionary Council (of which he will be chairman), are likely to prove intense, notably since the Communists have already promised a fierce campaign to ensure that its provisions are adhered to—a campaign which the left-wing of the Socialist Party can be

expected to support. The new period of political instability which threatens to engulf the country will clearly require a president able to act swiftly and decisively—a quality which the current head of state, General Costa Gomes, known locally as "the cork," has shown few signs of possessing.

President Costa Gomes is believed to want to continue as head of state but so far has failed to attract any support from either the military leadership or the civilian parties for his candidacy. Under the present situation, he is believed to hope that the crisis will be so intense and so prolonged that the presidential elections will be postponed and he will be allowed to carry on simply in order to avoid splitting the military themselves.

The only declared candidates so far are Admiral Pinheiro de Azevedo, the Prime Minister, and Brig. Elias Veloso, the conservative commander of the northern military region. Admiral Pinheiro de Azevedo has attracted the support of the Socialist Party for his candidacy. Brig. Elias Veloso has been publicly endorsed by the Popular Democrats. Given the PPD's poor showing, however, he may well decide to go back on his decision.

Waiting in the wings is the General American figure of General Galvao de Melo, the flamboyant air force officer and Olympic horseman who belongs to the Centre Democrats and who, indeed, played a Spiro Agnew-like role during the CDS election campaign, thereby allowing Professor Freitas do Amaral, a party leader, to project a more sober image to the party's right wing constituency.

Since the kind of political crisis Portugal is about to embark upon is likely to bring back memories of France's Fourth Republic, the country might be said to need someone like Rene Coty, the "unknown man," at the helm and someone reluctant to act too forcefully. Instead, it is likely to get a President with the powers of De Gaulle but too heavily compromised by his party backing to appeal to the nation as a whole over the heads of the political leaders.

Nevertheless, those men the Revolutionary Council fought long and hard to military to continue to a central role in Portuguese politics were having difficulty concealing their glee at the prospect of a new President. This, in the end, may be the great tragedy of the situation since it was supposed to pave the way for Portugal to have its first freely elected civilian Government in 50

How the voting went

Parties	Vote	%	Deputies
Socialist	1,387,180	34.97	106
Popular Democratic	1,294,624	24.78	71
Social Democratic Centre	858,783	15.91	41
Communist	785,420	14.56	40
Popular Democratic Union	91,383	1.69	1
Popular Socialist Front	41,954	0.78	1
Movement for the Reorganization of the Party of the Proletariat	36,237	0.67	1
Leftist Socialist Movement	31,045	0.58	1
Christian Democratic	28,226	0.52	1
Portuguese Monarchist	28,163	0.52	1
International Communist League	16,235	0.30	1
Portuguese Communist-Marxist-Leninist	15,801	0.29	1
Workers-Farmers Alliance	15,671	0.29	1
Revolutionary Workers	5,182	0.10	1

ELIGIBLE VOTERS: 4,481,352
VOTES CAST: 5,396,112 or 83.26 per cent.
Note: Four deputies will be elected to represent Portuguese emigrants abroad. Results from these voters are not expected before May 5.

Dutch banker warns on inflation

By Michael Van Os

AMSTERDAM, April 27. ALTHOUGH the world economy is showing a cyclical recovery, inflation has yet to be effectively tackled, Dr. Jelle Zijlstra, President of the Dutch Central Bank, said here today.

He said that only in terms of production volume had the most serious economic decline since world war II come to an end. "But whereas unemployment disappeared quite quickly in the previous period of cyclical decline, it is now to be feared that high unemployment figures will last for much longer," added Dr. Zijlstra, who blamed the high rate of inflation for this.

He noted that this year's estimated price rise for the developed industrialised countries, at about 7.5 per cent., was now back to the level of the eye of the big oil price rises. He pointed out that the persistence of inflation as well as unemployment was not accidental.

German demand falls off

By Nicholas Colchester

BOEN, April 27.

THE MARCH IFO test of the West German business climate shows a cloud on the economic horizon in that the growth of consumer demand, whose steady development has helped GFR many out of recession, slackened noticeably during the month. Nevertheless the mood in manufacturing industry has become brighter still with a general rise in its export expectations. In the retail sector the rise in real sales against the previous year fell in March to 2.5 per cent. leaving the average rise for the first quarter at 4 per cent. real and 8.5 per cent. in cash terms. Sales for short-life goods actually declined in March after stagnating for the previous two months. Sales of consumer durable goods were maintained but this was mainly due to the continued boom in the motor car business. Deliveries of radio, television, gramophones and cameras were notably weaker while sales of furniture picked up.

Meanwhile, in industry itself the upswing has continued un-

broken. The most remarkable situation exists in the motor industry where orders, already account for five months of production and where delivery bottlenecks are reported. The weakness in industry lies in the capital goods sector—particularly in machinery—where the recovery is taking place only very gradually. But there is optimism here, partly on the strength of export hopes. Indeed the whole of the manufacturing sector is expected rising sales abroad, suggesting that the recent rise in the Deutschmark has not made German industry non-competitive.

The IFO report also contains some sad news about prices that suggest a threat to the price stability that is so confidently predicted for West Germany. The number of price increases announced in March by manufacturing industry was up on the previous two months. At the retail level there is talk of price rises across a broad spectrum of consumer durable goods in the coming months and expectation

of an upward trend in prices of groceries and food. After the unions have settled for such restrained pay increases in Germany this year, an acceleration in the rate of consumer price inflation could prove an embarrassment for the Government.

Swiss deficit

Switzerland said yesterday that it suffered a budget deficit of 1,300 million (850m) in 1975, nearly three times higher than expected. The Government blamed the shortfall on the general recession with income from sales tax down because of lower consumer spending.

Polish trade

Expansion of Austro-Polish economic and political co-operation is to be discussed during the five-day visit of Polish President Henryk Jablonski, who arrived in Vienna yesterday, reports Paul London. Poland has become Austria's main trading partner in Comecon.

Agreement on EEC scheme to compensate

By David Curry

BRUSSELS, April 27.

COMMON MARKET countries have at last agreed on the details of the complex mechanism to compensate countries which find themselves paying too much into the EEC kitty in terms of their growth rates and economic status. The British Government demanded such a mechanism when it embarked on renegotiations two years ago and a formula was worked out by Heads of Government at the Summit Meeting which finally tied up renegotiations in Dublin in March last year.

However, it was only last week that senior officials of member states reached agreement on the regulation which formally embodies the compensation system. This was after a period when there were serious worries that France was determined to make life difficult in translating the Dublin Declaration into a precise instrument.

Interpretation

France originally insisted that the Dublin formula be followed in the strictest possible detail, right down, for example, to whether GNP or GDP should be used in the calculations, while Britain and the Commission wanted a slightly more flexible interpretation. The French finally dropped their objections after securing a few technical concessions that should not have any great effect on the overall arrangement.

The final version will be put into effect by Finance Ministers in May. Although it was designed at British insistence to compensate for U.K. over-payments into EEC funds, the only possible candidate to benefit from it in the next round of renegotiations is Italy. Officials think there is a chance that Italy may qualify for rebates this year.

In order to qualify for compensation, countries have to show that their per capita GNP is less than 85 per cent. of the community average; that the rate of growth of GNP per capita is less than 120 per cent. of the EEC growth rate; and that their total payments to the Budget including customs duties and farm levies made over to Brussels is more than 10 per cent. higher than the contribution would have been had it been a simple calculation based on GNP.

Criteria

Even if all these criteria are met countries must, in addition, be net payers into the EEC Budget. This condition, for example, excludes Ireland which would meet the first three conditions but which is a net recipient from EEC funds. There is, in addition, a limit on the amount of compensation which can be paid.

The amount to be repaid is related to the difference between actual payments by the country to EEC funds and the payments which would have been made according to GNP criteria only. Commission calculations made at the time of renegotiations indicated that if the U.K. were disadvantaged to the tune of £50m. units of account (the current exchange rates rather than fixed budgetary rates) she would get back some 100m. units.

It seems unlikely that the U.K. will in fact stand to receive any compensation before 1978 when it is hoped to introduce a market valued unit of account for budgetary purposes instead of the present pre-Smithsonian calculation which benefits countries with fixed currencies.

In practice Italy and the U.K. are the only candidates for compensation.

Opposition to Moro government solidifies

By Dominick J. Coyle

ROME, April 27.

THE COMMUNISTS (PCI), Socialists and the smaller Social Democrats have now confirmed formally their opposition to the minority Christian Democrat Government of Prime Minister Aldo Moro, thus seemingly eliminating any last remaining possibility that the Italian administration can secure its crucial confidence vote in Parliament later this week. The alternative clearly is an early general election.

Contrary to earlier expectations, Premier Moro does not now intend to make his confidence speech until late next week, to-morrow evening. While the Communists and the Socialists have decided to downgrade the whole Parliamentary affair by putting in deputies rather than party leaders to answer the Prime Minister.

The neo-Fascist MSI is also calling for early elections, and the decision of the MSI to still be crucial. Yet this theoretical possibility of the Government getting through the confidence motion is based on a combination of virtually all potentially favourable circumstances, and any such result would carry no real political conviction in present circumstances. It remains possible, of course, that Premier Moro, following his speech to-morrow, could even offer his Government's resignation, without a vote.

Overall, the expectation here to-night is that the Prime Minister's speech will, in effect, be a further loan facility.

his last before the presentment, and that new election will take place in June. Basis of results in last regional elections, and an opinion poll since then, the Italian Communists, who now command support of one in three electorates, are expected to make further gains, emerging from free towns as the country's single party.

However, the most opinion poll results over the past few days, based on differing samples, suggest a considerable degree of confusion in the mind, and in the vote, of electorates are still undecided.

The polls, commissioned by the Christian Democrat press agency and the Times, suggest that the Communists ahead almost 35 per cent. against the government; but marginally under 100 per cent. for the Socialists. The latter figure is based on two of the three samples. The lira, meanwhile, recedes to-day some ground lost the dollar, the Milan 500, being more than 100 points better than yesterday. The improvement attributed to the decision to Finance Ministers to offer a further loan facility.

Details of EEC loan

By David Curry

BRUSSELS, April 27.

THE DECISION of EEC Finance Ministers to make new financial aid available for Italy required will put some 1.7m. units of account of short-term assistance at Italy's disposal. Italy already has borrowed some 1.65bn. from EEC Governments in the form of medium-term borrowing, 400m. short-term from the U.K., as well as 510m. raised in the market place under Joint Community Guarantee.

As well as the new short-term assistance there is theoretically around 550m. units of account of medium-term assistance available from member Governments under the ceiling for this form of finance. This is assuming that the British would not be prepared to contribute their quota of 600m. units of account, while it must also be doubtful whether the Irish, themselves borrowers of money under guarantee, would chip in.

In addition, the EEC still has the scope to raise a further 870m. on the market under Community Guarantee under the original scheme which set a 50bn. ceiling on money raised in this way. Italy has already received 510m. in medium-term financing from this mechanism. Whether it would be practical to have to resort to this scheme again would depend on market conditions and on the willingness of the Community member countries to use the technique again.

Originally Italy received some 1.55bn. in short-term borrowing. This was converted into three-year lending last year with the exception of Britain's 400m. contribution which remained on short-term basis because the Treasury wished to have it available at short notice.

The ceiling for short-term borrowing is now 2.70n. units of account, but since Italy's own quota must be discounted and the effective ceiling is around 1.70n. The catch is that there is not enough room under the medium-term ceiling to allow a big new short-term loan to be consolidated. In addition, the British are expected to rollover their loan of 400m. units of account in June.

Iran plans to withdraw \$200m.

PARIS, April 27.

IRAN, hit by slumping oil prices, plans to withdraw \$200m. from a special account it has set up in Paris, French sources said today. The Iranian Government the money, part of a \$2.5bn. debt it has been repaying since 1974, under an agreement to finance its development programme, the \$200m. has already been repaid.

The withdrawal is a new to the Bank of France's currency reserves, already sorely depleted by heavy intervention to support the falling franc. The deposits were instead advanced payment for French goods to be imported into Iran under the 1974 agreement. French exports to Iran failed to live up to expectations since then.

Arias faces crucial test to-day

By Roger Matthews

MADRID, April 27.

SENOR CARLO ARIAS, Spain's Prime Minister, will go on television to-morrow evening to make a speech that, while not vital to the political future of the nation, is almost certain to be crucial to his own career. Authoritative Government sources said this afternoon that Sr. Arias had not revealed the contents of his speech to any of his Cabinet colleagues. He had asked their advice but had not gone further than this "in order to avoid divisive discussions."

Only King Juan Carlos is believed to know the Prime Minister's intentions and he is reliably learned to be anxious to replace Sr. Arias. Sources close to the king say that he would like a referendum to be held before the end of June, but this has been told by the Prime Minister that this was not possible for "technical reasons."

The referendum, if and when it is held, will be basically designed to seek popular approval

clear, however, is how the king will replace him should Sr. Arias decide to fight King Juan Carlos, buoyed up by popular success of his visit to Andalusia and by the support of his father, Don Juan, understood to be ready to force more actively in the deal arena while still trying to retain his objective of acting as a constitutional monarch. Madrid's best-selling newspaper, *El Mundo*, has been forced by the regime to remove a planned article because it called for the resignation of Sr. Arias and indicated that this also was the wish of King Juan Carlos.

Meanwhile reactions to week-end elections in Portugal have been mixed with right-wing commentators in the Press saying that the results are a re-run of the 1976 election for independence, division and fusion; and left-wing commentators claiming that they demonstrate the maturity, good sense and democratic sentiments of the Portuguese people.

City Investing reports on 1975—operating results and future outlook

As anticipated a year ago, 1975 was the year in which the nation's economy began its recovery from the most severe recession in three decades.

Gradual improvement in its economic environment enabled City Investing to report successively higher operating earnings quarter by quarter during the year. For the full year, however, City's operating income from continuing operations totaled \$35.3 million, 25% lower than the \$47.1 million earned in 1974.

Including net investment gains, discontinued operations, and the effects of an accounting change, net income rose 31% to a total of \$45.5 million, compared with \$34.7 million in 1974.

City's performance

We view City's performance during the recession as creditable. Our property and casualty insurance underwriting and housing operations, in common with their respective industries, are recovering more slowly than other segments of the Company, but investment income of our insurance opera-

tions continues to grow and the manufacturing group achieved its second best year in earnings.

Strength and resilience

Income from The Home Insurance Group's investment portfolio is City's largest single source of income and one that has increased each year.

The \$65.1 million reported for 1975 was 6% higher than that for 1974. This foundation for City's income and the diversity of our manufacturing businesses provide the strength and resilience needed during economic downturns.

Not all of City's manufacturing enterprises escaped the effects of the recession, particularly certain of those located abroad. Others, however, including two of our largest, achieved record earnings.

Having met the tests of two recessions without reducing dividends, and with greater basic strengths to meet the future, we are confident that our manufacturing, housing and insurance operations can be superior performers.

Investment priorities

We believe that the best measure of a company's true economic

value is its return on invested capital. While we are presently emphasizing the reduction of intermediate-term debt over new investments, we are concurrently studying the return on capital of each segment of our Company to determine future investment priorities.

We expect this focus to produce positive results over the next several years.

The results accomplished in 1975, although disappointing in comparison with our peak years, confirm the validity of the plans upon which City was developed.

The concept of our organization has not been revised, nor do we plan to modify it radically in the foreseeable future.

The future

Looking to the future, we expect the economic recovery to extend through 1976 and beyond.

Our domestic and international manufacturing operations should benefit from the recovery, and we expect to participate in a turnaround in housing and the insurance business.

Cordially,

Carl Haffey
Gen. T. Scharffenberger
Chairman and Chief Executive Officer

March 8, 1976

For a copy of City Investing's 1975 Annual Report, contact Jerome Hanan, V.P. City Investing, S.A., Stockenstrasse 38, 8002 Zurich, Switzerland.

Financial Highlights (In Thousands)	1975	1974
Total Revenues	\$2,104,882	\$2,132,570
Operating Income From Continuing Operations	35,281	47,060
Per Common Share—Assuming Full Dilution	1.05	1.37
Net Income	45,497	34,682
Per Common Share—Assuming Full Dilution	1.35	1.02
Average Shares—Assuming Full Dilution	34,997	35,485
Total Assets	\$3,938,015	\$3,779,276

(Excerpted from 1975 Annual Report)

HOME NEWS

Power generating industry firms win acceptance

OSON

Management in generating industry has been accepted by 65,000 people, agreement on the Plowden industry's future, that the industry is a single entity, are virtually all the industry's 12 months ago.

OWN

awkins, chairman has finished the industry's employees, but there was con-

anger RUC likely to Rees denial

FAST CORRESPONDENT

MENT appears to be about the of the Royal Irish in sensitive areas. Mr. Merlyn Ireland Sec- in denied claims roop withdrawal sional IRA strong- Belfast. Evidence d yesterday when churty confirmed JC would take new types of les better able terrorist attacks present lightly- l-Rovers. d that both types rial. Three per- made by Short Northern Ireland n, and an initial n, played for four vehicles. This is conversion with a il. "We are con-

al wrangle over rehouse trail

JMENTS over the allegations against rehouse occupied ey for more two his trial in its No- ed yesterday. or Walsall North duster denied 21 rger, theft, con- ception after in- 74 when he dis- Miami Beach. a strong defence out five charges, out him at the out, which allege to deceive leading manies over life 125,000 taken out f his wife, Mrs. shouse, before he

s Eveleigh ruled wn's application to the list as rial to his trial be was sworn in last hat Mr. Michael uring counsel, can two-day opening against Mr. Stone- u, and his former s, Sheila Buckley, denied six charges deception. is expected to last court rose there

orporation role

DONE, INDUSTRIAL STAFF

TON, chairman of ational Oil Corpora- night that the Cor- d have to play a big ling which of the s Sea oilfields were r developing. He discussions on this d begin with the s in the next few

st over power plant delays

IGN from Clarke roller-making plant met Mr. Eric Varley, Industry last night bout delays in the on ordering pro- apman blamed the n it announced the workers at the division at Gates- lly by redundancy, employs about 1,600 he redundancies are by June. Management and entatives joined the House of d were led by Mr. possible to enable a decision to land, MP for Gates- A spokesman said:

"I am disturbed that there is not more action," he said. "After all the industry has done its part in co-operating with the Plowden Committee."

Demand for electricity has fallen during the past year for the first time in many years and is now running at between 1 per cent. and 2 per cent. lower than 12 months ago. None the less, Mr. Hawkins said he was hopeful that the CEBG would be able to show a net overall surplus of some £15m. for this year, ended March 31. That figure, he added, was after the industry had made its contribution to the Exchequer in the form of £280m. interest charges. The fact that the industry has remained profitable in spite of the downturn in power demand gives substance to a reduction in its total manpower brought about in agreement with the unions. With this record behind it and the prospect of a more glowing public opinion, the industry administration just ahead of the main Plowden recommendations

are implemented, the industry is anxious that the Government should not drag its feet over putting the Plowden recommendations before Parliament.

Mr. Anthony Wedgwood Benn, the Energy Secretary, has promised to bring a Bill before Parliament this year for restructuring the industry. The CEBG staff is arguing that the Government must produce a draft Bill very quickly if union and management conferences are to have a fair chance of debating and considering the proposals—in accordance with Mr. Benn's ideas on open consultation—before the Grass-roots discussion of the Plowden Report has gone on in the industry at local level through the Local Advisory Committees on which unions, staff and management are represented.

The feedback from those talks has been that unification of the industry into a single structure out of the present pattern of the Electricity Council, the CEBG, and the 12 Area Boards, is generally acceptable to the staff. Very few, if any, jobs would be lost by such a structural change. But a number of people would have to accept changes in their responsibilities and perhaps physical moves.

The mood is that such an unsettling period should be kept to the minimum time possible and should be carried through with as little delay as possible.

S & N to launch own lager brand

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

SCOTTISH AND Newcastle is "as strong as Tennent's and Breweries, fifth largest U.K. will sell at the same price."

A spokesman insisted there was no question of a rift between S & N and the Harp consortium which had been kept fully in the picture from the start about Cavalier. "We believe there is room for both brands," he added. At present, there are no plans to sell Cavalier in England. And the introduction seems not to have affected S & N's plan to introduce to Scotland later this year the Kronenbourg brand which the Harp company is brewing under licence in the U.K.

Sales up

Carlberg, the lager brand owned by United Breweries of Denmark, has increased sales by nearly 30 per cent. in the six months to the end of March, said Mr. Michael Macdonald, managing director of Carlberg Distributors, yesterday.

As a result, it has increased its market share, he maintained at a reception to mark the opening of CD's new £1m. warehouse and office complex at Willemsen, Carlberg, brewed at Northampton, has around 13 per cent. of the U.K. lager market, compared with the 28 per cent. controlled by Bass Charrington's two brands, Tennent's and Carling Black Label. Harp's 24 per cent. Skol's 16.5 per cent. and Heineken's 15 per cent. Skol comes from Allied Breweries and Heineken is brewed under licence by Whitbread.

However, now it is to test market its own lager, called Cavalier in the Grampian television area. The test market will be through the "free" (or non-brewer owned) outlets as well as the S & N managed pubs. In Scotland itself, four out of every ten, plants of beer consumed are of the lager type and the market leader is Tennent's, from Bass Charrington. S & N said last night that its new brand

Shipyard orders rise sharply but workless problem remains

BY OUR INDUSTRIAL STAFF

SHIPYARDS saw a big increase in orders in the first three months of this year. But the ordering pattern will be nothing to lift the gloom which surrounds the industry.

The gross tonnage of new orders in the January-to-March period, at 51,500, was more than double the level for the corresponding months of last year, according to figures released today by the Shipbuilders' and Repairers' National Association.

Most of the new work was placed with Anstut and Pickersgill, the Wearside yard, which yesterday announced a further three orders for its successful standardised SD-14 cargo vessels.

The company, with five SD-14 orders in the first three months, accounted for 45,500 tons of the total shipyard intake.

The association acknowledges that most of the first-quarter orders were placed with only two or three yards, and points out that the total is well below the volume of work required to maintain full employment in the industry.

The total order book for British yards, excluding naval work, at the end of March was dramatically lower than 12 months earlier. Orders stood at 235 ships of 3,955m. gross tons, with an estimated current value of £1,046m., compared with 358 ships of 5,563m. gross tons, valued at £1,383m.

The gloomy figures from the association underline the problems confronting the Government, which plans to take the industry into public ownership by the autumn.

Governments throughout the world are trying to alleviate the problem of surplus shipbuilding capacity precipitated by the tanker surplus and economic recession. Without an influx of new orders, some British yards must start running down labour before the end of the year.

Talks between the Government and shipowners to encourage them to place more orders with British yards continue.

Aerospace corporation 'must be adaptable'

BY LORNE SARLING, INDUSTRIAL STAFF

THE NEW British Aerospace Corporation, which will be vested in the autumn, must be a cohesive yet adaptable organisation if it is to succeed in a very competitive world market, Mr. Allan Greenwood, its future deputy chairman, said yesterday. Mr. Greenwood, now chairman of the British Aircraft Corporation, said that public ownership of the four companies concerned presented a great challenge to the industry and required harmony with the Government. He told BAC apprentices at Filton: "I hope that we may increasingly discover ways in which all of us may feel ourselves more fully involved in the business of our company and bringing it to greater prosperity."

Loan for U.K. gas pipeline

A loan equivalent to £17.3m. has been granted to the British Gas Corporation by the European Investment Bank to help finance a pipeline across southern England to carry North Sea gas towards the South West. The loan, for eight years at an interest rate of 8 per cent., brings to £55.1m. the total finance provided by the EIB for major gas transmission projects in the U.K. The pipeline will run over 200 miles from Walsby, Cambridgeshire, to Dorset.



Don't get us wrong. This isn't a plane for the privileged few. It's the Boeing 747SP. A new generation of Jumbo. And beginning May 1st, Iran Air will be the only airline flying it London, New York. This 'Special Performance' Jumbo, although just as spacious inside, is shorter, lighter and more powerful. So it flies faster. And higher. A mile higher than ordinary Jumbos. Way above the normal air routes. Way above the rough weather. That means your flight is more comfortable. But apart from being able to offer you the best Jumbo in the air, we think you'll find our service a cut above the others too.

Our stewardesses come from all around Europe, as well as Iran. So the chances are wherever you come from there'll be a welcome from home. Our food is fresh on every flight. Although some dishes are Persian and made from recipes thousands of years old. Our entire plane is decorated in luxurious Persian style. And in our 'Persian Room' in first class we'll give you a cuppa you won't forget, hot from a traditional samovar. And when you arrive at Kennedy our special terminal facilities will speed you on your way. So the next time you're flying to New York, stop and ask yourself this: why take a 747, when I could take a 747SP?

THE NEW 747SP TO NEW YORK. YOU'LL ARRIVE FEELING LIKE YOU'VE HARDLY LEFT THE GROUND.

IRAN AIR

HOME NEWS

U.K. to make own tritium for nuclear weapons

BY DAVID FISLOCK, SCIENCE EDITOR

BRITAIN is to make its own tritium, a radioactive material essential to the manufacture of H-bombs, for the first time in a new chemical plant to be built in Scotland.

British Nuclear Fuels said in a guarded statement yesterday that the Ministry of Defence had placed a contract for supplies of the material in the 1980s which would involve the construction of a new facility at its Chapelcross Works, Dumfries.

The Chapelcross plant was originally built for the Ministry as a nuclear plant for producing plutonium, but it is now operated as a 220 MW nuclear power station.

Until now Britain's nuclear weapons programme has imported its weapons-grade tritium—a radioactive isotope of hydrogen gas—from the U.S. British Nuclear Fuels would give details of the capital investment involved or the capacity of the new plant. It said only that provided planning permission was forthcoming, it hoped to start construction this summer, and bring the tritium facility on-stream by 1980.

The Defence Ministry does not normally disclose information about its production arrangements for nuclear weapons, but has been persuaded to do so in this case because of recent public interest in its contractor's

Fusion system

The Chapelcross plant, thought likely to cost several million pounds, will take enriched lithium metal that has been irradiated in the nuclear station's reactors, and will separate the tritium formed by neutron absorption in the form of lithium tritide.

In a thermonuclear weapon (H-bomb) explosion, atoms of tritium and deuterium—another hydrogen isotope—obtained from heavy water—are fused together by the intense heat and pressure generated in an A-bomb explosion. This fusion reaction yields many times the energy of a fission or A-bomb explosion.

In early discussions on the

feasibility of producing a British H-bomb, tritium supplies were seen as a limiting factor to weapons production, because they needed the services of a large nuclear reactor. At the time Britain's big reactors were wholly occupied making plutonium for A-bombs.

More recently large reactors—notably in the U.S. and France—have been devoted to tritium production, and Britain has been importing both weapons-grade material and the tritium used to make radioactive "labelled compounds" for research.

The Radiochemical Centre at Amersham spends between £100,000 and £200,000 a year on supplies of tritium, mostly from France. But the quantities required by the U.K. weapons programme are believed to be many times greater.

The new facility will resemble a spent fuel reprocessing plant inasmuch as it will need to separate tritium from a highly radioactive "target" material, probably a lithium-aluminium alloy.

Much of the cost of the new facility will be incurred in ensuring that the new plant processing a radioactive gas is leak-proof.

Tritium, however, as a very weak beta-emitter, is only slightly radioactive, and is one of the least toxic of the radioisotopes. Traces are formed naturally in the atmosphere under bombardment from cosmic rays.

Scots Tories to vote again on devolution

BY CHRIS SAUR, SCOTTISH CORRESPONDENT

THE SCOTTISH Conservative Party will try next month for the sixth time in eight years to find a lasting solution to the question of creating an elected assembly to deal with Scottish affairs.

The party's annual conference in Perth will vote on a straightforward proposition from West Aberdeenshire seeking to "confirm the party's commitment to a directly elected assembly for Scotland, consistent with the political and economic integrity of the U.K."

The vote will be an important test of strength for anti-devolutionists who are demanding a ballot at the conference to prove their assertion that opinion recently has begun swelling against the assembly.

They contend—perhaps with some campaigning licence—that most of the Tory Shadow Cabinet and a clear majority of the Parliamentary party would like to ditch the devolution commitment it fashioned under Mr. Edward Heath's leadership and that the party at Westminster would require only a sign of weakening resolve in Scottish ranks to hasten that decision.

They were fortified in this belief by the substantial minority support they secured in the 100-90 vote of the Scottish party's central council in January, when the assembly question was last debated by leaders of the Scottish Conservative and Unionist Association.

Party chairman Mr. Russell Fairgrieve, MP for West Aber-

Oil search in Celtic Sea soon, says Benn

TWO OIL companies will drill at least two exploratory wells this year in the British sector of the Celtic Sea, according to Mr. Anthony Wedgwood Benn, Energy Secretary.

Mr. Benn said that oil companies with licensed territory in the Celtic Sea could reasonably be expected to fulfil drilling obligations before the licences expire next March and in March 1978.

"All licensees are fully aware that retention of territory after the initial six years of a licence depends on completion of drilling obligations. Experience has shown that this is a significant encouragement to them to get on with their work."

Although exploration in Welsh waters had not so far lived up to highest expectations, several promising geological structures had been found in spite of the fact that much of the presently designated Celtic Sea was underlain by non-prospective basement rock.

A consortium headed by Shell is to spend £2m. drilling for oil in a world record water depth of 933 feet about 30 miles north-west of the Shetlands, just beyond the edge of the Continental shelf.

Shell forecasts big European growth in polymers trade

BY RHYS DAVID, CHEMICALS CORRESPONDENT

SHELL expects its polymers business outside North America to grow at 10 per cent a year and to double from its present level by 1985. The company says, however, that because of below-average profit levels in the polymer industry a selective approach is to be adopted involving withdrawal from lines which prove uneconomic. The industry provides raw materials used in a variety of chemical and plastic products.

Shell has already withdrawn from some fields, including general purpose rubber in the U.S. and high-density polyethylene in the U.K.

Epoxy resins

Dr. J. P. Fortuin, general manager (polymers) for Shell International Chemical, speaking at the opening of a new research centre in Amsterdam, forecast continued growth in the four areas of polymers where Shell is strong—polypropylene, epoxy resins, urethane chemicals and thermoplastic rubber.

Expandable polystyrene is also seen as a major growth area, but general rubber and low-density polyethylene are expected to grow much more slowly. In thermoplastic rubber—widely used in footwear and adhesives—Shell is due to bring on stream this year a 30,000

Pre-war car to race again

Three famous pre-war cars will be coming out of the museum to race for the first time in a race at Silverstone. The cars, all ERAs, are which used to be driven by Prince Birabongse of Siam and Humayun, all from the Birabongse Mouse stable.

Report urges change in identity laws

ONLY IN "exceptional circumstances" should an accused person be convicted on identification evidence unsupported by other "substantial evidence," says the Devlin Committee in its report out yesterday.

The committee says that in cases which depend on eyewitness evidence of identification, "there is a special risk of wrong conviction."

It recommends changes in the law and practice to ensure that if prosecutions are brought on eyewitness evidence alone, they will fail.

The report was called for by the Home Secretary after the wrongful convictions of Mr. Laszlo Virag and Mr. Luke Dougherty came to light in 1974 and is issued 18 days after the acquittal of Mr. Peter Hain.

Mr. Hain, president of the Young Liberals, was cleared by an Old Bailey jury of a bank robbery charge brought on the basis of eyewitness accounts.

The report urges that an identification parade should have preference over other methods of identification. Codes laid down by law should regulate the conduct of parades and the showing of photographs.

Any serious breach of such rules would result in the exclusion of any evidence that has emerged from a parade or the showing of photographs of suspects to possible witnesses. The committee, however, concluded that there is no clear defect in the machinery associated with identification cases.

Another recommendation is that there should be experiments in photographing an identification parade and, unless they prove unsuccessful, the practice should be adopted.

The committee says that the best way to relieve the pressure on witnesses engaged in an identification parade is for the officer in charge to tell the witness that the person he saw may not be in the parade.

Mr. Roy Jenkins, the Home Secretary, said in a Commons written reply that he intended to have urgent consultations on the report. "I am studying the report and intend urgently to consult those with an interest in identification evidence and pro-

New bus will collect the groceries

A NEW RURAL "mini-bus" service is to pick up groceries and prescriptions as well as passengers.

The National Bus Company said yesterday that the service was for areas which did not justify conventional bus services, but where demand was too great for "do-it-yourself" village operations.

The 25-seater will provide a "door-to-door" commuter link with a railway station and taxi-style dial-a-bus services.

The experiment is by Eastern Counties Omnibus Company, of Norwich, in co-operation with Cambridgeshire and Northamptonshire County Councils, in an area between Peterborough, Oundle, Huntingdon and St. Ives. The shopping service links several villages to St. Ives on market days.

The project, which will run for at least a year, starts on May 24. It is hoped to provide permanent services eventually in other areas.

Mr. Tom Skinner, Eastern Counties general manager, said that the new service was another step forward.

High average loadings would be needed to meet estimated weekly costs of £280.

Minister rejects scheme to save local shops

FINANCIAL TIMES REPORTER

MR. JOHN SILKIN, Minister for Planning and Local Government, has rejected suggestions that new controls should be introduced to prevent changes of use for small local shops.

He has written to the Save Our Local Shops Campaign Committee that while he shared concern over the loss of familiar small shops, he believed that it would be a long time, if ever, before they disappeared.

The committee had underestimated the safeguards afforded to small shopkeepers under the Landlord and Tenant Act, 1954.

Earlier this year the committee presented a "shops charter" to Mr. Silkin asking for a wide range of planning controls and suggesting, for instance, that local authorities should apply special "appropriate" rents in letting local shops they owned and should insist that all new developments included some low-rental shopping accommodation.

Part of the Minister's reply to the committee questions whether its proposals might "work against the general interest of greater efficiency and lower prices."

Jaycee announces new furniture factory

BY JAMES McDONALD

JAYCEE FURNITURE, one of Britain's largest traditional furniture manufacturers, has announced a five-year expansion plan which includes the building of a 7,500 square-metre factory at Eastbourne.

The new plant will be near Jaycee's factories making the Trevana furniture range, oak panels, small occasional furniture and chairs. The other two plants at Brighton produce dining furniture, large occasional pieces, and Regency-style furniture.

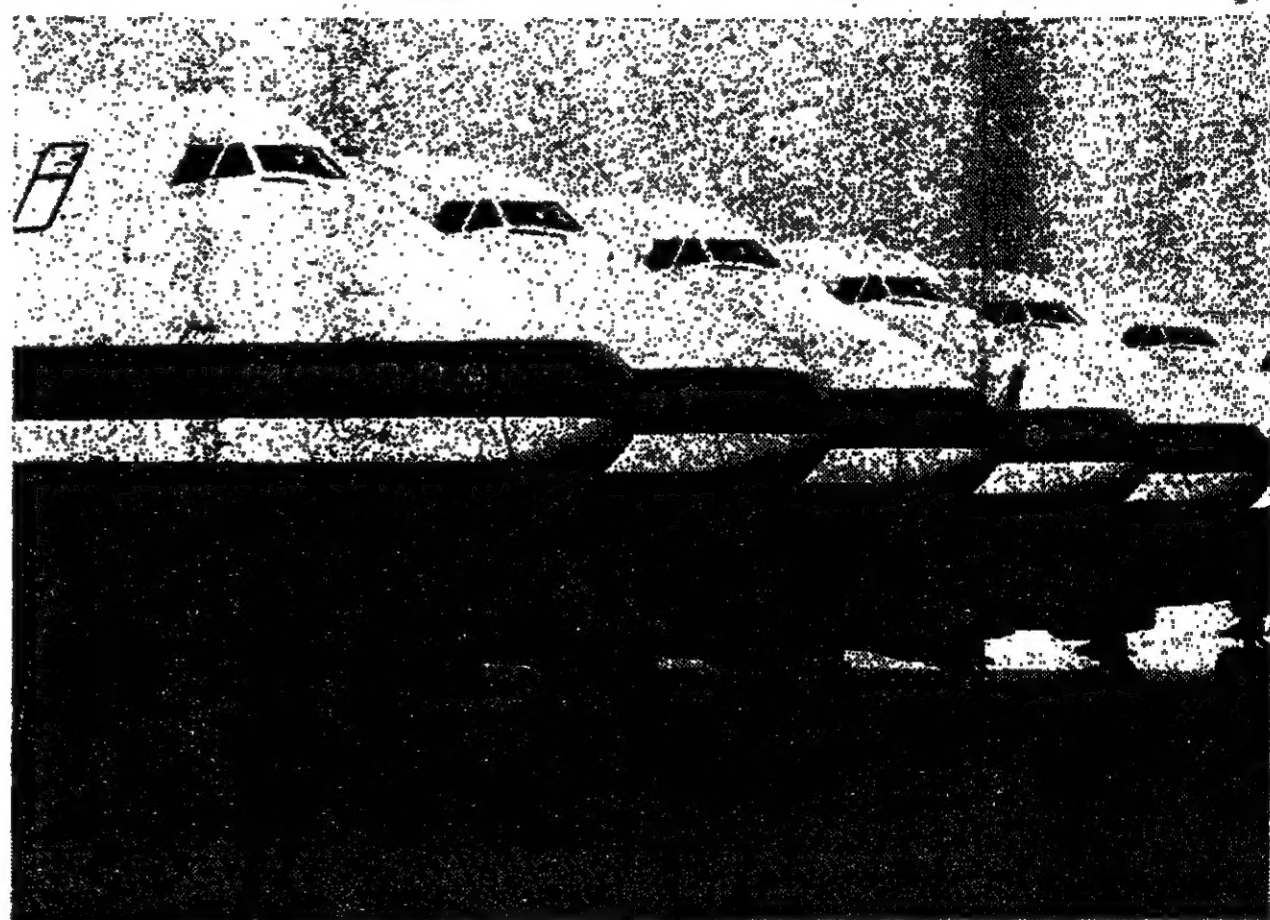
The new factory is expected to be completed in July next year.

The cost will be £400,000 for equipment and £750,000 for construction.

Dr. Clive Cohen, Jaycee's managing director, said yesterday: "The new factory will help us meet increased polishing and warehousing needs for our Tudor, Trevana and Regency furniture ranges."

"We are planning to grow 10 per cent annually in real terms will increase our production capacity to £10m.—at current ex-works prices—yearly." Last year, Jaycee had a turnover of nearly £6m.

We're a great, big airline.



In less than 25 years, we've become one of the world's major airlines. We fly to more than 40 cities in 26 countries in 5 continents. And we fly to most of them in the second largest fleet of 747s in the world. Wherever you go, you'll find JAL people dedicated to looking after you... caring for all the little things that always make you feel big and important whenever you fly with us.

There has been a marked trend towards the specialist parcels services and competition is hotting up as the market gets smaller. Arthur Smith reports.

Decline of the general carrier

2,000m. parcels would be forced to switch to other carriers; the Union of Post Office Workers, who expressed fears of a total run-down of the service; and out-spoken opposition by the Post Office Users' National Council (POUNC) has caused pause for thought.

The underlying concern is that the "hawks" within the Corporation, who can point out that parcels have made a profit only once in 21 years, might be in the ascendancy and pressing for a major cut in operations.

Refusal

Force is given to this view by the refusal of the Post Office to provide details of how traffic declined in response to two tariff increases last year or how big a drop the present proposal would cause. The POUNC describes the cloak and dagger attitude of the Corporation as "utterly unacceptable."

The State-owned National Freight Corporation has also run into difficulties on its rail-based parcels operations. NFC, one of the largest freight operators in Europe, was established under the 1968 Transport Act and has struggled ever since to achieve profitability in the rail-oriented small parcels company, National Carriers—formerly the British Rail Sundries Division.

Considerable progress has been made—only £42.5m. of the £60m. grant the Government made available to cover losses in the first five years of operations was taken up—but the current economic recession has hit traffic. In 1974 about three-quarters of NFC's £12.3m. loss was due to National Carriers.

Though most of the 60 or so companies within NFC are trading profitably, the Corporation is expected to report a record loss of £30m. for last year and the Government has made available £8m. in emergency grants to overcome the immediate financial problems.

Studies of ways in which the Corporation can eliminate its deficit are under way, but at this stage NFC is steadfastly refusing to say what they might involve. The Treasury, with the approval of NFC and the Department of the Environment, has appointed consultants to examine the financial state of the undertaking, and any recommendations must inevitably pay serious attention to the problem parcels sector.

The market for parcels and packages is declining—from 2,060m. in 1976 to an estimated 1,917m. in 1981. Discussing the changes that are also taking place, Sir Daniel Pettit, the chairman of NFC, says: "There is less and less scope for dealing with a parcel as a parcel."

The trend is firmly against the general operator in favour of the specialist. The retailing revolution, which has seen ownership of outlets concentrated in fewer and fewer hands, has contributed to major changes in distribution philosophy. Gone are the days when the norm was for manufacturers to offer their products to a general freight operator who would deliver to hundreds of high street shops.

Transport is now an integral part of the marketing strategy. Stocks have to be kept to the minimum, speedy and flexible delivery is at a premium, and goods have to be presented in the desired packs and quantities. In a fiercely competitive sector, the operator able to identify market trends and respond quickly will reap the rewards.

Unfortunately for the freight specialists, it has been the "own account" sector which has seen the most rapid growth over the past decade or so. Manufacturers and retailers, because of the scale of their operations, have chosen to establish their own transport networks and now account for around 70 per cent. of the parcels market.

But the private sector tends to "cream off" only the most profitable trade. A company will set up its own operations to handle the concentrated traffic flows between the major cities

but where delivery is required to remote areas will usually rely on the Post Office.

Until the latest proposed tariff increase, the Post Office probably carried around 10 per cent. of the parcels transported in this country, with private freight operators holding a similar share of the market. NFC is the next major carrier and British Rail Express Parcels Service holds perhaps another 3 per cent.

An often repeated demand is for the rationalisation of parcels operations within the State sector. POUNC in its comments on the proposed tariff increase has stressed the need for a Government inquiry into the operations of the competing public sector parcel services.

Similar

A similar line was taken by the Select Committee on Nationalised Industries in 1972-1973, and the Government replied in August, 1974, and again in the recent transport consultative document, that the matter is still receiving attention.

One opponent of the merging of activities is bound to be Sir Daniel Pettit, who maintains that it is an illusion to suppose that grouping companies into bigger units will necessarily produce economies of scale, reduce overlap and waste, and improve profitability. "The key nationwide small freight service



unit in freight transport is still likely to be small and responsive to intimate and direct management control and to employee involvement, and dedicated to individual client and customer needs."

This is the policy he has tried to follow in recent years with NFC's two principal parcel companies, National Carriers and BRS Parcels. Recently revamped as Roadline U.K., identifying their particular strengths, the two companies have pursued separate marketing policies. Roadline, which is road-orientated—though parcels will be transferred to rail for the long haul—offers a high-speed quick delivery service between the main centres of population. National Carriers, provides a nationwide small freight service

but with the emphasis upon reliability and regularity. Sir Daniel recognises that in time Carriers' customers will also demand speed and that market separation for the two companies will be more difficult.

In recent years studies have taken place and are continuing to identify important traffic flows and see to which service they are best suited.

It was discovered that many "parcels" in both companies were clothes being delivered to shops. In response a specialist service "Fashionflow" has been introduced by National Carriers to transport the clothes, not as individual packages, but still on hangers and packed for bulk delivery. Extra facilities are offered but NFC gets an improved profit margin.

houses might be necessary to offer efficient and competitive services would need a sizeable injection of capital.

The interesting point about Sir Daniel's view of the parcel market is that, if it prevails, then the trend will not be towards the further integration of activities by British Rail, the Post Office and NFC, but towards specialisation with each of the carriers defining more clearly the traffic for which they are best suited.

This solution would lay responsibility on the Post Office to negotiate its own terms of reference with the Government. The case could be argued that, if the Government wants the Corporation for social reasons to continue to offer unprofitable delivery services to remote areas, then compensation should be paid. This is no doubt one of the issues which the Carter Review into the Post Office will be considering.

Separate

"Fashionflow" is operated by National Carriers but such rationalisation is made more difficult by the fact that the bulk of Roadline's workers are members of the Transport and General Workers Union, while the majority of Carriers' employees belong to rail unions. To separate traffic for specialist treatment may appear to be favouring jobs in one company or one union at the expense of the other.

With constraints, and particularly at a time of recession when traffic is down, the rationalisation of NFC's parcel services can only be gradual. However, at some point it will be necessary to come to grips with the basic problem of National Carriers—its legacy of outdated warehousing and equipment.

But to provide Carriers with the nucleus of perhaps 30 modern fully-equipped ware-

Putting social responsibilities to one side, there is certainly no doubt among the large scale users of the Post Office parcel service that the Corporation could have a large and profitable market.

About 40 per cent. of the Post Office's present parcel business is on a contract basis. According to POUNC, which claims to have "considerable confidential evidence," many of the contracts will not be renewed when they expire. Instead, firms will turn to other carriers, set up their own transport operations, or find ways of reducing their despatch level.

There is the obvious danger, as traffic falls and heavy fixed overheads have to be maintained, that the parcels service could move into a downward spiral of unprofitability.

For great, little reasons.



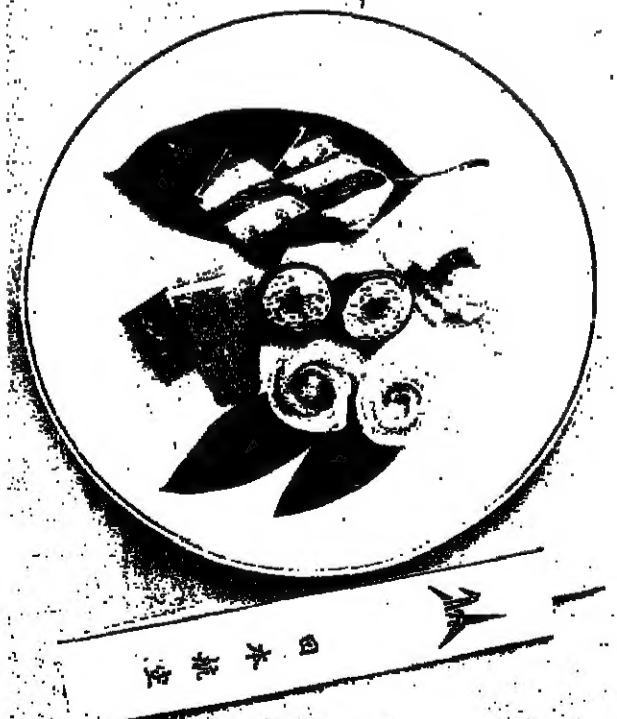
Sake. Subtly different.
Your first little taste of Japan.
The serenity of Japan.
You'll feel it as soon as you step aboard.



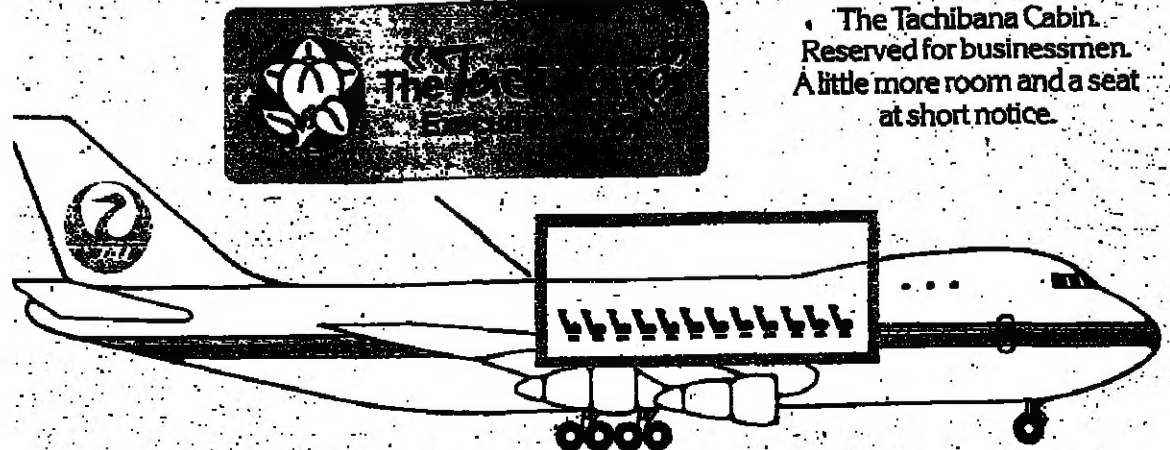
A thousand-year-old tradition of hospitality summed up in one little smile.



A First Class idea to make you a little more comfortable.



A little of what you fancy.
Superb Japanese or European cuisine.



The Tachibana Cabin.
Reserved for businessmen.
A little more room and a seat at short notice.



JAPAN AIR LINES

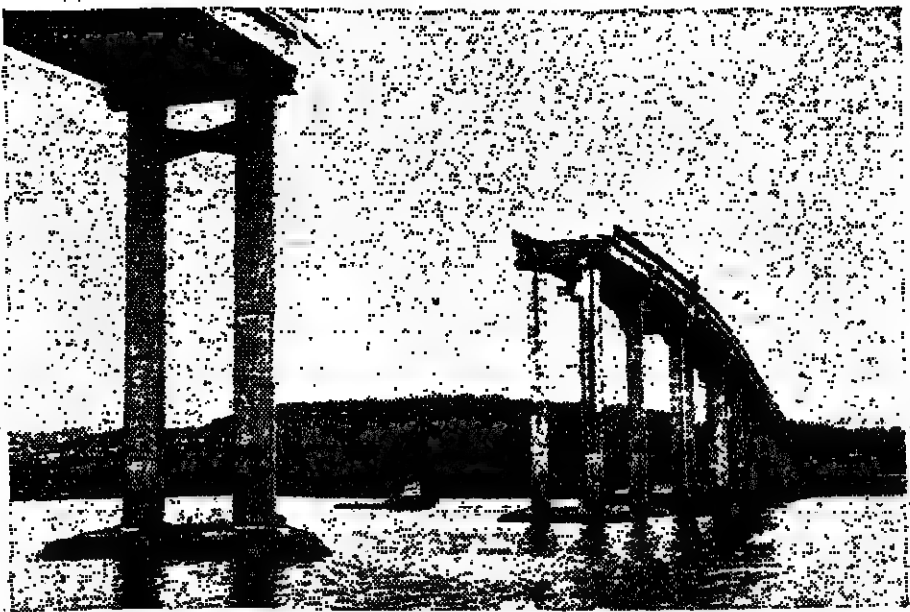
Simpson & Pure New Wool. A brilliant business partnership.

Created by DAKS in Pure New Wool, you've got to come to Simpson and try this suit on to really get the feel of it. For fit, comfort, and impeccable good looks, there can't be better value in London.

DAKS suit in Pure New Wool. Grey, blue, or brown fancy stripe. £97.00.

Light-weight Pure new wool suitcase from our luggage department. Black nylon with tan leather trim. Size 26". £60.00. From our latest range of luggage by Lark of the United States.

Simpson (Piccadilly) Ltd, London, W1A 2AS. 01-734 2002
Open until 7.00 pm Thursdays, 5.30 pm Saturdays

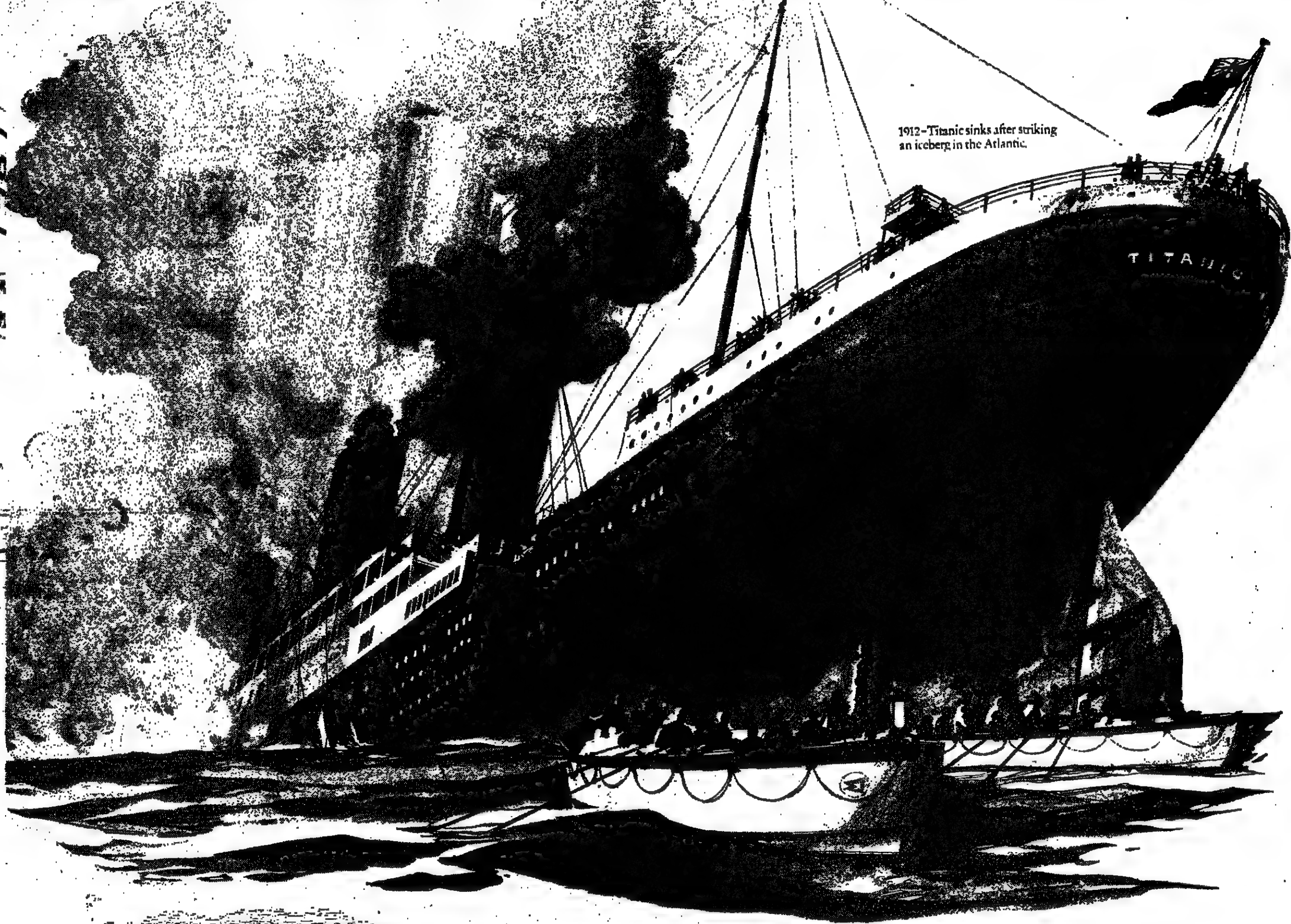


1975 - Cargo ship
hits Tasman Bridge,
which collapses onto
the ship, sinking it.

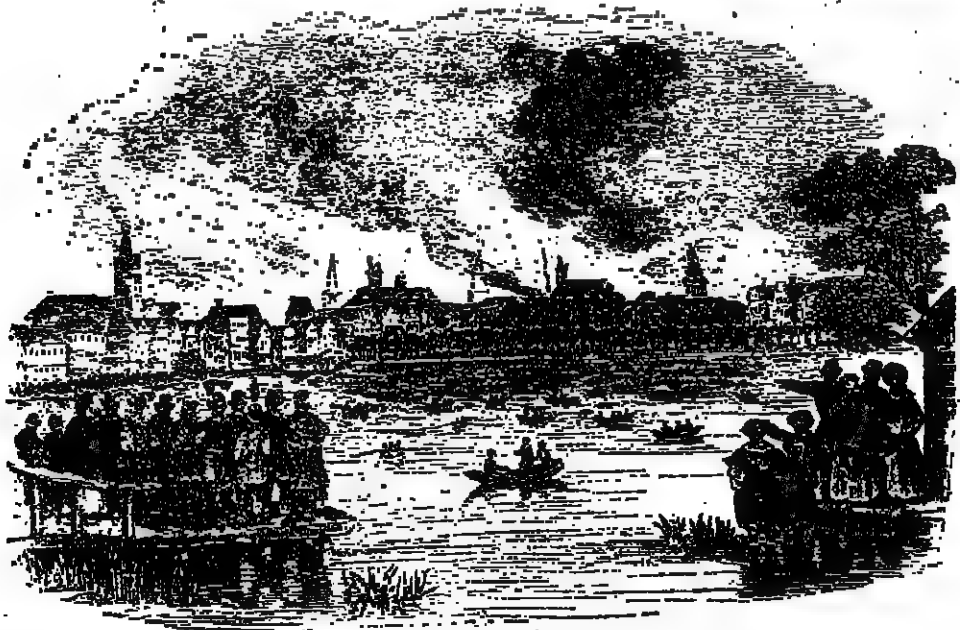


1953 - Heavy rain and
high tides along
the East Coast cause
the worst flooding
in living memory.

Since we started in business there's been one disaster after another.



1912 - Titanic sinks after striking
an iceberg in the Atlantic.



1942 - Much of Hamburg destroyed following the 'Great Fire'.



1972 - Terrorists blow up hijacked jetliners
at Revolution Airfield, Jordan.

Even in the best run businesses, the occasional disaster is bound to occur from time to time. Now if you're thinking that we appear to have had more than our fair share, we would point out that we've been in the insurance business for over 255 years. It's not really surprising that we've been involved in some monumental disasters.

Yet in each instance we paid up without quibbling or delay.

And this fact has undoubtedly helped us to become one of the largest insurers in Britain.

Because nothing does more to enhance the reputation of an insurance company than a demonstration of its ability to pay up when things go wrong.

Because when it comes down to it, isn't that what the insurance business is all about?
Head Office: Royal Exchange, London EC3V 3LS.



**Guardian
Royal Exchange
Assurance**

A good name to insure with.



Funeral bills for prices inquiry

CHARGES for funerals are to be studied by the Price Commission. Mrs. Shirley Williams, Secretary for Prices and Consumer Protection, said yesterday in the Commons written reply.

She told Mrs. Helen Hayman (Lab., Walsby and Hatfield): "I am asking the Price Commission to carry out a study of the charges for funerals, including associated charges."

"I have had a number of letters on this subject from MPs and from members of the public, and I know that the bill for a funeral often comes as a shock to the bereaved and represents a considerable outlay for many people. I am sure that a study of the cost of funerals will be generally welcomed."

This study continues the programme by which the Commission is asked to investigate pricing problems of public interest and to establish the facts.

Peers agree on Amthill title

WITHOUT a vote the Lords yesterday accepted a privilege claim by Mr. Geoffrey Russell, 54, and not his half-brother, John, is the rightful fourth Baron Amthill.

The decision came despite a last-ditch attempt by two Peers who wanted the matter further postponed for blood tests which, they claimed, could settle the issue without doubt.

Pay talks progress promising for pound, says Callaghan

By Justin Long, Parliamentary Correspondent

PROSPECTS of a pay agreement conforming with the Government's strategy for a single-figure inflation rate have been enhanced at important meetings this week, Mr. James Callaghan, Prime Minister, hinted in the Commons yesterday.

"I think there is no doubt that if there is agreement reached—as I firmly believe there will be in the light of discussions I had yesterday and today on the question of wages policy—the future of sterling, which is of concern to us all, will be more assured," Mr. Callaghan told MPs.

The meetings to which he was referring were the TUC-Labour Party liaison meeting held the previous day and the meeting yesterday morning of Ministers at Downing Street.

Following these meetings, the Prime Minister had a general talk yesterday afternoon with Mr. Len Murray, TUC general secretary.

After all these activities Mr. Callaghan's response to question-time anxieties over the Government's economic policy was notably relaxed and confident.

He rebuked his critics—particularly if they were Opposition MPs—and reproached those with misgivings on the Labour side, contending that the market had "overdone it" in the faint-hearted view it had taken of sterling.

It would be wrong to neglect the market's view of sterling, he suggested. "One must always take it seriously, and I do. I have lived through it before. But the

Ennals claims pay beds Bill is fair compromise

By Philip Rawstorne

PHASING OUT the National Health Service pay beds was the only solution that would end conflict and restore a common sense of purpose to the service, Mr. David Ennals, Social Services Secretary, told the Commons yesterday.

Opening the second reading debate on the Government's Health Services Bill, Mr. Ennals said that the issue had become "a cankerous divide" which had to be resolved.

The Government's legislation struck a fair compromise, he claimed, by phasing out the pay beds at a pace which would give the medical profession time to make adjustments in the private sector. "Our policy is for the separation of private medicine—not its abolition," he declared.

Mr. Ennals told MPs that the Government's moves would result in tangible benefits for the NHS, releasing staff and making adjustments in the private sector. "Our policy is for the separation of private medicine—not its abolition," he declared.

But Mr. Patrick Jenkin, the Conservative spokesman, claimed that the policy would inevitably damage the NHS and harm its patients. The service would lose 240m-250m a year, he estimated, by the Government—as well as some of its best doctors, he argued.

Motives

Mr. Ennals warned that action by doctors against the Government's proposals involved ethical issues and the high standing of doctors would be undermined by irresponsible unilateral industrial action. The argument could only be settled democratically through Parliament, not by industrial action with patients as pawns.

Mr. Ennals said queue-jumping was one of the main motives for patients choosing to go into pay beds. The issue would remain cankerous unless the Government acted. Separation of pay beds from the NHS was the only solution that would end tension and conflict within the service.

He saw no purpose in referring the issue to a Royal Commission and it was better to proceed with the Bill.

Mr. Raphael Tuck (Lab., Watford) intervened to ask about queue-jumping in NHS hospitals. Many local dignitaries, local hospital staff and, even, perhaps, MPs had jumped the queues in State hospitals.

Mr. Ennals replied that phasing out the pay beds would mean a much greater contribution to State bed patients.

Mr. Ennals insisted that it was no part of Government policy to abolish private medicine. They wanted the separation of private medicine—a very different thing.

The Government had backed up their words by safeguarding the Bill which protected the rights of private practice by hospital consultants and general practitioners.

The Minister told MPs he was inviting the profession and the Independent Hospitals Group. A have talks on the 1,000 pay beds to be withdrawn under the Bill.

The Government had accepted the scheme of scrutiny over the control of developments in the acute sector hospitals with more independent Hospitals Group. A Board, assisted by assessors, would be the determining authority in development of acute sector hospitals with more than 100 beds in the GLC area, and 75 outside.

The Bill was the result of frank, sometimes acrimonious, exchanges between the professional and the Department. "Major changes have been conceded although the principles of the Bill have been absolutely unchanged."

"We now have a framework in which the phasing-out of pay beds will take place but at a pace which gives the medical profession time to make adjustments in the private sector, and

which safeguards the right of private practice."

Mr. Ennals added: "There is no point in doctors and others doing as they please and those who are threatening industrial action are doing. It is time to recognise a fair compromise has been struck which should provide an enduring basis for a settlement of this divisive issue."

"Let's stop the politicking and get back to the primary task of patient care."

Mr. Jenkin said that the Bill failed to put patients before politics. "It is inevitable that the Bill will damage the NHS and harm the NHS patient," he said.

Mr. Ennals had recognised, where his predecessor (Mrs. Castle) failed to do so, that the medical profession, united to fight the Bill, was primarily concerned for the future of health care. "It is sad and regrettable but a true fact that Mrs. Castle has left a poisonous legacy of bad blood for which history will never forgive her."

Senseless

Mr. Jenkin added: "The policy in this Bill is misconceived and damaging to the NHS. It was largely irrelevant to the problems the NHS was facing."

But the corollary of the issue to be referred to the Royal Commission, he said: "It is utterly senseless to proceed with legislation in advance of the Royal Commission report."

Intervening, Mr. Ennals said it would be "absurd" to postpone a decision on the issue for up to two years.

Mr. Jenkin: "I totally condemn any form of industrial action which has as its intention the coercion of Government and Parliament. But the corollary must be that Government and Parliament must listen to reasonable arguments and respond to them."

Mr. Jenkin said it was "impudent nonsense" for the Government to "assert" it had carried out full consultations. If pay beds were phased out, consultants who continued to do part-time work for the NHS would have to divide themselves among different locations and this would be a detriment to the NHS patients.

"It is impossible to see how this is going to benefit the NHS patient. It must reduce the chances of his doctor being there if he is faced with an emergency."

Mr. Jenkin said the Government had made no alternative except "outright abolition of pay beds." He accused the Government of bringing in a Bill which was unworkable a year ago, when wage rates were increasing by 30 per cent a year and in some cases by 40 per cent, said the Prime Minister.

If it had been said then that we would now be discussing something in the area of 3 per cent, everyone would have said it would be a miracle. It is extraordinary how the country, by its self-discipline and its understanding of the situation, has taken the matter in hand.

"As regards the holding of sterling, the reasons for holding sterling are many and varied. One is the fact that this is a stable Parliamentary democracy where people can invest and know that debts will be met."

"This is one of the major reasons why people prefer to hold their investments, their overseas holdings, here, rather than anywhere else in the world."

"There are technical factors such as interest rates, but basically it is because people rely on this country and on its word," said Mr. Callaghan.

The Prime Minister was firm—although prepared to be persuasive—in dealing with the distrust of Labour Left-wingers over incomes policy and their pressure for guarantees against unemployment and further expenditure cuts.

When these matters were broached by Mr. Norman Atkinson, Mr. Dennis Skinner and other leading Left-wingers, Mr. Callaghan stressed that the "future of unemployment depends on the future level of inflation" and this was not a matter for guarantees.

Trade unionists were aware of this, he told the Left-wingers—with the implication that they should now rethink their views.

"It is because trade unionists are aware of the real interests of their members that they are now so desperately keen to secure an agreement which will reduce inflation," he added.

Investment upon which a sensible return could be expected was the way back to full employment, the PM told Mr. Atkinson. "Not by transferring more and more jobs to the public sector," he added and shouts of "Hear, hear," from the Tories.

The public sector had a part to play, Mr. Callaghan acknowledged, but he could not see the further Left wing contentions that this sector could provide an extra million jobs in the next four years.

PM backs Kissinger

THE PRIME MINISTER yesterday threw his weight behind U.S. Secretary of State, Dr. Henry Kissinger's efforts to find a solution to the Rhodesia problem.

During Commons questions, Mr. Callaghan had been urged by Liberal spokesman, Mr. David Steel, to support Dr. Kissinger's "blunt and constructive approach to the issue."

Mr. Callaghan replied that Dr. Kissinger's speech that day on his African tour, should commend itself to Europeans in Rhodesia. This was not because the Government, as far as the future of the Europeans was concerned, wanted to be vindictive, but because this was the best way they could hope to have a long-term future in their country.

Mr. Callaghan added: "That is recognised more by Africans in Rhodesia than by Europeans. I hope the weight of Dr. Kissinger's words will now get through to the Europeans."

Willis wins Lords vote for authors' Bill change

By John Hunt

THE GOVERNMENT was defeated on the Public Lending Right Bill in the Lords last night when Lord Willis, the Labour Peer, successfully forced through an amendment extending the legislation to cover works such as comic books and cassette tapes.

In its original form, the Bill only provided for payment to authors whose books are loaned out from public libraries.

The amendment, which was passed by a majority of six (83-77), during the committee stage, includes "works" as well as books.

Lord Willis, the playwright and TV scriptwriter, argued that in communications with authors' organisations, a clear understanding had been given that the Bill would cover "works." There was a growing use of cassettes and records from "public libraries," he said.

From the Opposition front bench, Lord Elton complained that the Bill did not give a definition of "book." He wanted to know whether a pamphlet or a paper-back would be regarded as a book under the Bill.

Lord Elton said the Bill was a book under the Bill. He urged the House not to support the amendment. He pointed out that there was a limited amount of money available under the Bill and in these circumstances, it would be a mistake to pursue the point.

He gave an assurance that the matter would be looked at again and said that the legislation could be amended later when more money was available. But Lord Willis would not accept this "satisfactory" reply and forced a division.

An amendment proposed by Lord Elton to delete references to the Bill was withdrawn after Lord Donaldson promised to look at this point again.

Pension funds pledge

FINANCIAL TIMES REPORTER

MEMBERS of pension funds would have a greater say in the investment of their own money, Mr. David Ennals suggested in the Commons yesterday when he made his first Question Time appearance as Secretary for Social Services.

He had been pressed by Mr. Kenneth Clark (C., Ruislip), from the Opposition front bench, to give an assurance that any idea of the Government interfering in the commercial and other

judgments of fund managers would be rejected.

"We will always give first priority to the interests of the members," said Mr. Ennals.

Replying to Mr. Robert McCrindle (C., Brentwood and Ongar), he said the question of improving pension schemes in the light of the next phase of the voluntary incomes policy, now under discussion, was being given a matter for Mr. Denis Healey, Chancellor of the Exchequer.

Call for lower retirement age

THE GOVERNMENT should set a ten-year target for reducing the retirement age to 60, Mr. Gwilym Roberts (Lab., Gwent) said in the Commons yesterday.

He declared: "It is quite deplorable, in a period when sex equality is urgent, that we are not prepared to move at all."

But Mr. Stanley Orme, Minister of State, Social Services, warned that the net cost of reducing the male retirement age to that of women, would be over £1bn.

Mr. Orme added that the ratio of people of working age to people of pensionable age, was now no more than three and a half to one. Reduction of the male retirement age to 60 would bring it down to below three to one.

MP fights rail ban

A BID to be made to amend the Order which, from July 1, bans the transport of racing pigeons on British Rail.

Mr. Neil Kinnock, Labour MP for Bedwelly, disclosed this in a letter yesterday to Sir Richard Marsh, chairman of British Rail. He said: "I have been approached by pigeon fanciers in North and

LABOUR NEWS

CPSA leaders will urge rejection of 3% norm

By Christian Tyler, Labour Staff

LEADERS of the biggest Civil Service union, the CPSA, will urge rejection of the Chancellor's offer of a 3 per cent pay norm after conference on Monday week.

They have framed an emergency resolution for their annual conference next week inviting delegates to say no to 3 per cent, but leaving vague the question of whether the union should continue its opposition to any restraint in general.

Members of another white-collar union, the Association of Professional, Executive, Clerical and Computer Staff (APEX), will be urged at their conference the following week to accept the Budget offer a pay limit in return for tax cuts.

This comes in an emergency resolution from one London

Mrs. Kate Losinska, CPSA executive, said the union and the Public Services Association, have economic policies. Mr. Denis Healey, Chancellor of the Exchequer, will be addressing the conference on Monday week.

Reversal of CPSA pay policy could depend on whether the TUC looks likely to extract fringe benefits from the Chancellor in the form of promises of action on unemployment and the public expenditure programme. These items are mentioned in the national executive's emergency resolution.

At the same time, the conference will be debating a call for the present opposition to incomes policy to continue.

The CPSA conference is likely to be marked by much political infighting following a series of court appearances involving

Mrs. Losinska is at re-election and has a carefully prepared agenda published in the union's magazine, which is for attacking Left extremists, in a Read article.

A blank page in the agenda published marks the removal of branch resolutions, in a High Court injunction other resolution, ask investigation has been stood.

To-morrow and on the union's executive is a for the court, to have the removed and the res insisted.

Praying worker loses appeal

By Our Labour Staff

A MOSLEM priest working as a labourer, who was sacked for praying to Allah while at work, had his appeal against unfair dismissal rejected yesterday by a tribunal.

Tribunal chairman, Mr. Michael Conlon, ruled that the dismissal was not unfair. The complaint from Mr. Abdul Rashid that he had been unfairly dismissed must be rejected.

"There is no suggestion that the dismissal had any connection with racial or religious discrimination," he said.

"The firm acted reasonably in deciding to dismiss Mr. Rashid. It is unfortunate, but short of creating a special job for him, there seemed to be no way round the dilemma."

At an earlier hearing, the tribunal was told that Mr. Rashid, who lives in Nottingham, lost his labouring job with an engineering company because he was downed twice a day to pray for periods of up to 30 minutes.

The company, Metallfabrik, of Redhill, Nottingham, claimed that it had warned the man repeatedly against praying during working hours.

Mr. Rashid, who works as a labourer, said that his prayers were found their supply would dry up while Mr. Rashid stopped to wash his face and pray. They had not been similar difficulties with other Pakistanis.

BSC fears 'chain reaction' disputes from tinplate strikers

By David Churchill, Labour Staff

THE British Steel Corporation they refused to work last night that the lack of supervision. The strikers halted last week and they agreed last Saturday to work pending further work with management.

Mr. Graham Healy, general secretary of the Amalgamated Union of Engineering Workers, said last night that the dispute was really over the management's broken promise to return to no-increase as much as the £3,400 a week to the BSC for this group.

Thus they have a new proposal to return to no-increase and have asked AUEW officials to help their claim.

Institute of Journalists wins its certificate

By Our Labour Staff

THE INSTITUTE of Journalists has been given a certificate of independence under the Employment Protection Act in spite of an objection by the much higher National Union of Journalists.

The NUJ's pursuit of closed shops in newspapers has led to a sharp conflict with the Institute, whose members among senior editorial staff and editors have on occasion produced newspapers when NUJ members were on strike.

In spite of its hostility, the NUJ has been unsuccessful with its objection that the Institute is not a "proper" trade union, failing to make the case in front of the Certification Officer's Appeal Unit.

USDAW will confront Boots on unionisation

By Ian Hargreaves, Labour Staff, in Blackpool

THE UNION of Shop, Distributive and Allied Workers' preparation of a ground yesterday for a showdown against Boots of the union, said that this year the company persists in its lukewarm attitude towards unionisation of its retail staff.

A resolution was adopted unanimously by USDAW's Blackpool conference requesting the union "to resist any suggestion of the Boots Industrial membership to ensure the granting of adequate facilities for recruiting into union membership the staff at all Boots stores within the next 12 months."

USDAW has reached a closed-shop agreement for its members at the four Boots warehouses in Nottingham, Aldridge, Heywood and Aldershot, and the suggestion yesterday was that industrial action by the members could be used to impede supplies of goods to stores where management is balking at the attempt to recruit staff.

Lord Allen, general secretary of the union, said that this year the company persists in its lukewarm attitude towards unionisation of its retail staff. A resolution was adopted unanimously by USDAW's Blackpool conference requesting the union "to resist any suggestion of the Boots Industrial membership to ensure the granting of adequate facilities for recruiting into union membership the staff at all Boots stores within the next 12 months."

USDAW has reached a closed-shop agreement for its members at the four Boots warehouses in Nottingham, Aldridge, Heywood and Aldershot, and the suggestion yesterday was that industrial action by the members could be used to impede supplies of goods to stores where management is balking at the attempt to recruit staff.

Problems of worker director

By Michael Blandin

INTRODUCTION of compulsory employee representation on company Boards would present special problems for the financial sector, it is argued by the City Company Law Committee in evidence to the Bullock Committee on industrial democracy.

The Committee, which selects financial sector representatives together with individuals from all the other sectors of the City, says that special treatment would be required for companies in the financial sector.

INTERIM STATEMENT

S. Lyles Limited
Carpet Yarn Spinners and Dyers

INTERIM REPORT

The unaudited results for the half-year ended 4th January, 1976, are as follows:—

	27 weeks to 4.1.76	26 weeks to 4.1.75	52 weeks to 4.1.74
Turnover:			
United Kingdom	2,529,502	1,857,049	3,529,302
Exports	637,788	1,481,356	1,943,410
	3,166,790	3,338,405	5,472,712
Profit/Loss before Taxation, including special credit of £66,894 referred to below Taxation	31,067	80,712	(402,813)
	16,155	42,000	(141,672)
Net Profit/Loss	14,912	38,712	(261,141)
Earnings per share	0.41p	1.07p	(7.19p)

Statement by Mr. John Lyles, Chairman

The trading improvement which I indicated at the time of my November 1975 annual Statement has continued, and in the six months upon which I am now reporting, trading profits in the latter part of that period practically overtook the losses in the earlier part so that there was a profit of £31,067, after taking into account £66,894 received under a loss of profits insurance claim relating to unfulfilled Australian contracts.

In 1976 so far, good levels of production are being maintained, at a satisfactory profit rate. Current orders, dependent of course on the demand for carpets, are good on a short-term basis, and there are signs of improvement in our export trade.

An interim dividend of 1p per share (1975 1p) amounting to £36,319 net of imputation tax, has been declared for the current year, and will be payable on 1st July, 1976, to those shareholders on the register at the close of business on 14th June, 1976. The amount of the final dividend will of course depend on our actual trading outcome for the full year to 30th June, 1976.

27th April, 1976

he exports a bank counts on

Wednesday morning gold flag denoting company had been given the Queen's Award for Industry for export achievement was the entrance Chartered Bank. The company is an amalgam of four banks, the two largest being the old Standard Bank of India, Australia, and China, formed even earlier with the granting of a Royal Charter in 1855. To-day, its operations span the world—the Far East, most African countries, the Middle East, Europe and North and South America. It has 1,500 branches in 60 countries and its inherent strength stems from its retail banking activities. These unprised its major business prior to the Second World War, a period when banking operations and the management of them were, by today's standards, relatively simple. Control pre-war lay largely in the hands of London management which, for example, would decide on what agricultural crops would be funded in different African countries. Since the bank's business was carried on in countries where sterling was the major currency there was a lending pattern whereby, after funding a crop in East Africa, cash would then be transferred to finance Rhodesian wheat and the same situation would then follow in South Africa. To-day, while local management have far greater autonomy, the previous freedom to transfer funds has been curtailed by each territory developing its own exchange control and other regulations and with liquidity requirements being set down by the central banks or governments of different countries. Thus, it is seldom possible for the surplus funds of the overseas offices to be lodged in London. The present management pattern allows local branch managers to run their own deposit taking and lending together with other services such as account-

ing according to the regulations of their own country and within the policies set down by the Board in London. However, there is also an executive in London which guides the total business and this includes general managers responsible for different territories who have to be referred to by local manager if he wants to lend a sum above his discretionary limit which varies. This applies both to larger loans in local currencies and to Eurocurrency loans. Through an executives' committee such things as profit and liquidity ratio performance are monitored and, if necessary, a stop is applied on certain types of lending if it is felt that too much money is being invested in some particular area of industry. The reference period by which Standard Chartered's performance was judged for the award was the two years to March 31, 1975. In that time, pre-tax profits rose from £39.5m. to just over £71m., with the major part of its earnings coming from overseas. But while that is the type of performance which wins awards, the constituent parts of the "export" performance need explanation. Two interesting items which were outlined on the application form were the structure of the bank's staffing around the world and its staff training activities. The first highlights how complete has been the change, particularly in recent years, in staffing arrangements. While in the past management has been vested in British expatriates, there are now only 500 such expatriates around the world out of a total staff of around 35,000. The most rapid transition in the handling of management control to local nationals has been in Africa, an area where there has also been a speedy transition from a traditional branch network to the incorporation of local companies in which Standard Chartered of ten has a controlling stake but which allows the local population a shareholding. On training, Standard Chartered has taken sizeable steps forward. Following the merger of the old Standard and Chartered Banks in 1970, a personnel division was set up to co-ordinate activities throughout the world

marketing its services to exporters and others based upon a skilled and export-oriented service available at the U.K. branches. What does not count, however, is the interest earned on loans—be they offshore in local currency or offshore in Eurocurrency—organised by the U.K. international division or the Singapore-Asian currency unit. Here, the figure which counts is the fee which is earned in the U.K. for arranging the loan, although ultimately the interest on the loan will show through partially in the

to achieve a uniformity of purpose and practice. This led, for example, to all expatriates signing a common agreement with Standard Chartered. Training centres have also been set up in different parts of the world to ensure that local aspirations could be catered for by creating the necessary job opportunities. In outlining its staff training and innovation in its application for an award, Standard referred to this type of practice, together with the fact that most of its specialist staff, such as foreign exchange dealers, are all internally trained rather than brought in from outside. This is very different from the time the Chartered Bank was set up to "foster and encourage trade and industry, to promote the highest standards of financial probity and commercial integrity and to assist in the reform of currency and banking systems." But it would not doubt feel that such aspirations are still very much in mind. Although associated mainly with the Far East and Africa, the two constituent banks have been developing business in Europe and America since the turn of the century, branches in Hamburg and New York having been set up in 1902 and 1905 respectively.

Eastern In addition to a continual build-up in the number of its branches, the Chartered Bank expanded through the purchase of the Eastern Bank in 1957, giving it business in the Middle East; to-day it has virtually all the Gulf State governments as customers, while going further east the bank has the distinction of being one of just two foreign banks in the People's Republic of China. The Standard Bank also expanded through acquisition by buying the Bank of West Africa in 1965 to give it branches in Gambia, Ghana, Nigeria and Sierra Leone. The merger of Standard and Chartered has done nothing to slow the progress. Although it loses some branches through political manoeuvres in some part of the world from time to time, openings of further branches continue and in the 1973-75 reference period the number was increased by 134, including five on the Continent of Europe.

Subsidiary The sort of figures which Standard Chartered had to disclose on its application form were the total amount remitted to the U.K. in terms of dividends from subsidiary companies and earnings from branches. Other figures included revenues earned by the U.K. branches and the international division from a variety of services to non-resident customers and for commissions and charges for handling export documentation for companies both in the U.K. and overseas. The group has evolved what it feels is a successful method of

profits of the branch in question. So, fees for arrangement of finance—and a substantial increase in such business has been seen in the past few years—for advice are an element in winning an award. Two interesting items which were outlined on the application form were the structure of the bank's staffing around the world and its staff training activities. The first highlights how complete has been the change, particularly in recent years, in staffing arrangements. While in the past management has been vested in British expatriates, there are now only 500 such expatriates around the world out of a total staff of around 35,000. The most rapid transition in the handling of management control to local nationals has been in Africa, an area where there has also been a speedy transition from a traditional branch network to the incorporation of local companies in which Standard Chartered of ten has a controlling stake but which allows the local population a shareholding. On training, Standard Chartered has taken sizeable steps forward. Following the merger of the old Standard and Chartered Banks in 1970, a personnel division was set up to co-ordinate activities throughout the world

Business Problems BY OUR LEGAL STAFF Notice of salary reduction If an employee is paid monthly, he is entitled to a month's notice of a cut in his salary? Similarly if under the Employment Protection Act he is entitled to 12 weeks' notice of dismissal, is he entitled to the same notice of a salary reduction? The employee would be entitled to such notice of termination as he is entitled to of termination of his contract for the technical position in that his contract is terminated and a new contract substituted. In the absence of a written contract the position should be recorded in the statutory notice of conditions of employment under the Contract of Employment Act, 1972. The statutory periods of notice (where there is no agreement for longer notice) is for one to eight weeks' notice (depending on the period of past employment) once there has been a period of 13 weeks' employment.

Account closed by group I am a small grocer and a shareholder in a buying group, by which I have been advised that as my account is uncommercial, they propose to close it. My suppliers have been notified of this, which has harmed my reputation. Have I any redress? As a shareholder, can I prevent the group from closing my account? Unless you have a written contract with the group which requires them to continue to supply you, your only remedy would be as a shareholder. Here again you have no particular remedy if there is no provision in the Articles of Association which requires the company to supply to a member. Your sole recourse then is criticism of the Board in general meetings of the company. For this to be effective, you would need to muster support from a number of other shareholders who are willing to attend meetings of the company.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Financial Times have changed. re your suits? Saint Laurent look starts at £15.25 for a t, £25 for a pure silk shirt. Trousers suits from £84. Personal Charge Account makes Saint Laurent impeccable investment. VINT LAURENT

3 New Bond Street, W1 0E 493 0405. 4 Brompton Road, SW3 0E 584 4993. r Continental, Hamilton Place, W1 0E 629 2701.

Make it a date! day of 197... are planned provisionally/definitely for our CONFERENCE EXHIBITION RECEPTION JUDICATION ANNUAL DINNER (7ish hours) CASION

pected: UNDER 25 25-50 (Please specify) 100-300 300-500 500-1000 OVER 1000 equired: COFFEE, TEA SHERRY FULL BAR NE LUNCHEON DINNER FULL BANQUET

is advertisement, attach to your letterhead and send will send you a brochure and do the rest. FT281A/76

naught Rooms n Street, London WC2E 6DA. Tel: 01-405 7411.

Sotheby's regular sales of English and Continental glass include French paperweights, eighteenth century drinking glasses, nineteenth century cameo and Burrese glass.

For information and advice telephone or write to Mrs. D. A. Battie Sotheby's

Sotheby Parke Bernet & Co., 54-55 New Bond Street, London W1A 2AA Telephone: 01-493 8080 Telegrams: Abiniat, London Telex: London 24434

Because we are one of the leading lift truck manufacturers in America, many people do not realise the depth of our European lift truck involvement. Already, thousands of trucks are produced for Britain and the continent at the Leicester plant and our plant in Belgium. Major investment is already turning the Leicester facility into one of the largest lift truck factories in Europe. So there's very good reason for claiming that Caterpillar lift trucks are designed and built to meet specific British materials handling requirements. Within the wide 2,000 lb to 60,000 lb capacity range, there are electric, diesel, petrol and LP gas powered models with pneumatic or cushion tyres. And every truck gets the unique product support of CAT PLUS—the 100% Cat Dealer service that incorporates the finest financial and technical advice, and the most comprehensive after-sales protection. A Cat-built truck. CAT PLUS support. Can you really afford anything less?

Your Caterpillar Lift Truck Dealers H. Leverton & Co. Ltd. Tel: Windsor 68121 Bowmaker (Plant) Ltd. Tel: Cannock 2551 Caledonian Lift Trucks. Tel: Airdrie 51111 McCormick Macnaughton (N.I.) Ltd. Tel: Belfast 58251 McCormick Macnaughton Ltd. Tel: Dublin 752923

Please send me information on the following truck(s): Capacity lbs. Electric Diesel LP Gas Petrol Pneumatic Tyres Cushion Tyres (Please tick as applicable) Attach this coupon to your letterhead and post for immediate attention to CATERPILLAR LIFT TRUCK DEALERS, P.O. Box 40A, London W1A 40A.

Head Office Editorial & Advertisement Offices:
BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF
Telephone Day & Night: 01-248 3000. Telegrams: Finantime, London.
Telex: 836341/2, 883897

For Share Index and Business News Summary Ring: 01-246 3026

Branches:
Birmingham: George House, George Road, Birmingham B3 7QY
Bristol: 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000

WEDNESDAY, APRIL 23, 1976

New U.S. line in Africa

DR. KISSINGER'S current visit to seven African states, in his own words, designed to usher in a new era in American policy towards Africa. The visit is Dr. Kissinger's first to the continent, and has quite clearly been prompted by official Washington's sudden realisation that, in the wake of the Angolan war and Soviet intervention, Southern Africa has a strategic and political importance which the U.S. administration can no longer afford to ignore, as it has largely done in the past.

Thus, yesterday's speech by the U.S. Secretary in Lusaka, described by his own officials as the keynote address of the tour, is of very considerable significance. It has already been welcomed in broad terms by Mr. Callaghan, while President Kaunda of Zambia, where the speech was made, has hailed it as being of "paramount importance".

American support

The key elements of the speech are that Dr. Kissinger has unequivocally stated American support for majority rule in both Rhodesia and Namibia (South West Africa). He has specifically endorsed British policy, as outlined by Mr. Callaghan on March 22, of a transfer to majority rule in Rhodesia within two years of a successful conclusion of negotiations; he has committed the Ford Administration to putting its weight behind a repeal of the Byrd amendment—which allows the U.S. in contravention of mandatory U.S. sanctions to import chrome from Rhodesia; and he has implicitly said that South Africa must bring Swaziland, the main Namibian nationalist party, into its talks on the future of that territory.

All these commitments will be welcomed in Black Africa, as will Dr. Kissinger's reminder to South Africa that it can only gain international acceptance by doing away with the "institutionalisation" of race separation. So too will African states welcome the U.S. offer of aid to Mozambique to help it overcome the costs of imposing sanctions on Rhodesia, while Dr. Kissinger's low-key treatment of the Soviet bloc involvement in the continent seemed especially delectable to African leaders in tailored not to offend African

Byrd amendment

More broadly, it looks probable that Dr. Kissinger's speech has come too late to have any great influence on events in Rhodesia at this particular stage. The time to lend American weight to a peaceful solution would have been 18 months ago, when the African states and South Africa between them were endeavouring to persuade Mr. Smith to negotiate with Rhodesia's black nationalists. The main weapon Dr. Kissinger has offered—the repeal of the Byrd amendment—would certainly have an economic effect on Rhodesia, but although there is theoretically no reason why the issue should not be resolved by Congress before its summer recess in June, implementation of his promise may prove difficult in an election year. But even if Dr. Kissinger has been unable to go as far as Black Africa would like, he has gone some way to restore the confidence of African leaders in American good intentions.

Reassurance is badly needed

THE Health Services Bill, which came up for its second reading yesterday, has already created such an uproar that, despite the concessions to medical opinion which it now contains, it is likely to take further the demoralisation of the medical profession and of the National Health Service unless Mr. Ennals makes a much greater effort than his predecessor to provide reassurance about the Government's ultimate intentions. The issue of withdrawing part of the National Health Service has been rendered less acute by making withdrawal (after the first 1,000, which it is widely agreed are unnecessary) contingent on the approval of a Health Services Board which will have to be satisfied that alternative accommodation is available.

Certainly there ought to be more room for detailed discussion about the particular 1,000 private beds which are to disappear at the outset. More important, there ought to be more detailed negotiation about the composition of the Board and its objects, particularly where the licensing of private hospitals is concerned.

A compromise

But it is by no means clear that the Government or the responsible Minister, squeezed between the conflicting demands of those who wish to abolish private medicine altogether and the majority of senior doctors who are determined to fight to the end for it, can find a compromise which is acceptable to both. Whatever the merits of the compromise which has so far been achieved—it has not put a stop to suspicion about the Government's ultimate intentions. Nor is it certain that the establishment of a licensing Board with a composition and a remit acceptable to the majority of hospital doctors would immediately heal the splits in the profession and the NHS.

For one thing, the nature of

Spending priorities

Although this multiple fracture is obviously due to some extent to a conflict of ideology in which particular practical issues tend to become submerged, it may also be partly due to other weaknesses in the NHS—notably the reorganisation of the nursing service, the past failure to train an adequate number of doctors at home, and the need to curb the growth of public expenditure. The NHS is particularly vulnerable to such curbs since, as Mr. Ennals Powell has constantly pointed out, the potential demand for its services is unlimited. Those who advocate the abolition of private medicine, though mainly moved by egalitarianism, argue that it would tend to strain the resources of the NHS still further.

This is unlikely to be true, since the relative numbers involved are so small and likely to remain small unless measures like the present Bill render the NHS much more unattractive than it is now. But the more extreme proponents of both ideologies now seem to have shifted their ground and to be arguing that the main fault of the NHS is that not enough is spent on it. While the country continues to live beyond its means, their logical course—and the best way to join forces and argue for a better sense of priorities in public expenditure.

Ray Dafter explains why no U.K. company could match German prices for BP's North Sea oil.

Britain joins oil exporters

THE EXPORT of North Sea crude oil to Germany this week is significant more for what it promises than for what it achieves in the short term. The oil—some 5,000 tons from British Petroleum's Forties Field—is the first consignment to be sold abroad. So Britain joins the privileged ranks of oil exporting countries, a fact acknowledged by Mr. Anthony Wedgwood Benn, Energy Secretary, as a "milestone" in the exploitation of a key national resource.

And yet the quantities and values involved are a drop in a bucket when viewed in the light of Britain's balance of payments deficit. BP has indicated that it might export about 400,000 tons, worth some £20m, at present prices, up to the end of July. As with the first consignment, due to be shipped from the company's Firth of Forth export terminal to-morrow or Thursday, the oil is almost certain to go to BP affiliates on the Continent: certainly in Germany, but quite possibly in Sweden, the Netherlands and France.

Started as a trickle

On the other hand Britain's imports of crude oil and products is running at about \$3.5bn a year. North Sea oil, which began to trickle from the Forties Field and Hamilton Brothers' Argyll Field last year, still accounts for less than 10 per cent of Britain's internal need. In March, for instance, North Sea production amounted to some 460,000 tons, just over 8 per cent of internal consumption although with Forties production building up and a number of new fields coming on stream, the situation should be much healthier by the end of the year. Latest Government estimates suggest that British offshore fields could be producing at the rate of 1.5m to 2m tons a year by December, meeting perhaps 30 per cent of domestic requirements.

Inevitably this poses the question: Why should BP want to be allowed to export home-produced crude at a time when import requirements are so high? It is a point likely to be raised by Left-wing MPs over the next few weeks. The fact that Mr. Benn and the Government have given their blessing to the initial Forties Field exports is seen by the oil industry as an encouraging sign that Whitehall has recognised the particular requirements of the U.K. oil industry. Here lies the significance of this week's exports.

In general North Sea crude oil is of a high quality, fairly

light and containing a small amount of polluting sulphur. Hence it is a premium crude on a par with oil produced in Nigeria or Libya. The price of North Sea oil is still a closely guarded secret but it must be appreciably more than the Arabian light "marker" price of \$11.51 a barrel. As a yardstick the Nigerian Government is selling its crude to producing companies at between \$12.58 and \$13.84 a barrel.

The premiums for light, low-sulphur crude have inevitably eased in the face of reduced worldwide energy demand but they still make it worthwhile for British companies to export North Sea oil and to import lower-priced heavier-grade fuel.

Large quantities of imported heavy crude, such as that produced in the Middle East, will still be needed even when Britain attains that longed-for energy self-sufficiency in 1980 or so. This is a point repeatedly emphasised by the oil industry and one obviously accepted in principle within Government.

However, the eventual ratio of home produced oil to imported crude is still the subject of argument and debate. The oil industry points out that the present refinery mix in Britain is about 30 to 35 per cent low sulphur crude to 75 to 80 per cent lower grade oil. The strong demand for heavy fuel oil in the U.K. is a major factor behind this ratio.

The mix could well change over the next few years as perhaps manufacturing industry switches to other fuels or new legislation is introduced to lower sulphur emission levels. (New EEC legislation covering North Sea oil production refined



BP's Chairman, Mr. David Steel, with the company's semi-submersible drilling platform, Sea Quest, on location in the Forties field.

In the U.K. Furthermore, Britain should be self-sufficient in refined products such as naphtha—the raw material for chemicals—and petrol.

Mr. Willmott added that while the Government hoped to achieve a voluntary agreement to meet these aims it would take "direct measures" if needed—a veiled threat which did not go down too well with the oil industry.

It was not long, however, before Mr. John Smith—in his past capacity as Minister of State at the Department of Energy—was reassuring the companies. Enough of North Sea crude would be kept in Britain to meet the domestic need for light, low-sulphur crude, he said. On the face of it, this was what the oil industry had been arguing for.

In considering its stance on the export of North Sea crude the Government is anxious to ensure that oil companies do not sell British oil at below market prices. It is mindful that a good deal of intra-company trading will take place. Most, if not all, of the initial export shipments of Forties Field oil will be bought by BP affiliates on the Continent, for instance. Once the major Brent Field starts reaching near-peak flows, Shell and Esso will probably want to supply their associated companies.

Mr. Willmott was explicit when

he commented that there was a temptation for oil companies to treat North Sea oil as a marginal supply and price it accordingly. This would mean a loss of tax revenue (taxes are based on well-head prices) and a loss of foreign exchange. The Government is also concerned that the recent State participation agreements signed with a number of offshore operators could be undermined by such action. The British National Oil Corporation has an option to buy crude from those agreeing participation terms at "market price".

The Corporation's interest in exports and export pricing is no accident: it has a direct responsibility for overseeing offshore activities (through participation agreements) and for becoming involved in refinery projects. Although it is still in its infant stage, the Corporation has already been in talks with oil companies which could lead to a direct State presence in the management of one or more oil refineries.

If the Corporation fulfils its long-term ambition of venturing downstream in the oil business, it could well influence British refinery policies; perhaps suggesting changes in the product mix to favour North Sea oil. The industry is fully aware of that, as yet, the State oil undertaking has no direct outlet for all the oil on which it has secured options.

In essence Mr. Steel, Energy Secretary, says some Forties oil will be refined at Grangemouth refinery. No company was willing to match the price of oil on the Co. BP intended to export to Germany.

The company's policy was to process as much North Sea crude as possible "within operational constraints" U.K. refineries. Surplus would be offered to parties for processing provided the price was "reasonable". In addition, the company charge such prices for sales of oil "as fit its value in relation to similar crudes".

The formalised v. BP's policy, repeated comments by Mr. Benn, sounds as though form the basis of a Government code of North Sea oil export. It is every reason to think that the industry's over future energy will have been removed.

LATEST ESTIMATED OIL PRODUCTION LEVELS OFF THE U.K.

Field	Group	Est. Recov. Reserves (m.bbls.)	Production level ('000 b/d)									
			1975	1976	1977	1978	1979	1980	1981	1982	1983	1984
Hamilton Bros.		70	10	35	31	29	27	24	22	20	18	16
Shell/Esso		50	—	25	40	40	40	40	40	40	40	40
Mobil/GC		400	—	30	80	80	80	80	80	80	80	80
Brent		2,000	—	20	50	170	280	400	510	590	670	750
Occidental		400	—	—	40	90	115	140	120	110	100	90
Comorant		140	—	—	10	25	45	45	45	45	45	45
Dunlin		400	—	—	10	40	40	40	40	40	40	40
Forties		1,800	13	200	370	400	400	400	400	400	400	400
Heather		150	—	—	20	50	50	50	50	50	50	50
Montrose		180	—	10	35	60	60	60	60	60	60	60
Ninian		1,000	—	—	50	150	275	310	310	310	310	310
Piper		300	—	15	170	220	240	220	200	175	150	125
Stafford		438	—	—	20	9	15	31	39	47	55	63
Thistle		450	—	—	20	100	180	180	180	180	180	180
Sub-total		6,296	23	335	842	1,343	1,707	1,984	2,054	2,022	1,988	1,956
Estimated oil production from U.K. probable finds		5,340	—	—	—	15	145	615	965	1,235	1,505	1,775
Total U.K. production		13,636	23	335	842	1,343	1,707	2,603	3,021	3,277	3,493	3,731
Internal U.K. consumption*			1,580	1,540	1,540	1,580	1,640	1,600	1,700	1,800	1,900	2,000

Source: Wood, Mackenzie & Co. Ltd. Industry Estimates

MEN AND MATTERS

Now the 1926 show

A plan by the Greater London Council to spend £10,000 towards commemorating the general strike has, you may recall, come under fire both from those professing concern about ratepayers' money and from people questioning the very need for celebration.

A more dramatic and unusual way of recalling the event of 50 years ago is planned by independent television which intends to show ten nightly reports called "General Strike Report" which will go out consecutively from May 3. Each will be a 15-minute programme screened immediately after the main news broadcast.

The presenter will be Robert Keir, and Yorkshire Television, which is organising the series, declares it will be "a graphic account of the turbulent events of 1926, seen through the modern technology of 1976 television news presentation."

Intriguing to wonder what recent industrial event will rate such lavish television treatment in the mid 2020s.

A stir at the Halifax

A matter of £10,000 is creating a stir too at the Halifax Building Society. The Department of Employment has now been drawn into a controversy over the planned payment of that amount to a retiring non-executive director of the society, the one unusual item on the generally routine agenda for the annual meeting on May 24. As in previous years, that promises to be a big occasion with over 600 members, most of them local, turning up for the meeting in Halifax's Civic Theatre.

The Halifax is the country's biggest society with assets of



"After Lord Devlin's report on identification, I think I'd rather not commit myself!"

£4.5bn. and it plans to give the £10,000 (the first time, it appears, such a payment has been mooted) to Ian MacLean, now 73. The society reckons he has made a particularly important contribution to its progress, having been chairman from 1961 to 1974 and a director since 1953. A period of very rapid growth.

A few of the Halifax's 31m. members have complained

FINANCIAL TIMES SURVEY

Wednesday April 28 1976

TEXAS

Traditional sources of wealth—oil and agriculture—have protected Texas from the worst effects of the recession. Diversification is taking place as migrants move into the State, although rapid growth has not increased its influence nationally.

S. celebrates its ground. Houston, whose prosperity is one of the built on the Texas oil industry and far-reaching but can now also fairly claim to be the energy capital of the world, has become the fastest-growing urban area in the U.S. More than 1,000 people move to the city each week and there appear to be no geographical reasons why it should not simply continue to grow. What may slow it down, however, is its growing pollution problem and the fact that its road network was never designed to cope with the volume of traffic with which it now has to contend.

Meanwhile there is also the Dallas-Fort Worth conurbation, a major distribution, electronics and aerospace centre, which is bigger and rather older than Houston even if it is now growing more slowly. DFW, as it calls itself, is consciously planning future development around its new airport which covers several thousand acres midway between Dallas and Fort Worth and was first mooted almost fifty years ago. DFW hopes that this airport—only two years old but already the third largest in the country—will make area. It still DFW the crossroads of America in the next century, much as Chicago relied on its position at the centre of the rail network in the 18th century to give it economic pre-eminence.

Capital

But the rapid growth in the State is by no means confined to the two huge urban areas. Austin, which is increasingly coming to dominate it, is moving towards the capital, has been expanding fast since the late 1960s, home of the fastest-growing and a major centre for the Union but the armed forces is expanding a longer relief faster still. Even Midland—comes out of Odessa, the traditional centre

of the Texas oil-producing area, has taken on a new lease of life since the rise in the price of oil transformed the economics of oil production in the area.

Partly because of this rise in the oil price, Texas has suffered less during the recession of the past two years than

Kennedy recognised this well enough. Texas was one of the cornerstones of President Nixon's famous "southern strategy" which rested, in part, on as much or almost as much as the attempt to create a new

Republican "ideological majority." President Ford, who faces an important primary battle both in Congress and at a local level this is still largely the private wealth in the State,

good ideas—these are still all the idea that the State's oil reserves are not going to last for ever and indeed some estimates suggest that they may run out rather sooner than had been thought. As yet, however, no one in Texas wants to produce a timetable showing how long the reserves might last and estimates vary considerably.

Houston is now in such a strong position in world energy terms that the decline of the State's energy reserves would probably do it relatively little damage, particularly since its position as a major port gives it every opportunity to increase imports to feed its major petrochemical complexes. Not of course that the decline in the State's reserves is going to be precipitate. Indeed at the moment there is a surplus of natural gas within the State for a variety of regulatory and other reasons. Still, even a gradual decline in oil and gas production has some effect on the State's economy since the petroleum industry pays some 31 per cent. of the State's total tax revenues. If the decline in reserves were to become serious in years to come, the State might well be forced to consider a State income tax. Pressures on the State are likely to increase any way as the cities grow and make more demands for social and other services.

It may be that the Texan philosophy that all can be left to private enterprise will be found wanting in the major cities in the next few years although Houston's central area is enjoying something of a renaissance almost entirely because of the oil companies and a set of very enlightened commercial developers. Dallas is another story and remains one of the least attractive of all American cities

Texans are now getting used to the idea that the State's oil reserves are not going to last for ever and indeed some estimates suggest that they may run out rather sooner than had been thought. As yet, however, no one in Texas wants to produce a timetable showing how long the reserves might last and estimates vary considerably.

Houston is now in such a strong position in world energy terms that the decline of the State's energy reserves would probably do it relatively little damage, particularly since its position as a major port gives it every opportunity to increase imports to feed its major petrochemical complexes. Not of course that the decline in the State's reserves is going to be precipitate. Indeed at the moment there is a surplus of natural gas within the State for a variety of regulatory and other reasons. Still, even a gradual decline in oil and gas production has some effect on the State's economy since the petroleum industry pays some 31 per cent. of the State's total tax revenues. If the decline in reserves were to become serious in years to come, the State might well be forced to consider a State income tax. Pressures on the State are likely to increase any way as the cities grow and make more demands for social and other services.

It may be that the Texan philosophy that all can be left to private enterprise will be found wanting in the major cities in the next few years although Houston's central area is enjoying something of a renaissance almost entirely because of the oil companies and a set of very enlightened commercial developers. Dallas is another story and remains one of the least attractive of all American cities

Texans are now getting used to the idea that the State's oil reserves are not going to last for ever and indeed some estimates suggest that they may run out rather sooner than had been thought. As yet, however, no one in Texas wants to produce a timetable showing how long the reserves might last and estimates vary considerably.

Houston is now in such a strong position in world energy terms that the decline of the State's energy reserves would probably do it relatively little damage, particularly since its position as a major port gives it every opportunity to increase imports to feed its major petrochemical complexes. Not of course that the decline in the State's reserves is going to be precipitate. Indeed at the moment there is a surplus of natural gas within the State for a variety of regulatory and other reasons. Still, even a gradual decline in oil and gas production has some effect on the State's economy since the petroleum industry pays some 31 per cent. of the State's total tax revenues. If the decline in reserves were to become serious in years to come, the State might well be forced to consider a State income tax. Pressures on the State are likely to increase any way as the cities grow and make more demands for social and other services.

It may be that the Texan philosophy that all can be left to private enterprise will be found wanting in the major cities in the next few years although Houston's central area is enjoying something of a renaissance almost entirely because of the oil companies and a set of very enlightened commercial developers. Dallas is another story and remains one of the least attractive of all American cities

Texans are now getting used to the idea that the State's oil reserves are not going to last for ever and indeed some estimates suggest that they may run out rather sooner than had been thought. As yet, however, no one in Texas wants to produce a timetable showing how long the reserves might last and estimates vary considerably.

Houston is now in such a strong position in world energy terms that the decline of the State's energy reserves would probably do it relatively little damage, particularly since its position as a major port gives it every opportunity to increase imports to feed its major petrochemical complexes. Not of course that the decline in the State's reserves is going to be precipitate. Indeed at the moment there is a surplus of natural gas within the State for a variety of regulatory and other reasons. Still, even a gradual decline in oil and gas production has some effect on the State's economy since the petroleum industry pays some 31 per cent. of the State's total tax revenues. If the decline in reserves were to become serious in years to come, the State might well be forced to consider a State income tax. Pressures on the State are likely to increase any way as the cities grow and make more demands for social and other services.

It may be that the Texan philosophy that all can be left to private enterprise will be found wanting in the major cities in the next few years although Houston's central area is enjoying something of a renaissance almost entirely because of the oil companies and a set of very enlightened commercial developers. Dallas is another story and remains one of the least attractive of all American cities

Sleeping giant awakes

By David Bell

many other States. Unemployment has remained at least two points below the national average and the enormous increase in energy-related activity around the Houston area kept that city's unemployment rate even lower. Texas farmers have also benefited from the effect that the world food shortage has had on food prices and this too has had a noticeable effect on the State's economy.

Rapid growth has not so far made a great difference to the political influence that Texas has traditionally exercised in the nation's affairs. Indeed at the moment the State has fewer nationally known political figures of note than for some time past. Politicians are still aware, however, that the size of Texas, and its position as a key southern "swing" State make it a prize that they must try very hard to win.

In choosing Lyndon Johnson as his Vice-President, President

later this week, recognises this too. He has been courting Mr. John Connally, the former Governor of the State and protégé of Lyndon Johnson in order to gain his endorsement.

But Mr. Connally has been proving elusive as perhaps best fits the man who is unquestionably the major political figure within the State. The former Governor drifted away from the Democratic party after Lyndon Johnson decided not to run for office again and became Secretary of the Treasury under Mr. Nixon before formally becoming a Republican just before Mr. Nixon began to sink under the tide of Watergate.

Mr. Connally has since had his own problems with charges of illegal campaign practices but these have been found not proven and his stock in the State is higher than ever. His departure from the Democratic Party appears not to have done the damage that it once might

case. But the real split in the State is between liberal and conservative minded voters. The State has become more conservative in the past few years as more and more Republicans have moved to Texas from the North. This has given the Republican party a good deal of power when it comes to the elections for the Senate and for the Presidency.

It has made Texas very much a two-party State at least as far as these national elections are concerned.

It is true however, that the average Texan, now more than ever, wants as little to do with Government as possible. There is still no state income-tax or state corporation tax and the Legislature seems determined that there should not be. Texas businessmen talk easily of the frontier spirit that they claim still exists in Texas but has almost vanished in the north. Hard work, self-reliance and

much of it recently made. Apart from the men who founded companies like Texas Instruments and have seen them expand very rapidly, there are the independent oil producers and the large ranchers all of whom are interested in ploughing back their wealth into new ventures if they can find ones that they think are sound.

If all Government regulation is anathema to the ordinary Texan businessman, the present regulations about energy are singled out for special attack everywhere in the State. Independent oil men and the major companies are agreed that the current price of oil has been set at an unrealistically low level and they say that this has already prompted a decline in Texas oil prospecting which will last until the legislation is altered.

To some extent this is a plea but it is also true that

Texans are now getting used to the idea that the State's oil reserves are not going to last for ever and indeed some estimates suggest that they may run out rather sooner than had been thought. As yet, however, no one in Texas wants to produce a timetable showing how long the reserves might last and estimates vary considerably.

Houston is now in such a strong position in world energy terms that the decline of the State's energy reserves would probably do it relatively little damage, particularly since its position as a major port gives it every opportunity to increase imports to feed its major petrochemical complexes. Not of course that the decline in the State's reserves is going to be precipitate. Indeed at the moment there is a surplus of natural gas within the State for a variety of regulatory and other reasons. Still, even a gradual decline in oil and gas production has some effect on the State's economy since the petroleum industry pays some 31 per cent. of the State's total tax revenues. If the decline in reserves were to become serious in years to come, the State might well be forced to consider a State income tax. Pressures on the State are likely to increase any way as the cities grow and make more demands for social and other services.

It may be that the Texan philosophy that all can be left to private enterprise will be found wanting in the major cities in the next few years although Houston's central area is enjoying something of a renaissance almost entirely because of the oil companies and a set of very enlightened commercial developers. Dallas is another story and remains one of the least attractive of all American cities

Texans are now getting used to the idea that the State's oil reserves are not going to last for ever and indeed some estimates suggest that they may run out rather sooner than had been thought. As yet, however, no one in Texas wants to produce a timetable showing how long the reserves might last and estimates vary considerably.

Houston is now in such a strong position in world energy terms that the decline of the State's energy reserves would probably do it relatively little damage, particularly since its position as a major port gives it every opportunity to increase imports to feed its major petrochemical complexes. Not of course that the decline in the State's reserves is going to be precipitate. Indeed at the moment there is a surplus of natural gas within the State for a variety of regulatory and other reasons. Still, even a gradual decline in oil and gas production has some effect on the State's economy since the petroleum industry pays some 31 per cent. of the State's total tax revenues. If the decline in reserves were to become serious in years to come, the State might well be forced to consider a State income tax. Pressures on the State are likely to increase any way as the cities grow and make more demands for social and other services.

It may be that the Texan philosophy that all can be left to private enterprise will be found wanting in the major cities in the next few years although Houston's central area is enjoying something of a renaissance almost entirely because of the oil companies and a set of very enlightened commercial developers. Dallas is another story and remains one of the least attractive of all American cities



From Spindletop....to the production platform

le grew up
ngside the
industry"

at the turn of the century, Captain Lucas opened up the great Spindletop Houston. From that time, the Texas industry grew into the colossus it is the Texas Commerce Bank, founded grown alongside it, financing, advising o make Houston the petroleum world. basic exploration to the ultimate distribution, our involvement has opportunities for over 350 oil and companies, worldwide, to realise their in this highly technical industry. tion to our other overseas offices, anch of Texas Commerce Bank in rovide a complete banking service is, together with the professional i experience necessary to help in dly expanding oil and gas industry. ou want a banker backed by ources of \$4.5 billion and who knows try, come and talk to us.



TEXAS COMMERCE BANK

NATIONAL ASSOCIATION
Houston, Texas

London Branch 44 Moorgate, London EC2R 6AY. Tel: 01-638 8021.

Robert C. Hunter, Senior Vice-President and General Manager

Offices: Houston, London, Nassau, New York, Mexico City, Tokyo

Fly National, the fastest service from London to Houston and New Orleans.



I'm Elaine. And I can offer you the fastest service from London to Houston and New Orleans via Miami with convenient connections from the Middle East.

Fly in comfort in my luxurious wide cabin jets. Enjoy my superb food, movies and stereo entertainment.

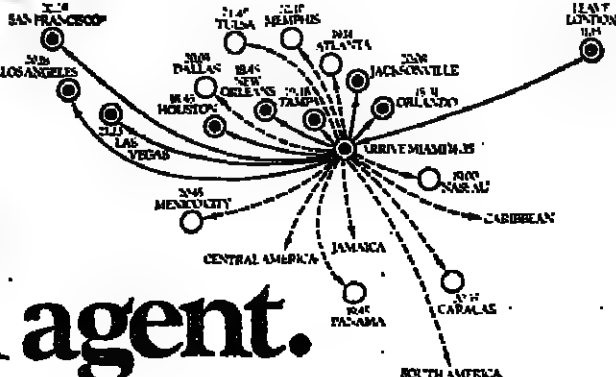
You can leave London by mid-morning and be in Houston or New Orleans as early as late afternoon, with enough time for a relaxing drink before dinner.

For reservations call your travel agent or National Airlines direct.

*Movies and stereo available at nominal charge.

Fly Elaine.
Fly National.
Call your travel agent.

National Airlines, 81 Piccadilly, London W1V 9HF. Reservations: 01-629 82721; 102 Champs Elysées, 75-Paris 8 (225 6475/256 2577); Wiesenhüttenplatz 26, 6 Frankfurt/Main (33 2101).



What's a London Merchant Bank doing in Texas?

Charterhouse Japhet offers a wide range of financial services to the oil and energy industries. If you require

- deal structuring
- project finance
- financial counselling
- Texas or UK introductions

contact either

Guy Coleman or Anthony Eastwood
in Houston in London

Tel Houston (713) 237 9779 Tel 01-248 3999



CHARTERHOUSE JAPHET

1 Paternoster Row, St. Pauls, London, EC4M 7DH
and Charterhouse Japhet Texas Inc., 1100 Milam Building, Houston.

DEGOLYER AND MACNAUGHTON PETROLEUM CONSULTANTS

RESERVOIR ENGINEERING EXPLORATION GEOLOGY
MINERAL EVALUATION
ECONOMIC AND MANAGEMENT ANALYSIS

ONE ENERGY SQUARE
DALLAS, TEXAS 75206

TEL: 214-368-6391
TELEX: 73-0485

CABLE: DEMAC

Pragmatic and conservative

TEXAS HAS long been deeply enmeshed in Vietnam. accustomed to playing a major role on the American political stage. It is a tradition which goes back many years and if currently there are fewer Texans in Washington than usual not many political observers in the state expect that to last for long.

In the recent past the state probably played its most significant national role in the 60s. The decade began with Senator Lyndon Johnson as the majority leader in the Senate and the legendary Sam Rayburn as Speaker in the House. The Texan delegation was well established and had control of a number of key committees not least because Texas Congressmen had then—and still have—the reputation of coming to Washington young and keeping their seats for a long time. This gives them an enviable position in the House seniority system.

Well aware of the importance of Texas as a key southern "swing" state, President Kennedy chose Johnson as his Vice-President and it was a tragic irony that a Texan President came to power only because John Kennedy was assassinated in a Texas city. LBJ brought with him the so-called "Texas mafia" and there was an indelible Texas stamp on his Administration for a time, even if some Texans shared the hostility to him that grew as the U.S. became more

Dominant

Mr. Connally, however, remains the dominant figure in the State's politics and there could be no better sign of that than the way that Mr. Ford has been so assiduously wooing the

former Governor in the weeks before the Texas presidential primary which takes place later this week. There is no doubt that most Texans think that Mr. Connally would make the best president and there is equally little doubt that Mr. Connally shares this view. But he sees no opening in the current situation that he can exploit.

John Connally is one of the best orators in the U.S. — a shrewd political operator with political instincts that are well tuned to Texas. One political analyst said recently that "after God most Texans would go for Connally," and his conservative views have come to mirror the political philosophy of a large number of Texans in this election year.

The continuing popularity of the former governor also illustrates the way in which Texas politics are changing. The State has always been heavily Democratic even if in a conservative southern way. Like other southern states the memory of the civil war has lingered and the Democratic Party has been virtually unchallenged particularly at a local level. Of 24 Texas Congressmen in Washington only four are Republicans.

But Texas has been changing rapidly in the past 15 years and there has been an enormous influx of people from elsewhere in the country. Many of these have been Republicans and few of them have shared the long



Figures on the Texas political stage. Left to right: John Connally, Lloyd Bentsen, Barbara Jordan.

Texas connection with the Democrats. The result has been resisted attempts by both the State and the Legislature to let Texas Democratic women's causes to get her to take a position on various issues. Instead she pointed to the Texas delegation and said "that is my caucus." This loyalty to Texas is deep seated and helps to explain some of the State's political instincts. But at the moment this pragmatism—and the assured do have an important influence on the presidential election and Texas politicians have—has not on the race for senator which, of course, is statewide.

It was this which prompted Mr. Nixon to applaud the victory of Sen. Lloyd Bentsen, a conservative Democrat, in 1970. President Nixon conceded that Mr. Bentsen was not a Republican but he said, "the number of committees such as the banking committee which Nixon also claimed to represent. Further evidence of the growing strength of the Republicans within the State is the fact that the other senator from Texas, John Tower, is also a Republican."

Yet it would be too easy to dismiss Texas politicians as conservatives and nothing more. It is true that the real political split in the State is between liberals and conservatives rather than Democrats and Republicans. But it is also true that Texas politicians have always been great pragmatists and there have been few politicians more pragmatic in outlook than Lyndon Johnson. LBJ came to be viewed as a liberal—and to be disliked by many Texans because of his "liberal" views—but he almost certainly saw himself as reacting to the needs of the times when he proposed the "Great Society." It was, in great part, a reflection of the Texan view that with plenty of money most problems are solvable.

Realistic

Even today the Texas political establishment is intensely realistic. One of the State's most formidable political figures in Rep. Barbara Jordan of Houston, a black congresswoman from one of the city's most depressed districts. Although she is both liberal and intensely critical of many of the State's racial attitudes, she was backed by some of the city's most conservative businessmen who recognised her qualities even if they do not approve of everything she stands for.

For her part Rep. Jordan has not forgotten that she is a Texan.

D.B.

Texas. We're in the heart of it.

Our roots go deep in the heart of the Lone Star State.

For the last seventy years, we've been deeply involved in the phenomenal growth of the Texas region. From the beginning, we've been part of the growth of our dynamic petroleum industry. We've been a partner to our growing, modern agricultural industry, to which the world increasingly turns for food and fibre.

As an international bank, we've seen our home port of Houston become the third largest in the nation. And as the Texas economy became more international in scope, we were a leader in providing

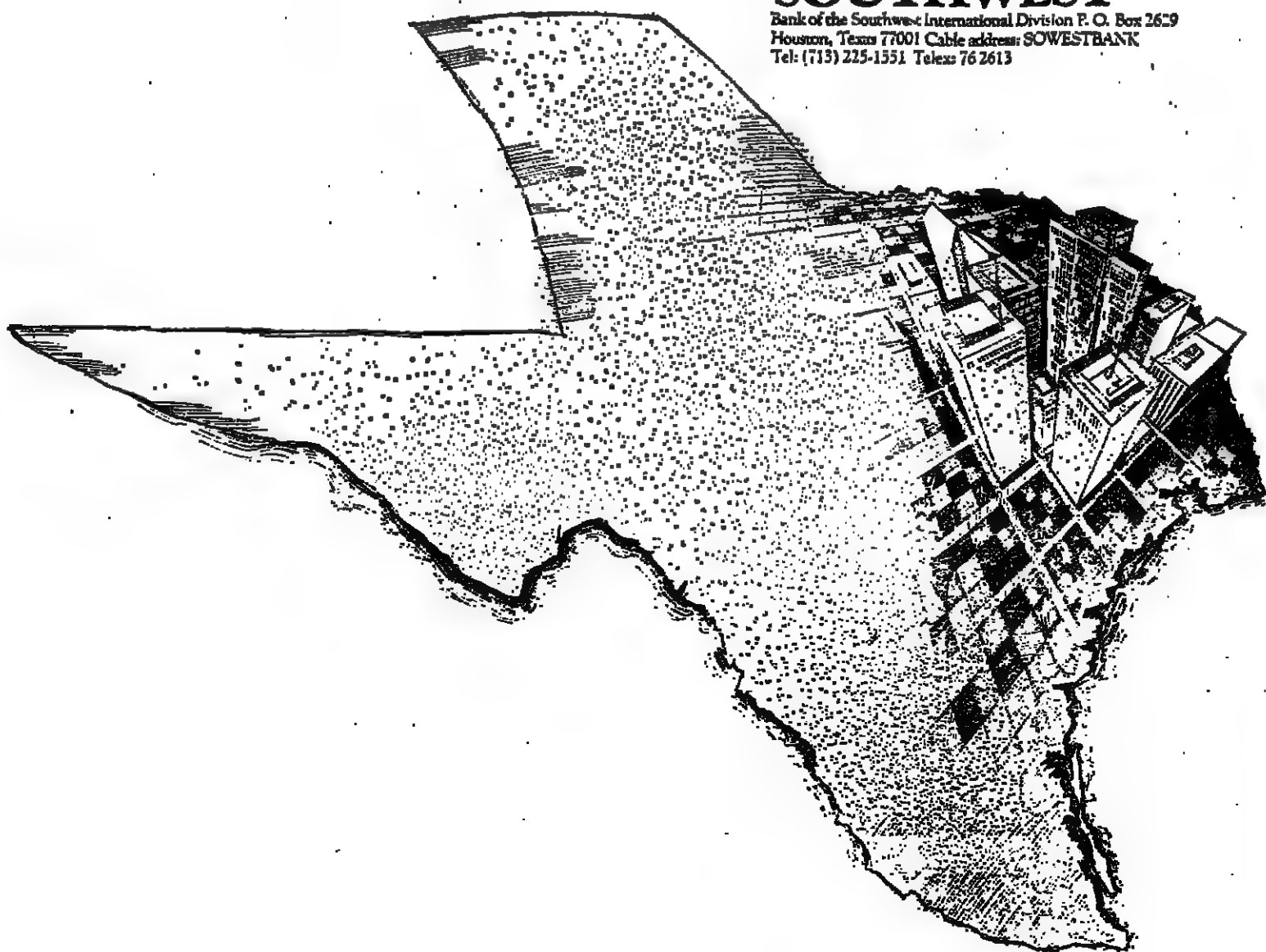
international banking services to customers both at home and abroad.

To better serve our international banking customers, we now have offices in Paris and Nassau. Through our equity ownership in Allied Bank International, we have a most visible presence in New York, Tokyo, Hong Kong and London. And we have major overseas correspondent relationships with leading banks all over the world.

If you need international banking services or if you want to know the best way to do business in Texas, get in touch with Merle Crockard, Bill Derebery, or Charles Corbett at Bank of the Southwest. They can help you get to the heart of it all.

BANK OF THE SOUTHWEST

Bank of the Southwest International Division P. O. Box 2629
Houston, Texas 77001 Cable address: SOWESTBANK
Tel: (713) 225-1551 Telex: 76 2613



Bank business flourishing

THE PAST 15 years have been challenging ones for the Texas banking community. As the state has grown, and a wide range of industries have moved to Texas, the banks have become involved in a variety of new business. They are no longer quite as concerned with—or as dependent on—oil and agriculture as they once were.

The rise of the Eurodollar market and the expansion of many Texas-based companies overseas has led Texas banks to take a new interest in foreign business with the larger of them opening branches or joining consortia in London and elsewhere. Changes in the banking regulations at home, meanwhile, have enabled the parent holding companies of the larger banks

particularly those in Dallas and Houston—to begin to take over smaller banks in other parts of the state in a process of consolidation that still continues. At the same time the state's banks have been fortunate that the rise in the price of oil stimulated Texas energy-related industries just at the time when the rest of the U.S. economy was sliding into recession. This has

not meant that Texas's banks escaped all the well publicised problems that have affected banks in other states, but it is certainly true that they were in a much stronger position during the recession than many of their competitors and this was recognised by the Stock Market.

Nevertheless, and despite its rapid growth, the state's banking sector is still fragmented and there are some 1,200 banks and even though the four largest holding companies control about 40 per cent of total state bank deposits, the rivalry between these four is friendly, but intense, and their ranking depends to some extent on which set of statistics is used to measure their size. In terms of domestic assets they are fairly similar but, ranked by total deposits at the end of 1975, the order is First International Bankshares (\$4.9bn.), Republic of Texas (\$3.9bn.), First City Bancorp. (\$3.7bn.) and Texas Commerce Bancshares (\$3.6bn.).

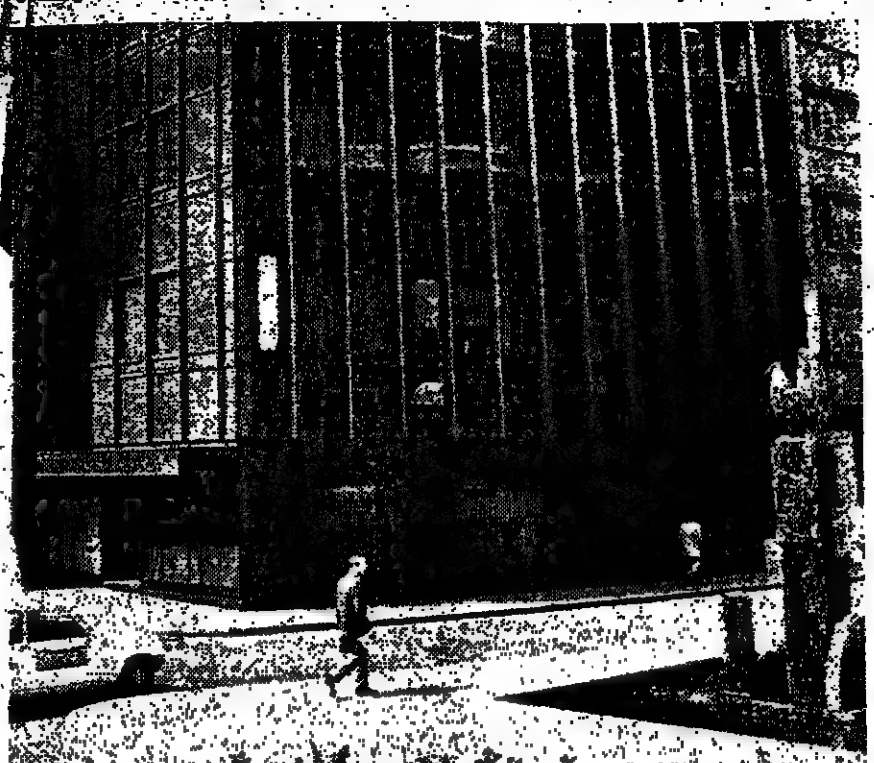
All four bank groups are holding companies, with the banks that take their name as the principal subsidiary in each case, based in Houston and First International Bankshares in Dallas each having about 25 Republic, which has a sliding into recession. This has

CONTINUED ON NEXT PAGE

TEXAS III

Economy is well diversified

Standard the State has the best "business among the climate" in the nation. It is that the economy is well diversified. The old stereotype that Texas produces cattle, oil and natural gas may no longer be correct. A one firm of but it is true that oil and This plentiful supply of energy has in turn spawned an impres-



has expanded their operations overseas in recent years. Among first National Bank in Dallas, whose London office, pictured above opened in 1970.

1k CONTINUED FROM PREVIOUS PAGE

sizeable property holdings before banks, has only banks at the t has been build- rest in a number banks. r of recent cases. Fed has turned s for the holding buy new banks rather to charter areas where they business. Some or ks say that they increasingly diffi- sisting banks that able and meet the criteria.

ge new acquisitions the competition state, the Texas also faced a chal- Edge Act far larger U.S. have been set up. Under this act are forbidden to l banking outside state, can set up and international shes outside their ry.

s have in the past reputation of being the entrepreneurs making ideas who in the state. It is, interesting that have a good deal usiness than, say, ago because many hy clients still pre- dr money into new her than "lock it t.

igh the banks ret- ted to the prin- s receptive to new observers believe ve become a little is in the past few earnt their lesson sometimes tangled nks in other states ecause they tend t ves no longer so business of provid- ital as ready to / businesses once ot off the ground. ks have very good rds.

led to some sugges- t the banks refute, are less "growth an they were and support the banks. appears to be that, enormous growth of tant insurance centre in the economy and the country.

mands for finance Apart from the four largest

that this has brought with it, holding companies Texas has about 28 other bank holding companies and 18 out of the state's total of 32 are either in Houston or Dallas-Fort Worth. Nowhere has this been truer than in the oil industry—with whose fortunes the state is still so intimately connected. The oil embargo and the sharp rise in the price of oil meant a surge in business for many of the Texas-based companies that supply drills, bits and the other specialised technology for the energy industry. Thus, while the rest of the country was in the midst of the recession the Texas economy benefited greatly from the surge in demand for energy-related equipment.

Paradoxically, as the recession comes to an end, the banks are now noticing a softening in loan demand from the energy sector. They attribute this largely to the slowing down in exploration that has followed the Administration's energy policy. The banks share the oil industry's view that until this policy is revised to give a greater incentive for exploration this lull in activity will continue.

The Houston banks meanwhile have been closely connected with the North Sea. This—and the new found financial muscle of the Arab oil producing states with which Houston also has a long connection—has meant that the larger banks have needed no encouragement to get involved in overseas business. First City National Bank in Houston, for instance, has been able to provide banking services for its Houston-based clients with North Sea interests and has also been able to involve itself with other overseas customers as well. Two Scottish banks now have offices in Houston and there are a rapidly growing number of British companies with branches or agents in the city.

While the Houston banks have a good deal of experience in dealing with the major oil companies with headquarters in the city as well as the smaller independent operators, Dallas banks tend to deal more with the smaller operators—the independents who in the past have found so much of Texas' oil and gas. The Dallas banks are also closely connected with the insurance companies which make the city the second most important insurance centre in the economy and the country.

mands for finance Apart from the four largest

sive array of petrochemical plants and refineries, and encouraged the expansion of a wide range of energy related industries.

While the rest of the U.S. has been adjusting to the sharp rise in the price of oil following the 1973 embargo and the OPEC price rise, Texas has hardly been able to believe its luck. Houston, which can now fairly claim to be the oil capital of the world, has scarcely noticed the recession as its energy service companies have worked to meet burgeoning world demand for American exploration equipment and expertise.

Prosperity

Inside Texas the rise in the price of oil has also brought new prosperity to the Midland-Odessa region where much of the State's oil is produced. Both the major oil companies in Houston and the independent oil producers scattered across the State are very scathing about the Administration's present energy policy and there are some signs of a lull in the search for new oil at the moment. But very few observers expect this to last for long.

However much new oil is found Texans recognise that their reserves of both oil and gas are finite; but they believe that the energy industry in the State is now so diversified that it would make surprisingly little difference if the State were actually to produce none of its own oil at all. Houston—the third largest port in the country—is well placed to handle imported oil and many of its energy-related companies have long since outgrown their purely Texas base.

Meanwhile, the agriculture sector, which ranks third in the nation in terms of the value of

farm products sold, has benefited greatly from the rise in world food prices. In terms of gross farm receipts only California and Iowa are ahead of Texas which in 1975 received an estimated \$6.4bn., a 59 per cent. increase in the past five years. The State is also the third largest food manufacturing State in the U.S. and some 78,000 Texans are employed in "agribusiness," the largest employer in the State.

But, Texas has also attracted a wide range of other industries. Dallas-Fort Worth has developed into a major aerospace and electronics centre with General Dynamics, the builder of the F-16, Bell Helicopter and Texas Instruments, while Houston has also profited from its association with NASA and the nearby space centre. Dallas, meanwhile, is a leading insurance centre and has built itself into a major distribution centre. It confidently expects that its ambitious new airport will further strengthen that position.

Elsewhere in the State, growth has also been rapid with Austin, the State capital, growing fast and San Antonio growing faster still. But most observers acknowledge that increasingly Texas is coming to be dominated economically by Houston and Dallas-Fort Worth. About 5m. of the State's 12.5m. people live within these two urban areas, two of the fastest growing Standard Metropolitan Statistical Areas in the country. Together they account for 54.2 per cent. of the State's manufacturing capacity and have played a major role in pushing Texas's Gross State Product up to \$72.5bn. in 1974, the last year for which full figures are available.

Although DFW, as Dallas-Fort Worth likes to be called, is bigger than Houston, the latter is growing faster and a growing number of companies

there are still about 1,000 people a week moving to the city. By 1980 it is estimated that Houston will have a population of some 2.6m. compared with DFW's 2.9m. Houston's population has grown 17 per cent. in the past five years alone.

The population of Texas as a whole has been growing by about 1.9 per cent. a year and is expected to be some 13.5m. by 1980. Despite this steady increase in population, unemployment has remained well below the national average: for the state as a whole last year the lowest of all the major industrial states and 2.4 per cent. lower than the national average. In Houston the figure was even lower with the average for the year about 4.9 per cent. DFW, whose industries proved more vulnerable to the recession, was somewhat higher but still well below the average.

Avoided

Part of the strength of the state's economy lies in the fact that it has so far avoided attracting too many heavy manufacturing industries or consumer durable manufacturers. Thus, although Texas is now the third largest state in the nation, it ranks only seventh in the table of "value added by manufacturing." The fact that the state has relatively few "old type" industries has clearly been a major factor in keeping the unemployment rate comparatively low during the recession.

Another factor which has undoubtedly contributed to the state's growth has been its resolute refusal to introduce a state corporation tax or a state income tax. This has encouraged the unrestrained growth of the cities and the sprawling complex of refineries and chemical plants along the ship channel and near the Gulf Coast are already

to move to Texas to take advantage of the significantly lower overhead costs in the state. This is a trend which seems bound to accelerate in the years ahead. Companies have also been attracted to the state by its comparatively low cost of living. The absence of a heavy state tax burden, combined with the lower price of houses, food and other commodities, makes Texas especially attractive to companies who have had to cope with the growing tax "load" in the crowded north east of the nation.

Indeed there is scarcely a set of statistics that does not point up the state's attraction as a growth area. Retail sales have increased 75 per cent. since 1970, non-residential construction has been growing at an annual rate of 8.4 per cent. for the past five years, personal income has climbed 63 per cent. since 1970 and bank deposits have climbed 88 per cent. in the past five years. Last, but by no means least, the value of total mineral production has jumped 150 per cent. in these five years.

Texans are well aware that this is a record of which they can be proud, but there is also a growing recognition that such rapid expansion must eventually carry with it certain costs as well. Wealth is not as evenly distributed within the state as elsewhere and some 19 per cent. of the population are officially listed as below the poverty line. It is something of a shock to discover that Texas is, in these terms, among the ten states with the greatest proportion of poor people.

Further, Houston in particular, and the state in general, has no real overall land use policy. The unrestrained growth of the cities and the sprawling complex of refineries and chemical plants along the ship channel and near the Gulf Coast are already

causing pollution and transport problems. They will become worse and will be expensive to solve.

Nevertheless the economy is built on such a strong base, and its prospects seem to be so bright, that Texas is likely to have the money to deal with these problems if it chooses to do so. Clearly, as the state grows, some of the new industry that it attracts is going to prove more vulnerable to conditions in the rest of the country than at present, but most observers still believe that Texas will be well insulated from the worst fluctuations of the national economy for many years to come.

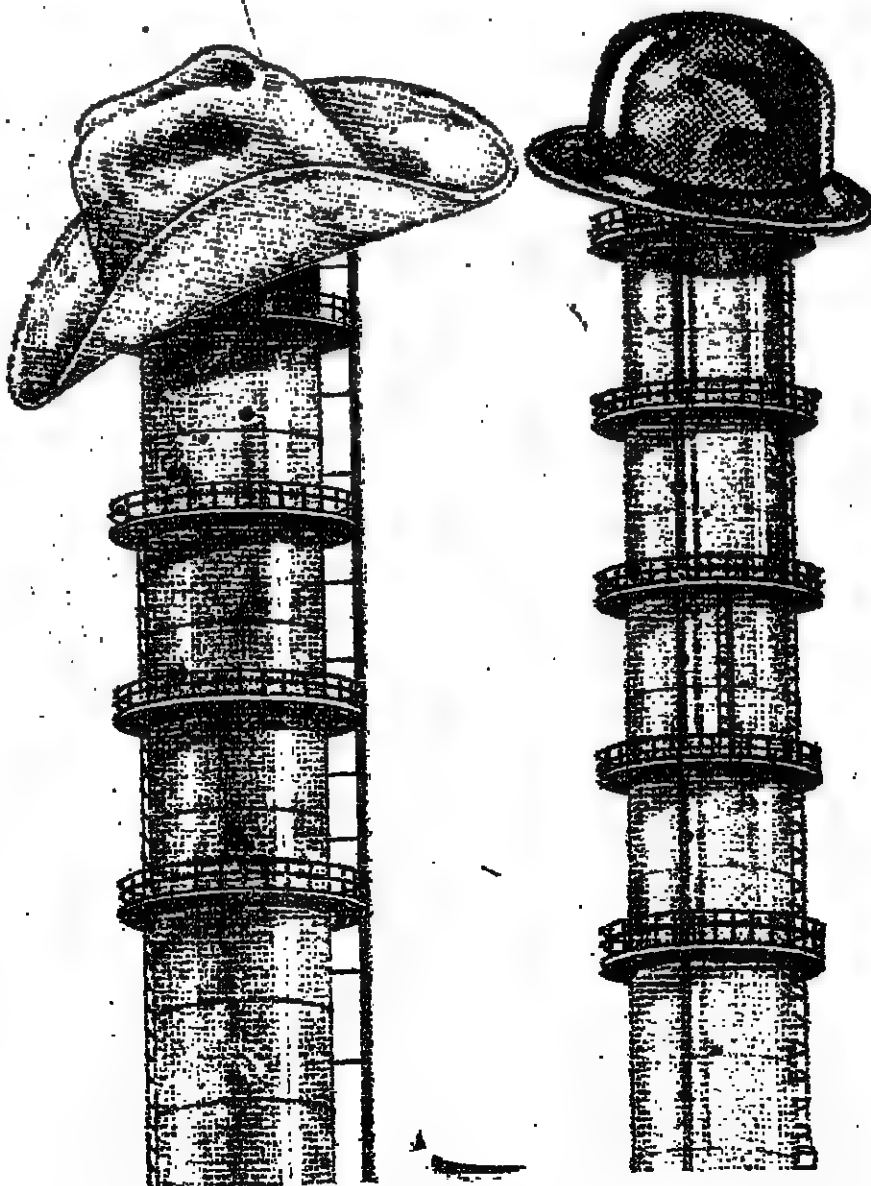
For nature has been kind to Texas. Quite apart from oil and gas, the State has reserves of some 20bn. tons of near-surface coal and between 100 and 200bn. tons of deep coal. Beyond that, part of the State is ideally situated to rake the fullest advantage of the coming revolution in solar energy. Researchers are already hard at work in Houston on a number of projects designed to reduce the current high cost of solar energy production.

Meanwhile there is talk of a coal "pipeline" which could carry coal slurry mixed with water across the country and further increase the competitive position of coal. In all these ventures Texas seems certain to play a major role.

As the centre of gravity in the U.S. moves gradually towards the so-called "sunbelt," the importance of the Texas economy must increase. The State stands near what will one day be the new crossroads of the country and there are few States in the union better placed to take advantage of this challenge.

D.B.

Stetson or Bowler, Kellogg rides herd on our worldwide engineering-construction operations from London and Houston.



Pullman Kellogg is a nice mixture of the breed. We have two major headquarters. One British, one Texish.

And many of our engineers and managers (counting our chief executives) are former London residents now living in Houston... where we're known as Pullman Kellogg. And, you'll hear a few Texas accents at Kellogg House here in London.

But our common accent in both Houston and London is focused on improving industry efficiency. Using our advanced hydrocarbon process technology and construction expertise to build such complexes as ammonia and urea fertilizer plants. Plants which produce a product that can increase food grain yields tenfold in depleted soil.

Because just one pound of this nitrogen-rich fertilizer can produce 10 extra pounds of food.

This year, Kellogg ammonia plants designed in Houston and London will be producing about 50% of the entire world's supply.

At the same time, Kellogg engineers are designing and updating refinery processes to achieve maximum utilization of every barrel of precious crude to help meet the energy needs of an energy-hungry world.

And, in the production of petrochemicals from oil and gas, Kellogg designs and builds process plants to manufacture ethylene... the basic building block for plastics, synthetic fibers and paints.

So, when you're asked (as happens so

often), "What do Texas and Britain have in common?" answer, "Pullman Kellogg," or, "Kellogg International Corporation." You certainly would never answer, "The Queen's English." Would you, podnah?



Pullman Kellogg

Division of Pullman Incorporated
1300 Three Greenway Plaza East,
Houston, Texas 77046

Kellogg International

67 72 Chiltern Street, London W1M 2AD

TEXAS

Commercial Buildings — Apartment Buildings
Housing and Farms for Institutional clients and individuals
for
Purchasing
Leasing or Management
Univestors S.A. agents for Henry S. Miller & Co.
505 ave Louise 2001 Bryan Tower
1050 Brussels Dallas, Texas
Belgium USA
Telex 25304

TEXAS IV

Oil industry turns international

THE HEART of the American petroleum industry is in Texas, where the State's oil has nourished it from infancy, and kept it growing into maturity over 75 years.

The industry in recent years has been taking on an increasingly international character—most notably now with dealings in the North Sea and with Russia and China—as more and more Governments around the world seek to exploit their countries' hydrocarbons.

Texas oilmen have the experience and advanced equipment to find petroleum beneath land and oceans, and then to produce it, transport it, process it and market it.

Ironically, the oil in Texas which has been so important to the industry's growth is declining rapidly because the State is producing much more oil than is being found to replace it. Some authorities on oil say there is less than 10 years' supply left, assuming continued high levels of withdrawal and no new major discoveries.

The authorities say the situation is the same with the State's natural gas and natural gas liquids, which since the 1940s have been a vital feedstock and source of energy for Texas' petrochemical industry, the largest in America.

The impact of these declines on Texas' booming economy is beginning to be studied by various governmental and industry groups. Meanwhile, refineries in the state are seeing increasing amounts of foreign oil flow through them while chemical companies have started to look for foreign sources of natural gas liquids. Also, plans are underway by a consortium of oil companies for a superport off the Texas coast.

The modern Texas oil industry has been evolving since January 10, 1901, when an eruption of oil blew high over a drilling derrick in a marshy patch called Spindletop, 100 miles from Houston. The well—1160 feet deep, shallow by today's standards—produced more oil in its first year than several thousand wells in the eastern part of the U.S. By 1902, there were 138 wells at Spindletop producing millions of barrels of oil.

Before this famous "gusher" holes sunk into it than any state in America. In 1975, 637 rigs provided the state and completed 12,306 wells. Oklahoma, a neighbouring state, was second with 117 rigs working, drilling 9,843 wells. Usually oil or gas is found in about one out of seven holes drilled. Even when petroleum is discovered, it's often not in commercial quantities.

The most familiar sight on the Texas landscape is the so-called pumping jack, whose long steel beam bows to the ground in a regular up-and-down motion. Such pumps can be seen everywhere in the back of church yards, in swamps, on farms and ranches and in Houston's municipal rubbish dump.

Indeed, the biggest row in Houston these days is about a proposal to drill six oil wells in Memorial Park, the city's loveliest park. Public opposition to the idea has been surprisingly strong, considering it is Texas. About 232,500 wage earners work in the oil industry in Texas, according to a spokeswoman at the Texas Employment Commission. The figure represents only about 5 per cent of the Texas labour force of 4.46m. people, which is an indication of the State's diverse economy.

However, the spokeswoman pointed out, "There used to be a good many more people in the oil industry, but now it's so developed and advanced that all you need is people to stand around and watch valves and gauges."

The industry has also given Texas the healthiest State Treasury in the U.S. Last August 31 it had a surplus of \$1.72bn, thanks to a considerable extent to the tax revenue gained from oil and gas output.

The action centre of the State's oil industry and the largest U.S. oil company have either their headquarters or major divisions in exploration, production, research, processing and marketing in the city. They reside in wealthy, shimmering new buildings, hearing the industry—pipelines, refineries, drilling rigs, clusters of storage tanks, and exploration crews at and the like.

Within the Houston region, Texas continues to have more according to the Eaton Houston

Oil Directory, there are also largely responsible for such a vast industry, it is little wonder there is mounting concern in Texas about the state's reserves running out.

Dr. Charles Groat, associate director of the University of Texas Bureau of Economic Geology, said in a recent speech in Houston, "we have seen production increase and reserves decrease to the point that as of 1974, proved (recoverable) reserves of oil were at 11bn. barrels which, not allowing for new discoveries, would last 9.2 years at 1974 production rates." The rate was slightly over a billion barrels of oil for the year.

He noted that in 1974, only 12m. barrels of recoverable oil were added to Texas reserves by exploration, compared to 110m. barrels in 1964 and 68m. barrels in 1954.

"Reserves of natural gas," he added, "the cleanest and, until recently, the cheapest fuel available in Texas, have decreased to 79 trillion cubic feet which would last ten years at 1974 production rates."

This is bad news for a State that is not only the nation's biggest energy producer, but also the biggest consumer, using about 9.5 per cent of all energy used in the U.S. About 60 per cent of its energy needs are met by natural gas and a little over 30 per cent supplied by oil.

Many Texas oilmen argue that much more oil and gas could be recovered if the federal government would at least lift current price controls on petroleum, thereby providing more incentive to explore and also use expensive "injection"

techniques to withdraw currently unrecoverable oil in like ethane and propane, from existing fields. Sometimes this such countries as Saudi Arabia oil represents more than 50 per cent of the field.

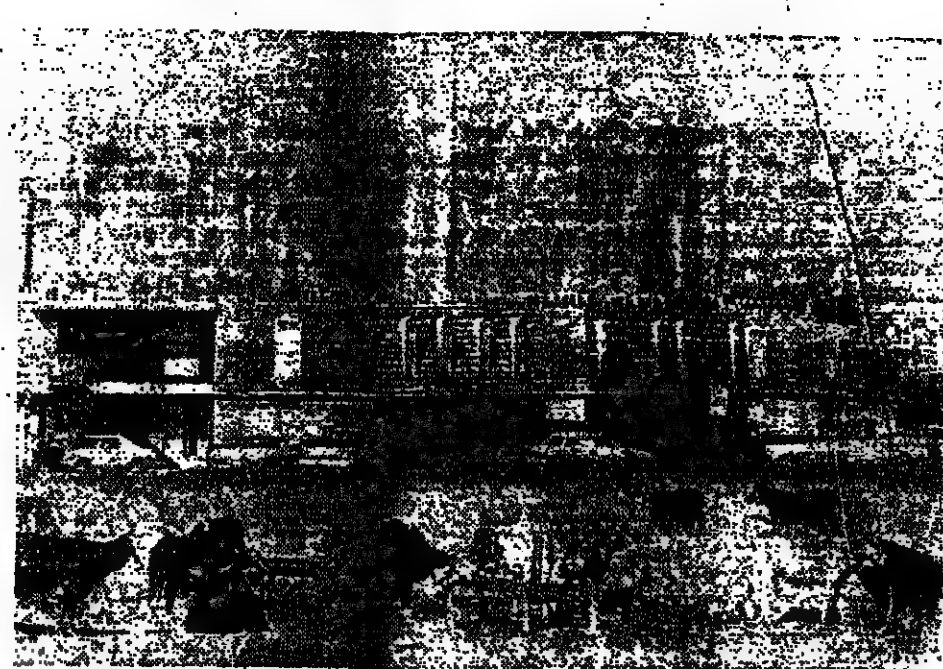
In a separate development, since the Administration is in no mood to give oil companies more money, the banded together in a consortium in Texas these days is to prepare for increasing Houston, to build a terminal 35 miles off the Texas coast for term answer to keep things stable—unless of course has submitted its application for construction to the U.S. Department of Transportation.

A top executive with Allied Chemical in Houston said that \$700m. facility would be able to handle about 2.5m. barrels of oil per day by 1979. By firms to bring into Texas large, parison, the current production

of Texas is now about barrels per day. In the longer term, it is probably the normal for large scale use in Texas legislature last August to 20 times or more the State's proved reserves and 10 times the proven new reserves.

Coal production is growing from 2m. tons in 1960, Texas is expected among the top ten producers in the U.S.

Peter



Home on the range. Cattle grazing in the shadow of an oil refinery near Houston.

techniques to withdraw currently unrecoverable oil in like ethane and propane, from existing fields. Sometimes this such countries as Saudi Arabia oil represents more than 50 per cent of the field.

In a separate development, since the Administration is in no mood to give oil companies more money, the banded together in a consortium in Texas these days is to prepare for increasing Houston, to build a terminal 35 miles off the Texas coast for term answer to keep things stable—unless of course has submitted its application for construction to the U.S. Department of Transportation.

A top executive with Allied Chemical in Houston said that \$700m. facility would be able to handle about 2.5m. barrels of oil per day by 1979. By firms to bring into Texas large, parison, the current production

Oil companies seek price incentives

JUST OVER 24 years ago, the Arab world slapped the United States with an oil embargo, catching the Government by surprise and dismaying Americans. For decades Americans had since then, there has been a "disastrous" slowdown, according to A. V. Jones Jr., the Texas president of the Independent Petroleum Association of America, the country's largest association of independent oilmen, who drill 70 to 80 per cent of U.S. onshore wells. The number of rigs working has fallen to 1,500 a 17-month low. Leading independent oilmen like Michel T. Hébouy, of Houston, say they are going to drill 20 per cent fewer wells this year than last.

Drilling offshore has generally been stymied by a lack of leases, but also to some extent by cuts in the cash flows of major oil companies, caused by recent legislation. Texas oilmen have long argued, however, that the best way to reverse, or at least slow, the country's energy decline is by extensive drilling offshore, where there are believed to be large fields of oil and gas. So far the Government has leased to oil companies only about 1.4 per cent of the country's total continental shelf area. Only about 2.5 per cent of the shelf has been explored and tested by drill, mostly in the Gulf of Mexico.

The Ford Administration has been trying to speed up lease sales but has been hampered by court suits, political manoeuvre, strong environmental opposition and Congressional changes in offshore regulations. The two sales that have been carried out recently, for areas off California and Alaska, have featured bidding far less than the Government expected. Oil companies say they have to be extra cautious with the way they spend their money simply because they have less of it.

Offshore drilling contractors are not inclined to buy rigs. Marathon Manufacturing of Houston, regarded as the largest manufacturer of offshore drilling rigs in the world, has received only one order for a rig since early 1975, and has had 10 rig orders cancelled. The company president, Gene Woodfin, blames his woes more on Washington than on the worldwide glut of rigs.

The best indicator of future exploratory drilling in the U.S., both onshore and offshore, is seismic crew activity. Seismic crews do a sort of electronic thumping of the earth for interesting oil-bearing geological structures, and are usually followed into a prospective area one to three years later by drilling crews to test whether petroleum is actually there.

"When seismic work goes down, drilling follows it exactly soon afterwards," says Charles Darden, president of the International Association of Geophysical Contractors, which is based in Houston. Since July, 1974, the number of active seismic crews in the U.S. has fallen from 334 to 240, close to a 30 per cent decline.

There are a number of reasons why there has been a decline in drilling activity. One is that the industry no longer has powerful political figures from Texas like Lyndon Johnson or Sam Rayburn to protect it. Secondly, it is a bad politics to take money out of the pockets of voters, especially during an election year, and give it to the oil companies for some vague activity like drilling. A third reason goes back to the embargo. When the Organisation of Petroleum Exporting Countries quadrupled the price of oil shortly after the embargo began in October, 1973, the price of petrol in the U.S. jumped to 50-70 cents a gallon. This outraged Americans, who were used to years and years of 25 to 35 cent gasoline and who were now already exasperated by shortages.

The only beneficiaries of the embargo, the public and Congress noticed, were the oil companies, many of whom had close business and financial ties to the Arab world. Their profits were increasing tremendously. Amoco's were up 131.1 per cent during the fourth quarter of 1973. Atlantic Richfield's profits during the period were up 92 per cent. Shell's were up 78.4 per cent. Exxon's profits for the year 1973 broke the all-time record for any corporation: \$2.5bn.

The companies said the rise in profits resulted basically from a one-time leap in the value of their petroleum-product inventories, reflecting OPEC price increases. Texasco, Gulf and Shell ran full page advertisements in the New York Times explaining that profits had previously been too low, and they needed vast new investment capital to develop energy resources.

The advertisements probably did not convince too many people. A study by the University of Houston after the embargo showed that even among Texans, 85 per cent surveyed felt the fuel shortage was merely a contrivance by the major oil companies to make more profits.

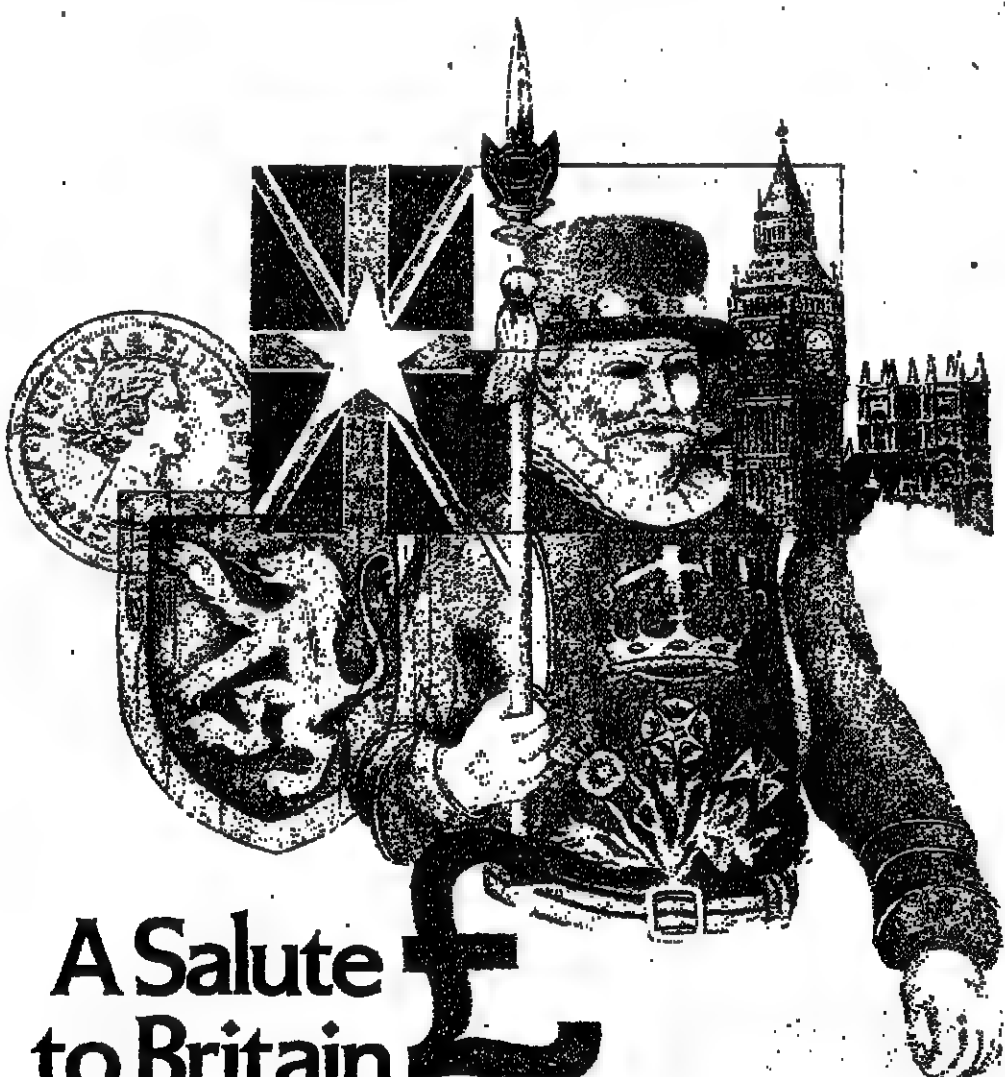
Little attention was given the fact that for the first time in years, oil companies had the incentive to begin sharply increasing their U.S. drilling programmes, which had been in the doldrums throughout the 1960s and early 1970s because of the country's previous surplus production capacity, cheap imports and federal controls on gas.

Many members of Congress became obsessed with cutting away at the industry's "obscene profits." Congress virtually eliminated in March last year the oil depletion allowance, a half-century old tax concession which allowed producers to take up to 22 per cent of their revenue from oil and gas extraction as a deduction from taxable income. (All other mineral resources taken from the ground to-day in

A Salute to Britain from Texas and Cameron

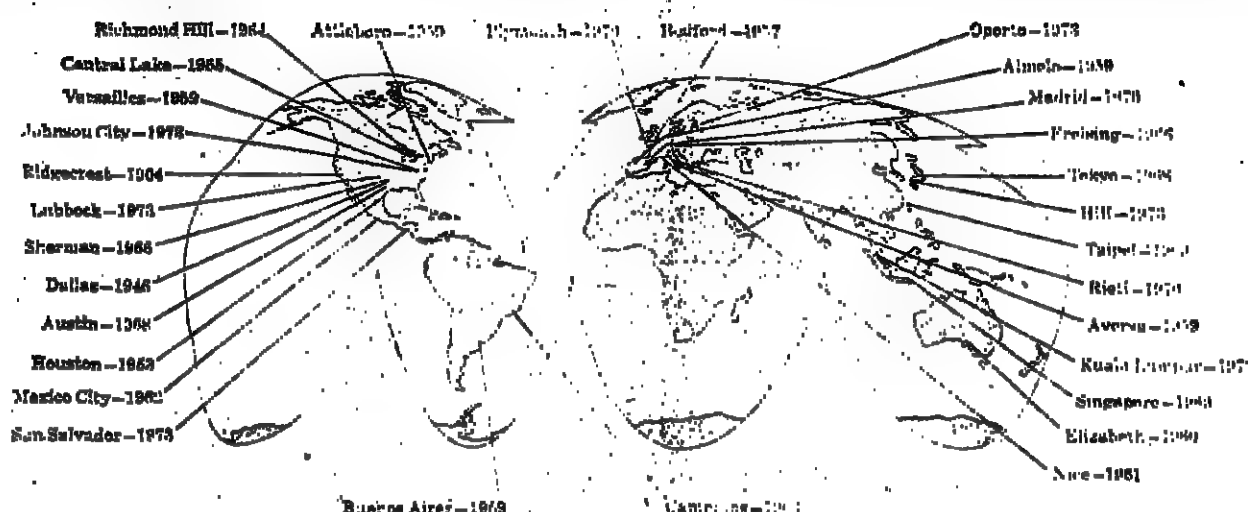
From Cameron Iron Works, Inc., Houston, Texas, we extend a salute to our sister plants in Leeds, England and Livingston, Scotland. It is your unfiring dedication to quality that helps keep Cameron the world's leading supplier of drilling, completion and production control equipment and control systems.

A Worldwide "Total Responsibility" Company

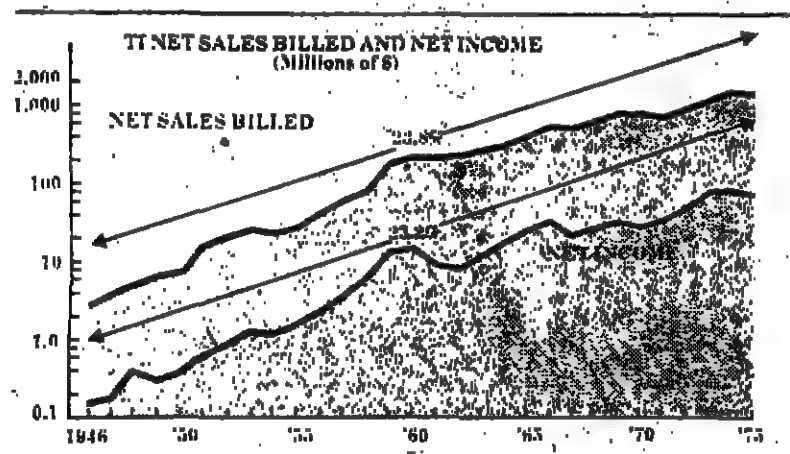


فانكس انسترومنتس

Texas Instruments grows through technology applied to worldwide needs.



Texas Instruments grew into a major, international company by solving problems through technology. Our 1975 sales were nearly \$1.4 billion. TI's goal is to be a \$10-billion company by the 1980s.



TI's growth from less than \$3 million to nearly \$4 billion in annual sales in three decades was a result of deliberate major investments in new technologies. Examples include development of components and circuit designs for the first transistor radio, first commercial production of silicon transistors, invention of the integrated circuit, pioneering of a new digital technique for geophysical exploration, production of a clad metal system that solved the U.S. coinage problem, invention of the original miniature calculator, introduction of the first "calculator on hip" that made hand-held electronic calculators practical, and development of the Advanced Scientific Computer (ASC), one of the world's most powerful computers.

Sources of TI's technological strength:

To participate fully in worldwide electronic growth markets requires broad-scale technological capability.

TI's technological strengths include a 22-year history of leadership in semiconductors. Semiconductor technology paces electronics equipment design.

At Texas Instruments there exists a stimulating environment for innovation—a strength many companies lose when they get big. TI has formalized a system for worldwide planning and control. It emphasizes strategic location of resources to support and manage innovations.

A strategy of competing in markets on a worldwide basis is another key to TI

technological strength. We test our leadership against the best competition in the world.

Continuing price leadership results from company-wide disciplines emphasizing price leadership based on cost reduction. This demands continuing advances in technology, process improvements, mechanization, and automation of design, manufacture and testing.

Timely execution is crucial in fast-paced technologies. TI has the ability to apply new technologies quickly to end-user equipment.

Mastery of technology and innovation is by no means limited to products. Many of the most decisive innovations in electronics have been in the manufacturing process technologies. These innovations have made possible the expansive growth of electronics by providing products that offer ever-better performance at ever-lower prices.

TI international manufacturing began in Bedford, England.

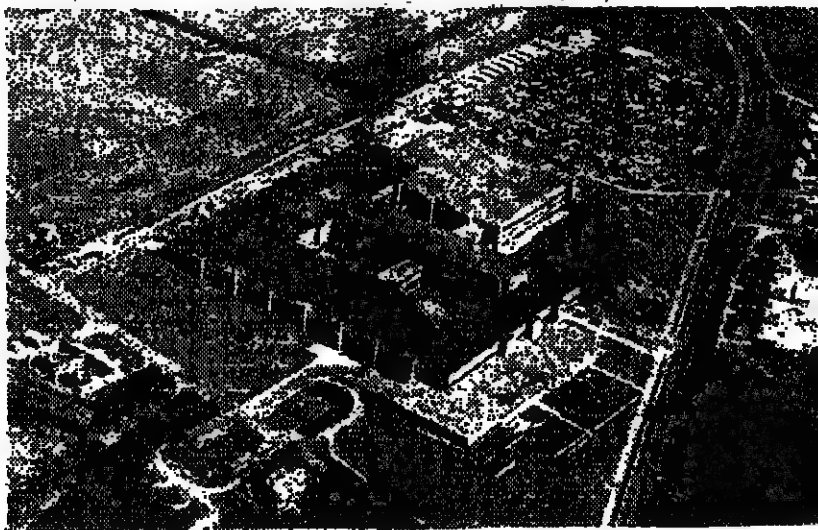
In 1957, Texas Instruments opened its first manufacturing plant outside the U.S. in Bedford, England.

Now TI has 44 plants in 18 countries, including a second plant in England, established in 1970 in Plymouth.

Since its earliest days as a geophysical company (founded in 1930), Texas Instruments has engaged in international operations.

An exploration subsidiary, Geophysical Service Inc. (and affiliated "GSI" companies) contracts its services by land, sea and air to major oil companies in every hemisphere.

A distribution subsidiary, Texas Instruments Supply Company, operates in England, other parts of Europe, Japan, and Canada as well as the United States.



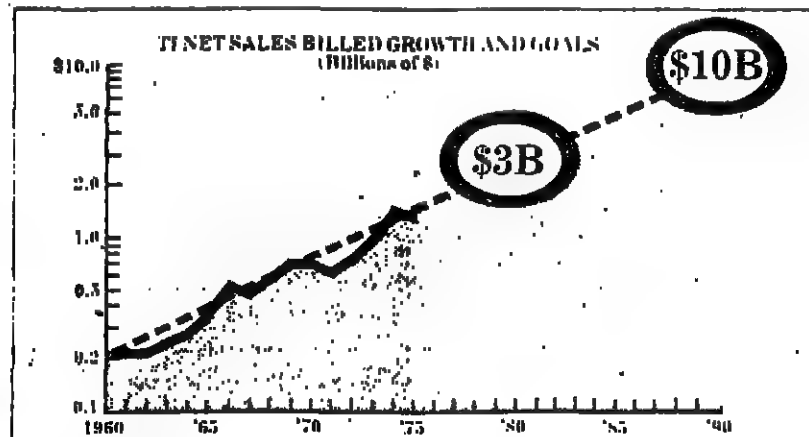
The Texas Instruments Limited facility in Bedford, England.

TI innovation is the key to useful products and services.

The principle upon which the entire TI organizational structure and approaches are based is that in today's world, a high-technology company such as Texas Instruments exists to create, make and market useful products and services to satisfy the needs of its customers throughout the world.

Following is a list of some of TI's principal product and service areas:

- Microcomputers and microprocessors.
- Semiconductor memories to replace conventional core memories.
- Linear semiconductor devices and display components.
- Microelectronic digital watches.
- Calculators. A world leader in the production of electronic calculators.
- Minicomputers: hardware, software and systems featuring software compatibility with microprocessors.
- Electronic data terminals for communications and data processing.
- Programmable control systems for industry.
- Data exchange systems to give users quick entry to computerized information.
- Advanced Scientific Computers, incorporating the largest and fastest solid-state memories in use today.
- Digital seismic data acquisition systems.
- Air traffic control radar and Discrete Address Beacon Systems.
- Microwave landing systems.
- Airborne radar and infrared systems.
- Guidance and controls for tactical missiles.
- Worldwide geophysical services.
- Clad metals for coinage, cookware, TV yoke coils, battery cables, electromagnets.
- Interconnection products for electronic telephone switching systems.
- Electric and temperature-sensitive controls for automobiles and appliances.
- Bi-metallic controls for consumer products and industrial equipment.
- Keyboards for calculators and for many other products such as specialized phones, sewing machines, and medical instruments.



Texas Instruments has both the financial capability and the product and market strength for growth. Our major growth opportunity will continue to be in the world electronics market. TI's emphasis will be on the high-growth segments, which result from the right couplings of electronic technology and market need.

For more information about Texas Instruments, write for a copy of our 1976 First Quarter and Stockholders Meeting Report. Write Texas Instruments Incorporated, Mail Station 413, P.O. Box 5474, Dallas, Texas USA 75222.



TEXAS INSTRUMENTS
INCORPORATED

TEXAS VI

Agricultural riches

This is
The Trademark
of
HUGHES TOOL COMPANY
Houston, Texas



THE MARK OF INTEGRITY

Serving industry worldwide since 1909 with quality rock drilling tools for oil, mining, quarrying and construction.

COMMON STOCK LISTING

New York Stock Exchange
Pacific Stock Exchange
Toronto Stock Exchange
The Exchange, London

HUGHES TOOL COMPANY LIMITED
Belfast and London

THE LAND in Texas is vast and varied, with cactus-covered plains in the south, with dark pine forests in the east, with rolling fields of grass in the north, and with bone-dry terraces in the far west of mesas and buttes and canyons where nothing seems to live but the wind.

From this rich panoply, Texans have carved out a vast and varied agriculture. About 84 per cent of the State, or about 142m. acres, is devoted to farming and ranching. Texas is the third leading agricultural state in the U.S. and provides about 7 per cent of the nation's total production.

It usually tops all other states in production of cotton, beef, cattle, grain sorghum, sheep, lambs, wool, watermelons, cabbage, spinach and

onions. It is the country's fourth largest producer of both rice and wheat and also ranks high annually in pecans, peanuts, carrots and hay.

Texas's agriculture annually represents between 4 to 6 per cent of the State's gross product, which for 1975 is tentatively estimated to be \$78.8bn., according to economists with the First City National Bank, Houston's largest.

By way of comparison, wholesaling and retailing combined normally represent 20 per cent of the Texas gross product, manufacturing 17.7 per cent, and government 16.6 per cent. Gross agriculture sales in 1975 were \$5.95bn., with about \$3bn. from crops and the rest from livestock.

There used to be a sharp distinction between farms and ranches in Texas, but these days, says John White, Texas Agricultural Commissioner, "farmers

and ranchers farm." Generally speaking, farms have their land in cultivation whereas ranches are mainly covered with grass for grazing.

For statistical purposes, the State lumps the two together.

Because of low wages, hard living, isolation and the attraction of big cities, Texas's farm and ranch population has been declining for decades, but now it is beginning to level out. About one Texan in three lived on the land in 1940. In 1966, the figure was one in 18.

To-day, the farm and ranch population is about one in 48, or about 250,000 people out of a State population of 12,050m.

As a result of this migration away from the rural areas many farms and ranches, have been consolidated, and sizes have jumped considerably. In 1935, the average size was about 274 acres. To-day, with 900,000 farms and ranches, the average size is 678 acres—close to twice the size of the average U.S.

cattle developed in the U.S. The rest came over from Europe long ago.

In 1973, the best year Texas farming and ranching has had in recent years, sales of beef cattle were \$2.81bn., or about 43 per cent out of total sales of \$6.478bn.

Since then, the cattle industry has been in what Mr. White calls a "disastrous price cycle," in which the costs of raising cattle far exceeded the price for which they could be sold. It was brought on by a variety of economic factors including the giant U.S. wheat sale to the Soviet Union in 1973 and angry housewives boycotting meat counters because of high prices. Protesting in turn, some ranchers publicly slaughtered their cattle.

Now the market seems to have adjusted itself and cattle prices are strengthening. But Mr. White says, "We don't know if it's going to stick or not."

These problems were reflected in 1975 cash receipts, with beef cattle representing only \$2.075bn., or about 34 per cent of the total. One way in which cattle production has changed in the past few years is in the use of feedlots to prepare calves and more mature cattle for marketing. The feedlot industry, according to State Agriculture Department figures, has grown by more than 500 per cent since 1960 and represents a capital investment well in excess of \$100m.

Many of the State's 1,500 feedlots were hurt during the financial squeeze on cattle prices but now seem to be regaining their footing. The feedlots generally feed cattle for 110-140 days, adding about 400 lbs to each animal's weight. The State's most extensive feedlots are in the Panhandle, in northern Texas, where large supplies of sorghum and other grains are available. In these operations, cattle sometimes attain a total weight of 1,050 lbs. In some cases, as few as four mean can and are needed to run a totally automated feedlot which can handle 20,000 cattle at a time. The largest feedlot in the coun-

try has the capacity to handle more than 100,000 cattle.

Two key crops raised in Texas are cotton and grain sorghum. Cotton was found growing wild in Texas by early explorers in the 1580s and Texas has generally been the leading cotton producing state since 1930. In recent years, cotton has accounted for about 10 per cent of the State's agricultural receipts.

The cotton market has been hurt by synthetics but this seems to be changing gradually for two reasons. One is that more and more fashion emphasis is being placed on natural fibre clothes. Secondly, the cost of producing synthetics has been climbing in view of the high cost of the petroleum which is used in their manufacture. "It's cheaper now to produce cotton than it is to produce synthetics," says Mr. White. "We have about a nickel to 10 cents edge on a pound weight basis."

Texas produced about 4.7m. bales of cotton in 1973, the best year in many years. In 1975, it produced 2.3m. bales, the drop due largely to bad weather and the recession.

Grain sorghum is Texas's most important feed grain and generally has been used as a substitute for corn, being somewhat cheaper in cost. The State produced 420m. bushels in 1973 and then saw production drop to 374m. bushels in 1975 because of weather problems. It generally accounts for 11 per cent of the State's agricultural receipts.

Exports are of growing importance to Texas. They bring in about 25 cents out of every dollar in sales. Estimates are that Texas in 1975 pulled in between \$1.3bn. and \$1.8bn. from exports. "Internationally, we're primarily involved with rice, wheat and grain sorghum," says Mr. White.

Exports of wheat have jumped almost 100 per cent since 1970 with three-quarters of the Texas crop being sent overseas. Lately, most of it has been going to the Soviet Union, Japan, India and

Brazil. The rice goes all the world, although with last two years the State lost one of its biggest cash crops. The South East Asian rice then Laos and Cambodia each fell into Communist hands, even shipments to land are dwindling. Becas record crops, Texas elevators bulging with rice.

Grain sorghum is primarily to Japan to feed stock. Mr. White says that sends to Europe mainly soybeans. He notes Europeans seem to be "in on the tradition of feeding livestock rather than sorghum, which has the nutrients." The Japanese, on the other hand, take a commodity that they can best deal on," he says. has begun to take advantage of the fact that many governments are trying to grade their countries' agricultural programmes. Agriculturalists are put premium on breeding, and this is opening new for Texas ranchers.

Helped

The State Agriculture ment helped out in a by constructing in 1973 a stock export pens at Houston. The facilities, which adjoin airports, are ultra-modern, equipped with stringent sanitation measures involved in export because some of the guests are extremely with some pure-bred by log \$50,000.

In 1974, at the end of year of operation, about 1,374 pigs, 357 he sheep, 221 goats, 212 cattle, sheep, pigs and were shipped from Texas. The volume increased 25,000 with the value of

Cattle led the list with 1,374 pigs, 357 he sheep, 221 goats, 212 cattle, sheep, pigs and were shipped from Texas. The volume increased 25,000 with the value of

Aerospace orders build up again

TEXAS IS one of the leading States in America with aerospace activities, and almost everywhere business is good. The most spectacular example is in Fort Worth where General Dynamics has begun assembling over \$6.5bn. worth of F16 fighter interceptors, 650 for the U.S. Air Force and 345 for NATO countries like Denmark, Holland, Norway and Belgium. It won both contracts early in 1973.

There has been "intense interest," according to a company spokesman, in the 1,500 mph aircraft from Iran, Japan, Israel and Canada. Prospects seem favourable for many more sales.

At Bell Helicopter in Fort Worth business is booming, especially in the commercial market. The company continues to be the world's largest manufacturer of military and civilian helicopters.

At the Lyndon B. Johnson Space Centre in Houston work is going smoothly on the space shuttle programme which will put America's next man into orbit in 1979. The Centre, with 9,150 employees, is currently working under a \$1.3bn. allotment for this fiscal year.

The only question mark on the horizon is in Dallas at Vought, LTV Corporation's third and smallest subsidiary, which over the last year has received two setbacks in its search for new aerospace contracts. First, the company lost out in competition with McDonnell Douglas on a multi-billion dollar contract for a Navy carrier plane called the F18. Then in March, the Defence Department announced that Vought had lost a \$36.6m. development contract for a submarine-launched cruise missile to a General Dynamics division in California.

Backlog Vought has a backlog of \$757m. worth of business from making tail sections for the Boeing 747 to building various kinds of missiles and rockets, like the solid-propelled Scout launch vehicle for NASA. It has enough orders for its A-7 attack jets from the U.S. Air Force, the U.S. Navy, and the Hellenic Air Force in Greece to carry production through the early 1980s, a company spokesman says. But, he adds, present employment is slowly "going down." The division has 12,000 employees.

Exactly where Texas ranks among the states involved in aerospace is difficult to say since the level of activity in any of them depends on the contracts awarded. The only figure available is from the Aerospace Industries Association of America, the trade organisation, has published is based on military prime contracts awarded between 1971 and 1974. Texas received an average of 7 per cent of the contracts; Connecticut 8.1 per cent, New York 8.5 per cent, and California 21.2 per cent. Figures for 1975 have not been announced but should be considerably different given the prize contracts General Dynamics holds for its Fort Worth plant.

Sally Bath, chief statistician for the Aerospace Association in Washington says that "Texas is becoming an increasingly important state in the production of both military and civilian aircraft. By civilian aircraft, she means mainly helicopters."

In general Texas is little affected by the ups-and-downs of its aerospace industry since the state's economy is so diversified and healthy.

In particular this also holds true for Fort Worth, where the two biggest employers for the area population of 800,000 are Bell and General Dynamics. From 1969 to about a year ago, the number of General Dynamics employees increased from 33,000 to about 6,000 as military aircraft contracts ran out. Bell, which had been almost 90 per cent dependent on military contracts stemming from the Vietnam war dropped from the wartime peak of 11,000 employees in about 6,700 in the spring of 1973.

Even with this, the city's unemployment rose from 1.7 per cent to only around 5 per cent during the interval. Nevertheless, city fathers were disturbed and went in search of industry to diversify the local economy. Now the city is seeing \$125m. worth of new business development, ranging from a company which will manufacture lawn mowers that requires 700 employees, to one which will make kinds of missiles and rockets, like the solid-propelled Scout launch vehicle for NASA. It has enough orders for its A-7 attack jets from the U.S. Air Force, the U.S. Navy, and the Hellenic Air Force in Greece to carry production through the early 1980s, a company spokesman says. But, he adds, present employment is slowly "going down." The division has 12,000 employees.

Exactly where Texas ranks among the states involved in aerospace is difficult to say since the level of activity in any of them depends on the contracts awarded. The only figure available is from the Aerospace Industries Association of America, the trade organisation, has published is based on military prime contracts awarded between 1971 and 1974. Texas received an average of 7 per cent of the contracts; Connecticut 8.1 per cent, New York 8.5 per cent, and California 21.2 per cent. Figures for 1975 have not been announced but should be considerably different given the prize contracts General Dynamics holds for its Fort Worth plant.

Fort Worth.

A General Dynamics spokesman claims that annual retail sales in the Dallas-Fort Worth area will jump by \$450m. The offer, which is a lot.

CONTINUED ON
NEXT PAGE

FIRST INTERNATIONAL RESOURCES CORPORATION

FINANCING AND DEVELOPMENT

JAMES L. FALLON
PRESIDENT

P.O. BOX 514
PHONE 3438/0602
TELEX 30864 CORDS BJ
RIVAD, SAUDI ARABIA

1611 FIRST CITY NATION
BANK BUILDING
HOUSTON, TEXAS 770
(713) 226-4236

Daniel Doncaster & Sons Limited Sheffield England

Specialty forgings, components for offshore, oil, gas, and petrochemical industries. Rolled Rings, Drop Forgings, Open & Closed Die Forgings, Extruded Components, Flanges and Pipe Fittings. Specialty Hydraulic Fasteners and Tensioning systems.



Now in Texas

U.S.A. MARKET DEVELOPMENT
OFFICE: Daniel Doncaster & Sons Ltd. 1100 Milam Building, Suite 3477, HOUSTON, TEXAS 77002, Tel: (713) 237 8917 Telex: 775828

VISIT DONCASTER COMPANIES
STAND 3373/10
Offshore Technology Conference
Houston May 3-6

We.

a Texas-based petroleum and natural gas company which develops and sells oil and gas wells, have now gained a firm foothold in Europe.

Germany
CAPPETRO AG
D-4000 Dusseldorf 11
Leopoldstrasse 62 A
Tel: 0211/57 90 74-74
Telex: 858.5528

Switzerland
CAPPETRO AG
CH-8037 Zurich
Nordstrasse 116
Tel: 01/26 77 40
Telex: 59244

Italy
CAPPETRO, INC.
75206 Dallas/Texas USA
8350 North Central Expressway
Tel: (214) 363-9340
Telex: 73373

ROMA

ches

feature of the growth the past 20 years has spectacular expansion in the largest urban areas—Dallas-Fort Worth. One of the reasons for this is the power they have developed. More than half of the manufacturing industry in one of the other states is in the 12m. within the boundaries of two corporations. Still, the state has much of the political, economic power is to be found in

Energy

by the car and a multi-lane roads that we signs of being too he job it has to do. re of Dallas is one miserable downtown where in. America, a one or two fine buildings and a few blocks, the centre of ugly and decaying—parking lots and un- warehouses. The Houston is rather it boasts some of the era buildings to be merica, but it is still y small area and it re of decaying older nd parking lots. bitants of both cities,

More than fifty years ago Houston decided to dig a large ship channel to connect with the sea some forty miles away. At the time this was thought to be the height of folly, but it has turned out to be extremely wise. The channel is now lined with large petrochemical and other plants which make it the world's largest petrochemical complex.

The city has also benefited from the fact that Lyndon Johnson lobbied hard to get the National Aeronautics and Space Administration to build its manned spaceflight centre near the city. Not only did this bring a good deal more money into the economy but it also helped

If NASA is no longer the power it was in Houston, the city has scarcely noticed. It was particularly fortunate because, while the rise in the price of oil seriously affected many other parts of the U.S., it meant a great deal of new business for Houston and enabled the city to consolidate its position as the energy capital of the world.

So fast has Houston been growing these past 10 years that it is difficult to escape the impression that sooner or later it will have to pause for breath if it is not to be overwhelmed by the problems that unrestrained growth inevitably brings with it. Houston has no zoning laws—the equivalent of British town and country planning regulations—with the result that the expansion has been haphazard, ill-co-ordinated and disorganised.

Without its network of freeways the city could not hang together. With it Houston almost comes to a halt in the morning and evening rush hours. There is an underdeveloped bus system and no other public transport at all. There is talk of a new rapid transit system—based either on highspeed buses or on a railway—but that is still in the planning stages and the last scheme was turned down by the voters.

Despite these problems most of the people who move to Houston appear to be very happy with what they find. The cost of living is low, housing is better and cheaper than in the

north and the weather, tempered in the summer by air conditioning, is enticing. Companies that have moved to Houston have found that their productivity has increased, absenteeism has declined and few of their employees want to move back to the north.

The President of the Houston Chamber of Commerce remarked recently with a smile that the difference between Houston and Dallas was that Houston had built a city while Dallas had built an airport. But while it is true that a good deal of energy in Dallas has been concentrated on the new airport in the past few years, the differences are more fundamental.

Dallas-Fort Worth (DFW) is a partnership of two cities that have traditionally been rivals. Together they have built what claims to be the most modern airport in the world. They expected it to be a major catalyst for future growth in the region. But the two cities do not have a great deal in common despite the partnership.

In a very real sense Dallas has no reason for existing. It owes its prosperity to its early settlers who were determined to make it into a major city. With no access to the sea, and scarcely even a rail link in the early days, they decided to build Dallas into a major distribution centre and this they have succeeded in doing. In the process the city also became the financial centre of the State although it now being strongly challenged by Houston. This financial expertise in turn attracted insurance companies and to-day Dallas is the second most im-

portant insurance centre in the U.S.

Almost every major company has a distribution centre in the area. DFW also has a number of high technology industries within its borders and proved more vulnerable than Houston to the recession which undoubtedly has slowed down its growth in the past two years.

Nevertheless Dallas sees a strong future for itself chiefly because it believes that, as the move towards the "sunbelt" accelerates, more and more companies will want to settle near the airport which is only about three hours away from all the major cities in the country. DFW is out to become the crossroads of America.

In the past Dallas has had the reputation of being a rather cold city but those that know it best say that it no longer deserves this reputation, nor, they maintain, is the city nearly as conservative as it once was although it remains Republican. It took the city some time to recover from the shock of the assassination of President Kennedy but events elsewhere since then have shown that Dallas does not deserve to be singled out for special blame as it once was.

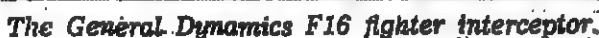
Recent immigrants speak warmly of the city which, like Houston, has a good supply of housing. Life in the city is equally based on the suburbs which are well developed. At the moment the city is trying to find a way of introducing "bussing" which will not alienate the city's white parents and it is a measure of the city's civic awareness that the plan most likely to be accepted by the Federal Judge administering the plan has been drawn up by a group of local businessmen.



Despite all the recent changes there are still accusations that Dallas is run by a small group

Fort Worth is also in the middle of a rehabilitation programme for the centre of the city. This has sparked a significant amount of downtown business. The downtown revitalisation bid is a marked contrast to Dallas where there is very little new construction in the centre apart from a new hotel complex which is shortly to get under way and may bring a new life back into the city.

millionaires are still in the years ahead, but the noticeable difference between Houston and DFW seem likely to face some of the problems that their own success is generating. They will have to find a way of easing the congestion on their roads which threatens to strangle both of them in time. They may face new demands from blacks and other minorities for better housing and other social services than they have at the moment. They will have to see if there are

David Bell

CONTINUED FROM PREVIOUS PAGE

also says "nationals expect the program to generate 55,000 to 60,000 jobs for the components and subcontractors. More than 80 per cent of the jobs will be in the U.S.," he says.

plan of the full-scale program is to be completed at this year, but delivery of the aircraft will not be until 1978. The NATO will begin in 1978.

le at Bell, company it is almost back to level, hovering close Now, however, about 10 per cent of its business is cording to spokesman ch. Bell is the main n. of the aerospace portion of the Textron n. Sales in that division were \$333m. They came from Bell, a record year, Mr. s. The division had a profit of \$40m.

producing about six models of commercial aircraft and an equal number of military ones. In the market, they are being used in many areas, such as transport, construction, agriculture, and so on.

culture and moving corporate executives around in a hurry. The oil industry has been a large market, especially in drilling and production regions like the Gulf of Mexico, the North Sea and Indonesia. Shipping companies, Mr. Reisch says, are beginning to use helicopters for such activities as taking harbour pilots out to incoming vessels. Also, replacement crews, mail and supplies are flown out to offshore rigs, saving time and fuel.

One of the newest applications involve banks. In Tampa, Florida, Bell turbine heliostats make regular trips to suburban branch banks to pick up savings deposits, cancelled cheques, loan payments, and other papers, and then swiftly take them to the bank's main headquarters for processing. This allows the banks to invest the money more quickly, and hence make more interest. The First National Bank of Tampa, stated in the January, 1975, issues of Banking Magazine that it obtains an additional 40,000 items, or about \$2m, a

day by this process. Costs of helicopters are shared by several banks.

In its military activity, Bell has numerous contracts for at least another two years' work with the Army, Navy and Marines to either update old equipment or supply new helicopters. Its biggest contract is one awarded by Iran in 1972, worth \$501m. It calls for delivery through 1977 of 287 advanced transport helicopters, which carry about 15 men each and are used for a variety of military purposes. The contract also calls for 302 Sea Cobras, a 200-tonne gunship like those used in Vietnam.

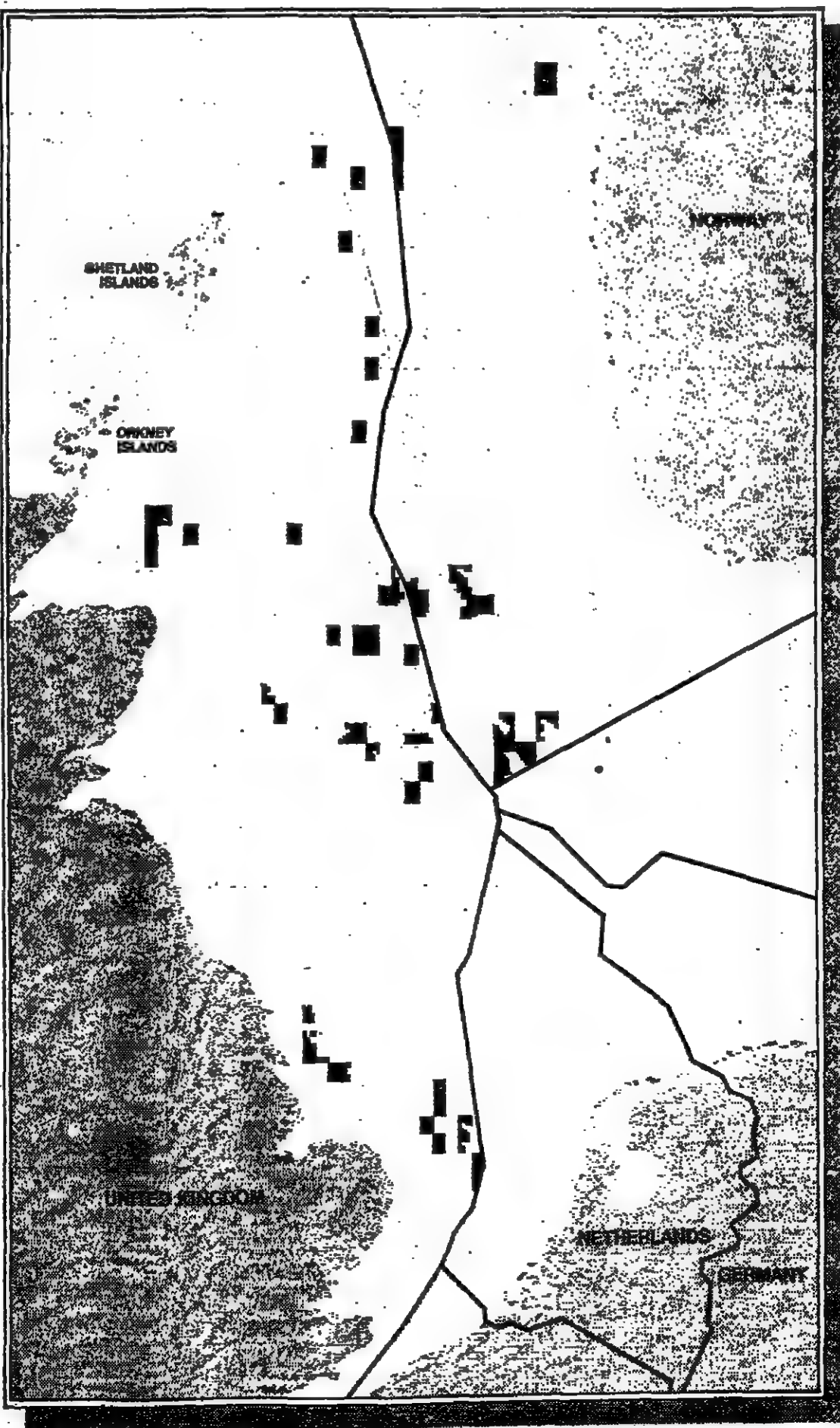
Mr. Reich points out that Canada, Australia, and some governments in Europe and Latin America have switched part of their military strategy to an "air mobile concept," which the U.S. Army and Marines used in the South East Asian war. They are buying or are receiving through U.S. military assistance, he says, transport carriers like those Iran has contracted to buy. However, he says, no other foreign country outside Iran has received the Cobra.

Texas brokers for major overseas clients. Research specialists in oil, gas, oil service, chemical and specialty retailing shares.

Overseas department:

rene Estep, Wyatt Williams, J. Wm. Lain, Tel: (713) 236-3000 Telex: 76 2753.

ROTAN MOSLEY INC.



**We've helped
drill 182 wells
in the
North Sea.**

**In all,
130 were
successful.**

At Texas Eastern we are proud of our participation in the development of the North Sea as a source of much-needed energy. For us it is an exciting new chapter in a long history of success in exploration, production, processing, marketing and transportation of oil and gas products.

Although our home is on the Gulf Coast of Texas in Houston, we know that the business of energy is the business of the world. And as the world's fuel requirements grow, successful energy companies must be capable of applying their expertise wherever needed. We have participated in North Sea development through various subsidiaries, such as North Sea, Inc., Texas Eastern (U. K.) Ltd., Texas Eastern International Services Ltd., and Texas Eastern Norwegian, Inc. These efforts are a testament to our capabilities and our commitment to help provide the energy on which the modern world turns.

For nearly 30 years, our financial and technical capabilities have continued to grow. We would welcome the opportunity to send you our latest Annual Report to shareholders, which illustrates this growth. The report also contains a large coloured map reflecting the extent of our operations in the North Sea and in the United States. To request a copy, write to: Director of Corporate Communications, Texas Eastern, P.O. Box 2521, Houston, Texas 77001, U.S.A.

This map indicates Texas Eastern's areas of activity in the North Sea. A larger, coloured version is contained in our latest Annual Report.

Texas Eastern

**A SUCCESSFUL ENERGY COMPANY
YOU SHOULD KNOW ABOUT.**

Well connected with the world

COMMUNICATIONS HAVE played a vital role in the past 20 years in binding together the vast sprawling State of Texas as its growth has exceeded even the expansive projections of Texans themselves.

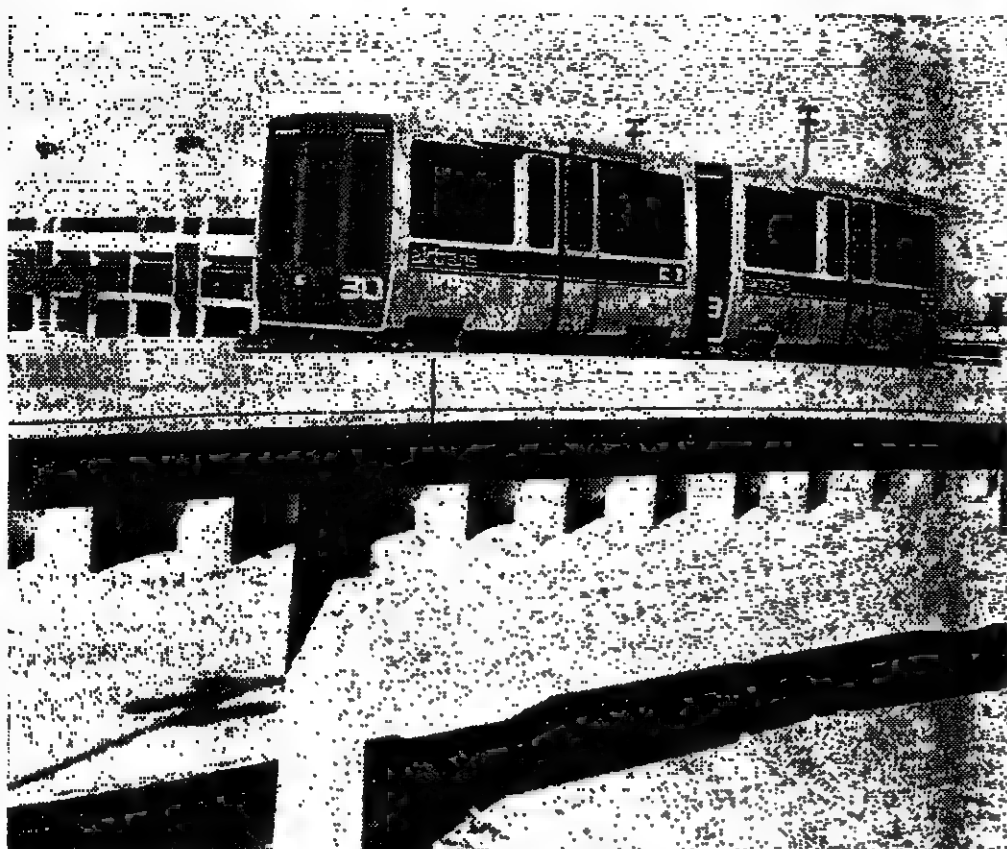
The statistics tell a good deal of the story. The State now has over 70,000 miles of paved roads, many of which are linked into the federal interstate highway system. There are some 1,200 airports which make even the remotest parts of the State easily and quickly accessible. Nearly 40 railway companies operate some 20,000 miles of track within the State connecting the major cities with 25 ports, 13 of which are deep water harbours.

The Southwestern Bell Telephone Company, which operates most of the telephone system in the State, estimates that by the end of this year there will be some 7m. telephones in Texas, almost double the number there were ten years ago. The company expects there to be some 2m. more by 1981.

At the same time the network of oil and natural gas pipelines within the State has played an important part in its industrial growth. Some of the pipelines also feed into the national pipeline network.

Texans are proud of these statistics which they believe put Texas in a particularly strong position for the future, as the centre of gravity of the U.S. gradually moves south and to the west. For the State can fairly claim to be at the heart of the growing south-west region and, in a very real sense, at the crossroads of the country as the population continues to shift.

It was not always like this. When Dallas was still little more than a big village in the 1870s, the council had to bribe a railway company to bring its tracks to the community which it had planned to bypass. Now, however, Dallas is bidding to become the Chicago of the next century, offering its new airport as the air transport hub of the country much as Chicago was the rail transport hub in the 19th century.



The Airtrans transport system in operation at Dallas-Fort Worth Airport.

The Dallas-Fort Worth airport, rapidly in the years ahead. Seldom can an airport have been chosen to play such a key role in the development of an area, but the Dallas-Fort Worth planners are convinced that it is already playing a major part in attracting new business to the area. Dallas is already an important distribution centre and expects to become a major corporate headquarters region as well, not least because the airport is a mere three hours from almost any major city in the country.

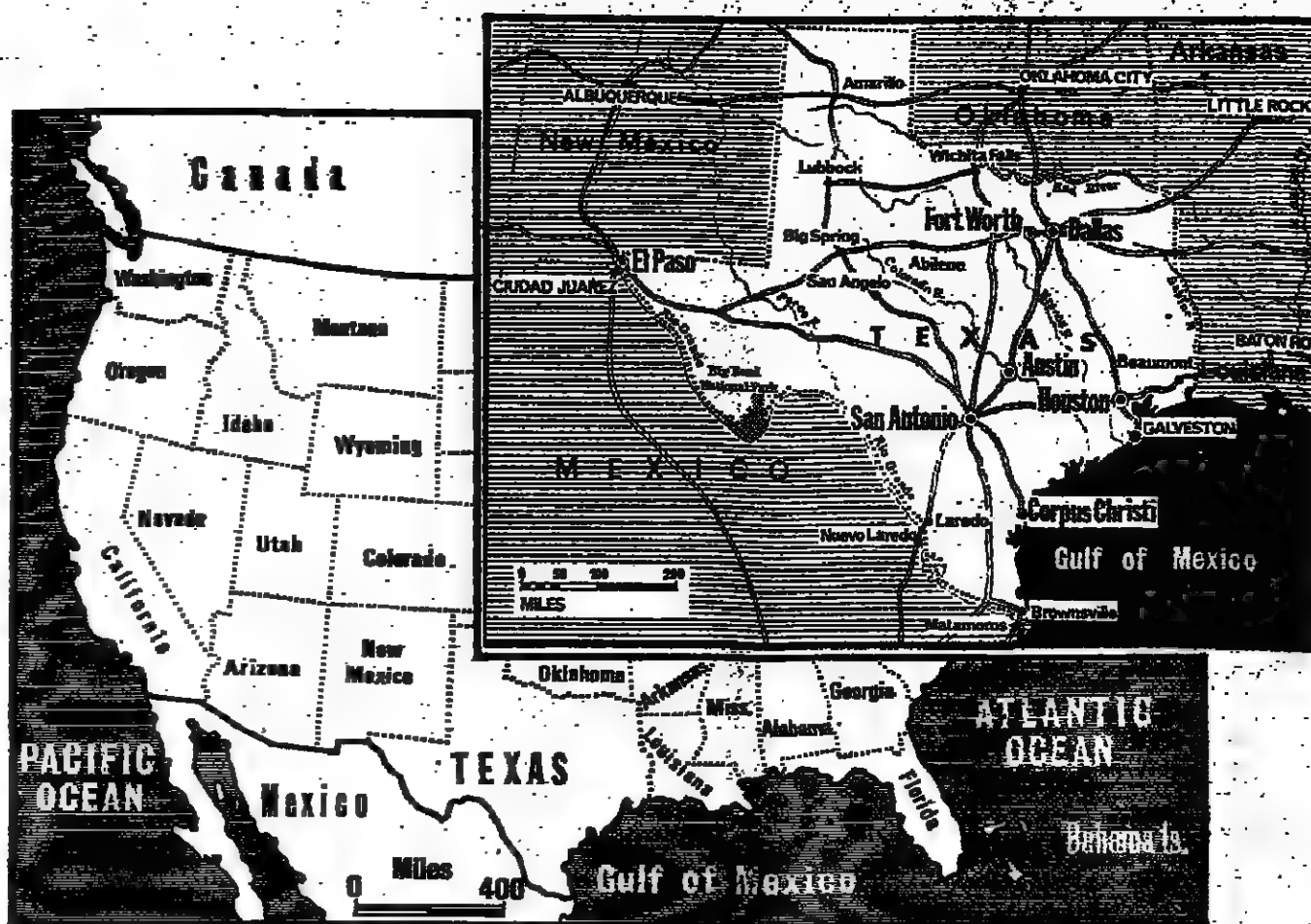
Cargo

Only four out of an eventual 13 terminals have been built on the 17,000 acre site and the airport's planners envisage a cargo handling area so large that it will one day be able to handle some 200 cargo 747s at the same time. But this is still some way off. Last year some 7.4m. people started flights from Dallas and that number is expected to grow

rapidly in the years ahead. Seldom can an airport have been chosen to play such a key role in the development of an area, but the Dallas-Fort Worth planners are convinced that it is already playing a major part in attracting new business to the area. Dallas is already an important distribution centre and expects to become a major corporate headquarters region as well, not least because the airport is a mere three hours from almost any major city in the country.

Houston also has a major airport which has the edge for the moment in international links although neither airport can yet offer the kind of international connections that are needed. In particular both cities want a non-stop link with London. At present businessmen are forced to fly either to Miami or New York or to take an Air France

Jumbo jet from Houston to Paris and change. The U.S. Civil Aeronautics Board is currently considering requests from several airlines for trans-Atlantic services and it is expected that it will not be too long before a service is inaugurated. Certainly the demand is already there. But Houston and Dallas have not been the only parts of the State to grow and there has been an explosion in the number of intra-Texas flights by local airlines offering a full range of commuter services. There is also a sizeable body of private pilots and a good number of Texans have their own aircraft. The road system continues to play a very important part in the State's economy. Texas boasts almost as many cars as it has people and the energy crisis appears only to have had a temporary effect on Texan



driving habits. The major urban areas have grown so rapidly that they have had to rely on a network of freeways to hold them together. Houston, for instance, has a good highway network which links the sprawling metropolis effectively—out of rush hour.

But Houston, and Dallas to a somewhat lesser extent, are already aware that they are going the way of Los Angeles at rush hour with the freeways clogged and exhaust pollution becoming a serious environmental problem. Since Houston has no geographical barriers to its growth—which continues at a rate of 1,000 people a week—sooner or later there will have to be some better system of mass transit than currently exists.

Both Houston and Dallas have already begun to consider plans for such a system, but there are no signs yet that either city has the will to spend the kind of money that will be needed to create one, or that sufficient thought has been given to the kind of system that might be appropriate. Even some of the smallest cities in the State, like San Antonio, are beginning to have the same problems and, as Texas grows, ways will have to be found to come to terms with

the car, particularly inside the major urban areas.

Like other American states, Texas is able to rely on an extremely efficient telecommunications network which is particularly important in view of its size. Indeed while telephone demand slowed down dramatically in many parts of the U.S. during the recession which has just come to an end, Texas remained one of the brightest spots in the Bell System.

Telephones

Bell expects to spend \$900m., or \$3.4m. per working day, on new telecommunications facilities in Texas alone this year. The company expects to add about 348,000 new telephones during the year and proudly notes that it has only 4,000 customers who have had to wait more than 30 days for a connection.

In fact Texas has more telephones than all but seven other countries in the world and in 1975 the company processed 39.5m. local and 3.2m. long distance calls every working day. Both Houston and Dallas are linked into the international direct dialing network as well which has proved a great boon for the oil companies and other

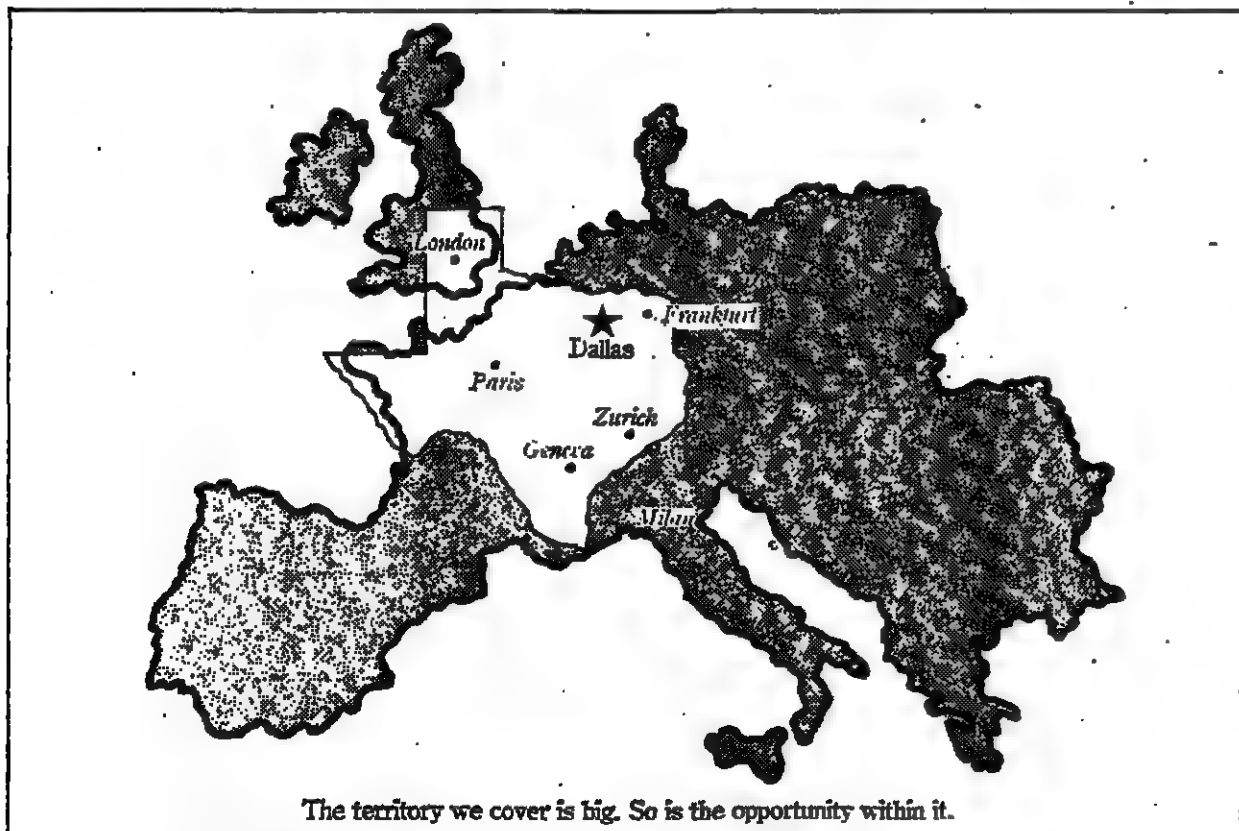
organisations with overseas interests.

The Bell System does not operate all the telephones in the State, but it runs the vast majority and has been watching telephone demand in Texas and the south west of the U.S. grow steadily in the past few years, many of them are joined Telephone company executives, gathered by more than 1,200 for whom telephone demand is a key barometer for the economic health of the state, see demand continuing to increase as far ahead as they can project with any accuracy.

Houston's position as a major pipeline centre is reflected in its position as a major pipeline centre. Thirteen crude oil and gas pipelines and 21 gas pipelines radiate from Houston and 14 pipeline companies have their headquarters in the city. Houston's position as a major pipeline centre is reflected in its position as a major pipeline centre. Thirteen crude oil and gas pipelines and 21 gas pipelines radiate from Houston and 14 pipeline companies have their headquarters in the city. Houston's position as a major pipeline centre is reflected in its position as a major pipeline centre.

Texans are ready, without prompting, to remind the rest of the country of just how much the state has to offer in terms of its increasing role in the world. As more and more domestic businesses contemplate moving away from the rusted north east, and as foreign businesses set up subsidiaries in the U.S., these communications links are certainly a powerful reason for the state's very care.

We can cover a great deal of territory for you.



The territory we cover is big. So is the opportunity within it.

If you have an interest in the American Southwest, we recommend you talk to us. Because no one else covers Texas and the Southwest like we do.

We're the largest bank holding company in Texas, with assets over \$6 billion. With 23 subsidiary banks in all the major growth areas of the state. With correspondent relationships on an even wider basis. Our international operations in London include a fully-staffed branch of First National Bank in Dallas and an active merchant bank, First International Bancshares Limited. Plus branches in Paris and Singapore. And representative offices in major foreign cities.

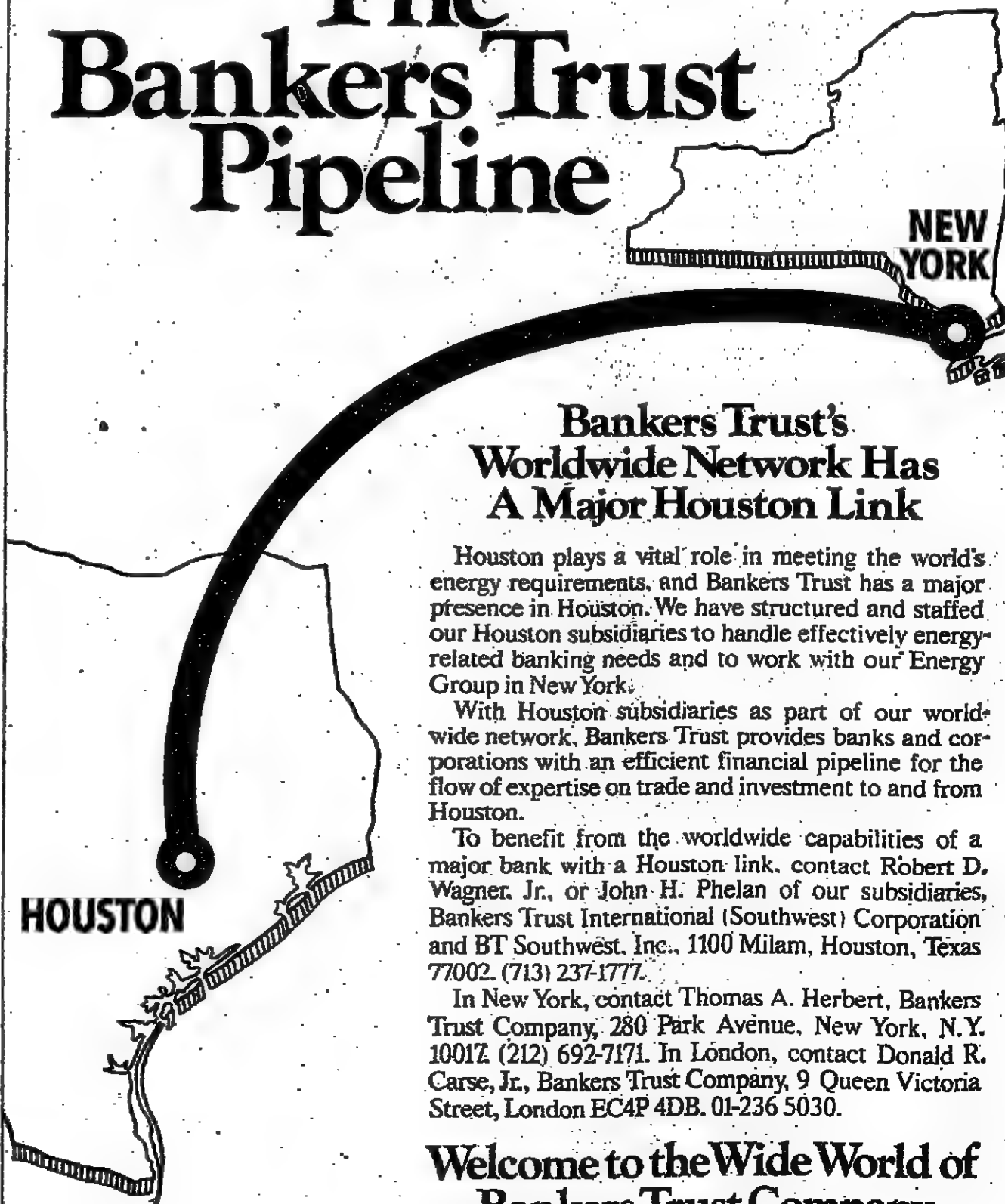
So if you are considering opening an office in the rapidly-growing American Southwest, or have business with firms relocating there, talk to someone big enough to cover it for you. Talk to us.

Lawrence Wilks, Senior Vice President
London Branch
First National Bank in Dallas
60-63 Aldermanbury
London, EC2V 7JT England



Steven Davis, Managing Director
First International Bancshares Ltd.
16 St. Helen's Place
London EC3A 6BY England

The Bankers Trust Pipeline



Bankers Trust's Worldwide Network Has A Major Houston Link

Houston plays a vital role in meeting the world's energy requirements, and Bankers Trust has a major presence in Houston. We have structured and staffed our Houston subsidiaries to handle effectively energy-related banking needs and to work with our Energy Group in New York.

With Houston subsidiaries as part of our worldwide network, Bankers Trust provides banks and corporations with an efficient financial pipeline for the flow of expertise on trade and investment to and from Houston.

To benefit from the worldwide capabilities of a major bank with a Houston link, contact Robert D. Wagner, Jr. or John H. Phelan of our subsidiaries, Bankers Trust International (Southwest) Corporation and BT Southwest, Inc., 1100 Milam, Houston, Texas 77002. (713) 237-1777.

In New York, contact Thomas A. Herbert, Bankers Trust Company, 280 Park Avenue, New York, N.Y. 10017. (212) 692-7171. In London, contact Donald R. Carse, Jr., Bankers Trust Company, 9 Queen Victoria Street, London EC4P 4DB. 01-236 5030.

Welcome to the Wide World of Bankers Trust Company



A university study indicates children learn basic skills faster when taught by formal methods. Michael Dixon draws four lessons.

Common-sense teaching and the Three Rs

THE PUBLICATION of a detailed research report from Lancaster University has brought this country face to face with a crisis in the conduct of its educational affairs. The question which now needs to be decided is not new: "Who shall have power to determine which educational practices are in the nation's best interests?" has been debated for years. What is new is that the Lancaster report—indicating that children progress faster in the basic skills of English and mathematics when taught by formal methods—has refuted for all to see the notion that the teaching profession necessarily knows best.

The expansion of the State education system in recent years has been accompanied by complaints from parents and employers that the system's results are not to their liking. Outstanding among these laymen's criticisms has been the contention that the teaching profession's move away from straight-forward instruction towards an informal approach—allowing primary-school pupils considerable choice over whether to study or not—has led to a decline in youngsters' proficiency in the fundamental skills of reading, writing and arithmetic.

But the organised educational interest groups have largely dismissed these complaints, and not always politely. People voicing them have often been ridiculed as "dinosaurs" in the old to have experienced the joys of a modern schooling, and too prejudiced by the authoritarian type of education they themselves received to concede that their own children or grand-children ought to be treated more considerably.

In maintaining the teachers-know-best attitude—if not in

hurling insults—the educational unions and other professional groups have been supported by several committees of educational experts officially established to conduct inquiries. An example is the Bullock Committee, which 15 months ago reported on a three-year investigation of standards of literacy among schoolchildren, which cost the taxpayer an estimated \$85,900.

The Committee stated that it had been unable to find firm evidence of any overall decline in the youngsters' reading and writing skills, although it did conclude that operational literacy seemed to be becoming increasingly concentrated among the children of unskilled and semi-skilled workers. This seemed an ominous point to some of the critics of informal teaching who had argued that, while children from homes where books are plentiful and reading a habit might well respond to an easy-going school atmosphere by wanting to read and write, children from book-less homes and non-reading parents were more likely to spend their classroom hours just playing.

But the Bullock Committee evidently had little patience with this argument. On the vexed question of teaching methods, its majority view was unequivocal: "... there is no one method, medium, approach, device, or philosophy that holds the key to the process of learning to read." The Committee's report declared: "We believe that the knowledge does exist to improve the teaching of reading, but that it does not lie in the triumphant discovery, or re-discovery, of a particular formula."

The organised educational profession accepted this judg-

ment, even though the Committee's supporting arguments amounted to little if anything more than opinion. It was, after all, the opinion of people who were education experts, whereas the bulk of those who bothered to do so were not. There was doubtless some justice in preferring the experts' view so long as the dispute could fairly be seen as only a clash of opinions. But the research published this week from Lancaster University suggests that this is no longer so.

Starting with an inquiry among 871 schools in and around Lancashire, and narrowing down to a close study of ten and 11-year-old children under 37 different teachers, the University's research has produced findings which surely contradict the Bullock Committee's declaration about teaching methods. It is not the only research to do so. A smaller study from Keele University has offered a similar message.

The findings suggest that the children taught by formal methods tended to be not only impressively more advanced in the skills of English and mathematics, but also no less capable of creative writing than their counterparts in the more easy-going classrooms. True, the signs were that the informal approach enhances children's motivation to learn, but evidently—in the vital matter of inculcating basic skills—not enough to rival the older practice of supplying the motivation from outside by making the pupils work at their studies.

Moreover, the informal approach in spite of its concern with "treating children as people" and allowing them considerable freedom of choice in their social surroundings, was



All smoking, all looking interested, but learning? Pupils and teacher at White Lion Free School.

found to be associated with greater anxiety especially among pupils who were insecure or academically bright, than were the formal regimes with their emphasis on relative quietness in class and plenty of tests.

In publishing the findings, the Lancaster report takes pains to give warning against drawing simplistic conclusions from them. It points out that the sample of teachers studied included one user of the "progressive" approach whose pupils showed exceptional progress in the basic skills.

This point alone is a compelling reason for refraining from taking extreme action on the report such as outlawing the "progressive" approach. But it is certainly not a reason for taking no action at all.

especially since the research sample of nearly 37 schools and teachers included only a single informal teacher whose results in the Three Rs were notably successful.

Throughout the controversy the more thoughtful of the common-sense critics who postulated a connection between teaching method and children's proficiency in basic skills have never contended that the informal approach was by its nature useless. Their argument is merely that the effective application of this approach requires a talent for teaching far above the average among a school's teaching force now numbering about half a million. And this argument seems to be supported by the outcome of the Lancaster research.

In an ideal situation there

can be little doubt that we should staff our primary schools entirely with highly talented teachers able to encourage children to learn joyfully of their own volition the artificial skills of literacy and numeracy, regardless of any discouragements in their home life.

But we are not in an ideal situation. Even if we were, we would have the resources of necessary talent, and of the knowledge necessary to identify them, we do not have anywhere near the financial resources that would be needed to realise such a vision. For the foreseeable future, at least, the best we can hope for is to do the best we can for as many children as possible with the distinctly imperfect education system that we can afford.

This means leaving the national tests whose results, highly talented as they may be, are possible to teach as they know best, while concentrating on improving the average performance of the thousands of less gifted teachers. And as for this average performance, the following words from the Lancaster report seem to be distinctly relevant:

"The central factor emerging from this study is that a degree of teacher direction is necessary, and that this direction needs to be carefully planned, and the learning experiences provided need to be clearly sequenced and structured. It would seem less than useful for a teacher to stand by and leave a child alone in his inquiries hoping that something will happen. As Bruner pointed out, 'discovery, like surprise, favours a well-prepared mind.'"

If that not unduly rigid criterion is to become the rule, and the informal approach, the rare and justified exception—overwhelming majority of young children in ways that will evidently be useful to them in later life—then a number of other detailed measures will be needed.

The first is surely a general stipulation that every child not mentally or physically incapable of it has a right to possess at least operational skills of literacy and numeracy by the time it leaves primary school, and that teachers have a duty to see that this entitlement is satisfied, whether the child appears to want it or not. At present there seems to be no specification on what a teacher should achieve, or a pupil should attain.

The second need is for

order to teacher-training colleges to indoctrinate students less with the informal approach, so enthusiastically supported by the Plowden Committee in 1967, but now so coldly challenged by empirical evidence. Although "progressives" are in the minority—only 17 per cent of the Lancaster sample—they seem to be concentrated among the nation's younger teachers. The colleges need also to be told to give their students more training in the skills of teaching.

The final need is for the Secretary of State for Education to be able to supply "earmarked" funds to local authorities for further research in State schools. Although the Lancaster project has provided a valuable guide for action, it is essential to continue seeking ways in which the average teaching performance can be improved.

To introduce these measures would—surprising though it seems—require the Cabinet ranking Mr. Fred Mulley to be given powers that he does not have as Education Minister. If he could be given them with the consent of the organised teaching profession, so much the better. But if, as seems more likely, this consent were lacking, then the Minister and his potential Conservative successor should surely prepare to take the necessary powers anyway.

Letters to the Editor

Investment Trusts

From Mr. N. Proulx.

Sir—Mr. Grimmond's letter (April 22) reflects the dismay among investment trust shareholders at the increasing discounts to asset values needed for their shares to find buyers.

The problem is not one of investment performance, nor of management expenses, which remain relatively small, nor of the plethora of trusts with confusingly similar names, nor of the incestuous relationships, by which some trusts have large holdings in each other. It is a simple problem of supply and demand. The market is just too big for the market it now has.

On the supply side only a few trusts have disappeared by takeover or conversion into unit trusts. Managers of closed-end funds like investment trusts can only increase assets under management, and hence raise fees to offset higher costs, by rising equity prices or launching new trusts. Since equity prices in the U.K. and U.S. have moved sideways for more than a decade, while costs have risen, there is always a temptation to launch new trusts—a temptation managers succumbed to en masse in the last stock market boom of 1971-72.

On the demand side many of the traditional holders of the shares have moved elsewhere. Institutions like insurance companies and pension funds, who now dominate markets, have grown to the size where they employ managers of their own, who cannot limit their investment to the investment of their assets to others. The individual investor is a declining species and prefers now to save and invest through pension and insurance schemes or through unit trusts, where he can be sure of redemption at any time at asset value.

The discount on investment trust shares can only increase further, as long as this imbalance between supply and demand continues. The industry must either increase demand by finding new markets and or redesigning its product, or it must reduce supply by shrinking in size. Otherwise holders of investment trust shares will have to take matters into their own hands and force the poorer-performing trusts into liquidation or takeover, since the managers themselves can hardly be expected to volunteer for extinction.

Nicholas G. Prowse.
Oliver's Farmhouse,
Ongar Road,
Great Dunmow, Essex.

Flooring material

From Mr. N. Wright.

Sir—The letters on Floors—timber, concrete or brick?—cannot be left unanswered.

Mr. Rackham (April 23) is right to point out the advantages of concrete in certain situations, but to suggest that concrete could or should replace timber for first floor joists and flooring "available at a lower cost" is surely (like his floors) a bit hard!

If he would look on Page 39 of the same issue he would see that, unlike the materials from which his proposed made, timber is a constantly renewing crop, a building material of infinite variety, capable of being made rot and fire-proof, available to the highest engineering specifications and above all, is (unlike concrete) both easy to handle and adaptable on site or in the factory.

The place of banks

From The Chief Executive.

Sir—Mr. Gordon Tether (April 22) and Mr. W. Courton (April 23) urge a wider debate on the position of the banks in our financial structure. Mr. Gordon Tether's article was prompted by the decision of Barclays Bank (soon, it seems, to be followed by National Westminster Bank) to increase its share of the Big Four to increase its bank charges and this has understandably opened the way to a consideration of what the banking system provides for the rewards it obtains. Like Mr. Courton would also support the call for wider debate which could clarify the question of whether we should control more closely the influence which the big banks now have on the financial workings of our society.

The debate I would urge, stimulated by the catalyst of the writings on bank charges and on the management of bank assets, would direct itself to the exact position of our large commercial banks within the part market/part controlled economy we have. Should we, for example, let the banks evolve like other businesses and industries have done, with the making of profits as their incentive? Their success in achieving this aim, accompanied by the greater size and widely spreading leverage which this entailed, has forced them into the choices of controlling authority designed to limit any damaging influences of their activities for the greater common good. Or does the particular line of business of the banks give them a disproportionate effect on our economy such that it becomes justifiable to control the growth of their activities and the growth of their influence at an earlier stage in their business evolution than that of other commercial activities, which are not so monopolised or close to being monopolised?

Once we have initiated the wider debate we will encompass such questions as what level of bank charges should be levied, if at all, to what type of customer and whether the banks should invest in Treasury Bills or, indeed, provide any type of industrial loan as a service to the corporate sector, or with an eye to future profitable growth. In this context we have recently had the Chancellor of the Exchequer suggesting the possibility that medium term bank loans to industry might become subject for renegotiation at the Bank of England. This is yet another aspect of the debate to clarify the precise function which we think the banks should perform in our society.

R. E. Oyst.
Brooklands,
Farnham,
Surrey.

I fail to see how Mr. McBride can support his assertion that the new materials for brick, albeit indigenous, "will be available long after alternative building materials are virtually unobtainable." I think that in the use of "official" independent responsible surveys that may be undertaken will be forced to the conclusion that timber and its derivatives, coming as they do from the harvest of the forest, are the only renewable building materials in use. All the others are extractive and sooner or later will be used up. Thus the pressures of Mr. Sunley's market place assert themselves more and more in favour of timber and wood-woods.

E. A. Rayham.
6-7, Buckingham Street, W.C.2.

Renewable timber

From The Director.

Fibre Building Board Development Organisation.

Sir—May I join in the correspondence between Sir Kenneth Wood (April 6), Mr. J. G. Sunley (April 13) and Mr. J. G. Sunley (April 23)?

Dealing first with Sir Kenneth's letter, his claim that a concrete floor is "fire proof" is misleading. No less an authority than the British Standards Institution affirms that the term is incapable of definition.

While Mr. McBride may claim that the energy requirement for brick manufacture is low, a NEDO report published in June 1974 entitled "The Increased cost of Energy implications for U.K. industry" showed that the energy content of timber was somewhere between a fifth and an eighth of that of fiction bricks. Moreover, to elaborate on one of Mr. Sunley's points, since we are compelled to import most of our timber and wood-based sheet materials, most of the energy content is supplied elsewhere. This may be a subject for debate on an international basis, but it is certainly a bonus as far as this country is concerned.

I fail to see how Mr. McBride can support his assertion that the new materials for brick, albeit indigenous, "will be available long after alternative building materials are virtually unobtainable." I think that in the use of "official" independent responsible surveys that may be undertaken will be forced to the conclusion that timber and its derivatives, coming as they do from the harvest of the forest, are the only renewable building materials in use. All the others are extractive and sooner or later will be used up. Thus the pressures of Mr. Sunley's market place assert themselves more and more in favour of timber and wood-woods.

E. A. Rayham.
6-7, Buckingham Street, W.C.2.

E. A. Rayham.

Consumer Credit Act

From Mr. R. Bennis.

Sir—Mr. Andrew Breach of Bristol and West Building Society was recently quoted as saying "There is far too great a tendency to legislate as a result of minority agitation." How true this is.

And how much truer when one considers the problems which are impending the implementation of The Consumer Credit Act. Out of over 400,000 complaints recorded by the Office of Fair Trading in its second annual report only 1,253 were in respect of consumer credit. Less than 0.31 per cent. And this with instalment credit balances outstanding (excluding banks) exceeding £2.3bn.

If ever there were a case of needless and extravagant legislation, this is it.

R. E. Bennis.
Longstone House, Saltash.

Waste paper and board

From The Press and Information Officer.

British Waste Paper Association.

Sir—I have followed the correspondence on waste paper and board with some interest since it began on April 5 and had not intended to intervene. Since, however, the integrity of the president, past president, and by implication the 12 other members of the council of this association, has been unfairly maligned, I feel that it is time the record was put straight.

At the annual meeting of this association in March 1975, the membership of the British Waste Paper Association did not vote unanimously against supporting the consuming mills in their effort to gain Government finance for a such support scheme. The resolution carried unanimously read "Members of this association did not seek Government support in stocking waste paper"—which is an entirely different matter.

Mr. John Adams, director-general of the British Paper and Board Industry Federation (April 15) was right and wrong in making the statement "At no time has the Federation been informed that the BWPA had voted unanimously against it." Nor are we aware that the Federation had been so informed. In the first place it was a decision to be communicated to the Advisory Group on Waste Paper Recycling and secondly since this group was chaired by a Government Minister, it follows that the Government had been so informed. Since Mr. Adams was not a member of the advisory group, he would perhaps have been wiser if he had consulted the chairman of the Waste Paper

Giant brewery complexes

From Mr. A. Evans.

Sir—Kenneth Gooding (April 23) is mistaken if he believes that the review of Watney's operations by the House of Commons Select Committee on the Environment is a review of Watney's operations. The change in the industry's cost structure to which he refers has affected different companies in different ways and is in any case only one of many factors influencing the optimum size of breweries.

When Watney's Mortlake brewery is fully operational it is expected to have a capacity of 1.8m. barrels a year, which, as a proportion of Watney's overall level of production, is not dissimilar to that represented by Ruarcorn for Bass Charrington or Burton for Allied. Admittedly, plans for the extension of Mortlake were probably too advanced to be reversed when the present Watney management became involved with the company, but whether the present Board would have made a different initial decision is impossible to determine. Even if a different decision had been made it would still not have meant that Allied and Bass Charrington were wrong, given their different geographical coverage and product mix.

Finally, our review is about Watney and the way a new top management is dealing with that company's problems. The main differences between Watney and its competitors appear to relate more to corporate structure and management responsibilities than to how much beer should be brewed at a single brewery.

Alan V. Evans.
Pansuare Garden and Co.,
2, Moorfields Highway,
E.C.2.

Fire protection insurance

From The General Manager.

Hogg Robinson (U.K.).

Sir—The article on contingency planning in your fire protection feature (April 23) could be misleading in its reference to consequential loss insurance. A compromise to cover all wages for only four weeks could be disastrous. This is yet another area affected by legislation and it is essential for potential liabilities under the Redundancy Payments Act, Contracts of Employment and now Employment Protection Act an employee needs to arrange insurance on all wages for 15 to 20 weeks. This is still partially a grey area but four weeks cover is definitely not on.

Phonetic House, Station Hill,
Reading, Berkshire.

To-day's Events

TUC General Council reviews progress of wages policy talks with Government.

British Leyland gives evidence to House of Commons Select Committee on the Environment on Chrysler U.K.

Dr. David Owen, Minister of State, Health and Social Security, gives evidence on preventive medicine to House of Commons Select Committee.

Mr. Andrei Gromyko, Soviet Foreign Minister, on official visit to France.

President Geisel of Brazil on official visit to France.

Lord Ryder, chairman, National Enterprise Board, speaks on "Achieving Economic Growth and Profitability" at Industrial Society lunch, 9, Carlton House Terrace, S.W.1.

Lord Watkinson, CBI deputy president, speaks at British Chemical Trades and Dyestuffs Association dinner, Dorchester Hotel, W.1.

Association of Certified Accountants' annual general meeting, YMCA Building, W.C.1.

PARLIAMENTARY BUSINESS

House of Commons: Debate on local government.

House of Lords: Debate on development of social policy.

OFFICIAL STATISTICS

Construction new orders (February).

COMPANY RESULTS

Clarke Chapman (full year), Joscop Minsep (full year), Telephone Rentals (full year).

COMPANY MEETINGS

Anglia Television, Norwich, 2.30.

Arjan Properties, Rembrandt Hotel, S.W.12, B.C.A. Portland House, S.W.12, Blackman and Conrad, Bonnington Hotel, W.C.1, 11.30.

Equity and Law Life Assurance, 20, Lincoln's Inn Fields, W.C.2, 12.15.

London and Manchester Assurance, 14-20, St. Mary Axe, E.C.2, 12.

Manchester Garages, Manchester, 12.

Ratcliffe (Green Bridge), Birmingham, 3.

Sale Tinsley, 22, Queen Anne's Gate, S.W.1, 12.30.

Solicitors' Law Stationery Society, Howard Hotel, W.C.2, 12.

If you want rain in one field and sun in the next...



we can do it!

As one of Britain's most experienced computer service bureaux, Computel has at its disposal not merely the range of hardware you require but the people who know how to utilise it to the maximum cost-saving advantage to meet your individual needs.

Computel offer both central and remote batch processing and interactive access via your own teletype terminals (which can be small enough to fit a desk-top) —

one more reason why Computel's customers include some of the biggest names in British business.

If you suspect that your present computing system is creating as many problems as it solves, write or phone:

Arthur McCann, Computel Ltd., Eastern Road, Bracknell, Berks. 0344 23031.

computel

هكمان النحل

COMPANY NEWS + COMMENT

Lead Industries turns in £13.65m.

PRE-TAX profits of the Lead Industries Group show a fall of £7.67m. to £13.65m. for the full year 1975, after being down by £1.1m. to £20.3m. at half-year.

The directors report that the poor worldwide demand for metals and chemicals, and the consequent fall in market prices, which began to affect most products in the second half of 1974, continued during 1975, but there was a marked improvement in some, though by no means all, products in the last quarter. They point out that in earlier statements it was suggested that, because of the exceptional conditions in 1974, particularly in the first six months, it would be meaningful to compare results for the first half of 1975 with the corresponding period in 1973. In the event, profits for 1975 as a whole show an improvement on the basis of historic accounts of about 12 per cent over 1973—taxable profit for that year was £12.2m.

The directors add that the improvement in demand for some products shown in the closing months of 1975 has continued and spread to some others during the early months of 1976, though it is becoming increasingly difficult to recover increases in costs, including those for energy, especially where price controls are operating.

Overall, however, profits for the early months of 1976 are expected to be ahead of 1975, and it is hoped that the increase in demand already reflected will continue to spread.

Earnings before tax per 50p Ordinary share are shown as 17.74p for 1975 against 26.93p for 1974. A final dividend of 2.97p lifts the net total from 4.68p to 8.00p—the gross equivalent of 7.5305p (7.1288p) is the maximum permitted.

It is also announced that the company has been informed that a French company whose principal interests are in the non-ferrous metals field, has received Bank of England consent to increase its present holding of 9.9 per cent of the Ordinary shares.

Intend to maintain its investment, when achieved, on a long-term basis, and has recorded that it has no intention of acquiring a controlling interest, nor does it intend to acquire such an interest as would give rise to a merger situation under the Fair Trading Act.

Discussions are continuing between the two companies, covering co-operation in process research, the development of overseas sales in certain territories, and the setting up of joint ventures.

The lead price has jumped by two-thirds this year, and as an obvious commodity hedge Lead Industries is not far behind; the shares are now 38 per cent above

HIGHLIGHTS

Despite higher pension provisions and a slowdown in the sales growth profits at Marks and Spencer are slightly better than expected. Profits at Tozer Kemsley are also better than expected thanks to an exceptionally high contribution from the overseas property side. Lex also takes a look at the rights issue from Selection Trust which on the basis of two for nine at 400p is set to raise £20m. Elsewhere, profits at Lead Industries are sharply lower, in line with expectations, but with lead prices now considerably higher this year should see strong recovery. Considering the depressed state of the office equipment market the £0.3m. gain in pre-tax profits at Office and Electronic Machine is fair going. After nine months profits at John Haggas are 21 per cent higher indicating some slowdown in the growth trend in the third quarter. Silentnight, however, has shown recovery plus finishing the year some 42 per cent ahead of the previous peak figure.

their 1975 low. At this stage, outside estimates of the 1976 profit recovery start at around £18m. pre-tax, after the drop from a stock inflated £21.3m. last year; and the associates—which contributed close on half of 1975's pre-tax interest total—are leading the way up with £3.2m. of last year's £3.1m. coming in the second half. The group's working capital pressures are now beginning to rise noticeably. But the balance sheet started 1976 with net debt barely an eighth of shareholders' funds, and the shares yield 5.3 per cent. At 151p, covered 31 times.

and working on current trends and past precedent—Silentnight usually has two good years after two lean ones—a further record year looks likely. Anyhow, the dividend is fully restored and the shares rose to 37p yesterday, indicating a 9.3 per cent yield and pre down to 7.3.

Improving trend at S. Lyles

After taking into account £66,584 received under a loss of profits insurance claim relating to unfulfilled Australian contracts, profit before tax of S. Lyles amounted to £31,007 for the 27 weeks ended January 4, 1976, compared with £80,712 for the first 26 weeks of 1974/75. The trading improvement indicated last November has continued and profit in the latter part of the first half practically overtook the losses in the earlier part, according to Mr. John Lyles, chairman.

In November last year he said the company expected to make a profit in the current year—last year a loss of £402,513 was incurred. Stated earnings per 20p share are 0.41p (1.07p) for the first half and the interim dividend is being held at 1p net absorbing £36.51m.—the previous year's total was 2p. In 1976 so far, "good levels of production are being maintained at a satisfactory profit rate. Current orders dependent on demand, are good on a short-term basis, and there are signs of improvement in exports, he adds. The company operates as carpet yarn spinners and dyers.

comment

Silentnight, having paid the price for over expansion with two years of falling profits, now returns with more than a mere recovery, or profits are 42 per cent above the previous peak in 1972/73. Production cutbacks (two factories were closed) and pruning of overheads, including a 10 per cent reduction in the workforce, enabled the company to improve profit margins to 8.3 per cent, against 2.5 in the previous year, though they are still a couple of points below the 1972/73 figure. This year has started very well.

comment

Excluding the special credit of £26,584, S. Lyles' interim results show a loss of close to £36,000, which, however, disguises a strong profit recovery in the last two months of the period. The impetus

comment

Excluding the special credit of £26,584, S. Lyles' interim results show a loss of close to £36,000, which, however, disguises a strong profit recovery in the last two months of the period. The impetus

comment

Excluding the special credit of £26,584, S. Lyles' interim results show a loss of close to £36,000, which, however, disguises a strong profit recovery in the last two months of the period. The impetus

comment

Excluding the special credit of £26,584, S. Lyles' interim results show a loss of close to £36,000, which, however, disguises a strong profit recovery in the last two months of the period. The impetus

comment

Excluding the special credit of £26,584, S. Lyles' interim results show a loss of close to £36,000, which, however, disguises a strong profit recovery in the last two months of the period. The impetus

comment

here is coming from a revival in the U.K. carpet market—domestic sales are up by 36 per cent—while the company has withdrawn from the Australian market which accounts for the 57 per cent drop in exports. Domestic demand is continuing strongly while sales to Europe are also growing apace, and the company reckons on a full-year turnover of well over £7m. against £5.2m. last time. Furthermore, Lyles has been able to reduce borrowings from the end-June figure of £1.05m. and expects to make further reductions in the current half. Optimism over the full-year outcome explains the payment of an uncovered maintained interim, though Lyles prefers to hedge its bets by making the amount of the final payout conditional on results. At 40p, the company is capitalised at £1.5m.

Statement, Page 12

Big earnings rise seen by Yarrow

SHIPBUILDERS and boiler-makers, etc. Yarrow and Co. reports pre-tax profits of £2.93m. for the half year to December 31, 1975, compared with £2.57m. last time. After lower tax of £1.21m. against £1.23m. and a reduced transfer to special reserve of £0.90m. against £1.07m.—being the net profits of Yarrow (Shipbuilders)—the amount available for distribution is up from £183,000 to £207,000.

Chairman, Sir Eric Yarrow, says the amount available for distribution for the full year will "significantly exceed the £466,000 of 1974/75 and will provide more than adequate cover for the maximum permitted dividend. Meanwhile the interim payment is 1.4p (1.5p) per 50p share.

The Board has no knowledge of any extraordinary items to be provided for this year, and has recommended that the Ministry of Defence and the Department of Industry will approve a "fair and reasonable" distribution from Yarrow (Shipbuilders).

A letter accompanying the interim statement deals with present position regarding nationalisation of Yarrow (Shipbuilders). Sir Eric says the Board remains firmly opposed to nationalisation and considers that the company's position proposed by the Government "is wholly unreasonable." Continuing efforts are being made to have terms improved so that shareholders do not suffer a serious injustice.

The Ministry of Defence has been asked to authorise a reasonable distribution to Yarrow and Company of the post-tax profits earned by Yarrow (Shipbuilders). As this application is still being considered no allowance has been made in the figures, and the amount ultimately approved to distribution will be included in the annual accounts.

On prospects the chairman says that it is not practicable to make reliable predictions, but the Board is confident that the other activities can be further developed and will continue to achieve a profit. Following the nationalisation of Yarrow (Shipbuilders) if this should take place.

comment

The nationalisation threat has not done any great damage to Yarrow's share price, which rose a further 2p yesterday and currently stands at an all time high of 37p. Net assets of Yarrow (Shipbuilders) now amount to over £9m., or roughly twice the possible compensation payment. But a market capitalisation of nearly £7m. is geared to the fact that total shareholders' funds are now roughly £13m. and a prospective dividend of around 8.3p per share gross has already been covered by the non-nationalisation businesses.

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding payment	Total for year	Total for year
Beigra (Blackheath)	2.8	July 8	2.4	2.4	2.4
Borden and Southern Int.	1.75	May 28	1.75	1.75	1.75
British Vending	Nil	—	Nil	0.42	0.89
Estates Duties Trust	4.2	—	3.85	7.0	6.38
PC Contractors	1.5	July 7	1.5	2.5	2.5
Fundinvest	0.83	June 1	0.72	1.5	1.68
Lake View Trust	1.1	July 1	0.85	1.65	1.5
Lead Inds.	2.97	—	2.76	5.09	4.68
S. Lyles	1.25	July 1	1.1	3.45	3.2
Office and Electronic	2.27	July 16	2.14	3.32	3.12
Silentnight	2.26	—	2.1	3.31	3.1
Spencer Gears	0.28	July 2	0.28	0.59	0.59
Tecon-Consult	0.5	—	Nil	0.5	Nil
Tezer Kemsley	1.63	June 10	1.48	2.23	2.03
Yarrow	1.4	May 28	1.3	2.75	2.75

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

and our customers if we are to raise up to £1.7m. pre-tax to give a prospective p/e of 4.8—low even more difficult than 1975-76, enough for a tightly held share. The current yield is 7.5 per cent.

John Haggas ahead and optimistic

Both sales and pre-tax profit in the spinning, knitting and fur fabric divisions of John Haggas show improvements during the nine-month period to March 30, 1976, and the directors are optimistic about further progress.

When announcing first-half profits up from £9.91m. to £12m., the directors said they expected record year results—profit for 1974/75 amounted to £21.4m.

They now report that sales for the nine months increased from £10.02m. to £12.14m. and pre-tax profit was £1.81m., compared with £1.58m. in 1975.

The spinning division has been operating at full capacity on a seven-day week and there has been a marked increase in new orders, mainly for export. Prospects "excellent for a further increase in profits."

New orders in the knitting division have improved in recent weeks and this is expected to continue.

The directors are "most optimistic" about prospects in the fur fabric division and it has been decided to double capacity at the Huddersfield factory, with additional production coming on stream early in 1977. Approximate cost of this expansion is £750,000.

The directors say it is "now clearly evident that we are at the beginning of an export boom."

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

ISSUE NEWS AND COMMENT

B. Elliott raises £1m. by rights

B. Elliott is raising £1m. by way of a one-for-five rights issue at 50p per share. The group is also forecasting a pre-tax profit of not less than £2.95m. (£4.8m.) for the year ended March 31, 1976, which after tax and minority interests will be in the region of £1.8m. (£3.4m.).

The net proceeds of the issue will provide funds for improving the company's production facilities and the additional working capital requirement expected when the capital goods market recovers. Meanwhile the cash will reduce short-term borrowings. At March 31, 1976, the group had total borrowings of £4.64m. including £2.25m. of overdraft and acceptances credits.

Current trading, the company states, is similar to that experienced over the last few months, but there are signs of an upturn in demand in some markets and the directors hope that an improvement will materialise in the autumn.

The new Ordinary shares issued under the rights will rank for the intended final dividend of 2.5125p net per share making a total of 4.3p, an increase of 19 per cent. The Treasury has given its approval.

The issue is underwritten by Hambros Bank and brokers are De Zoete and Bevan.

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment

comment



Horizon Midlands Limited

- For the year ended 30th November 1975, pre-tax profits of £1,050,000 are five times greater than those of 1974 and are nearly double the 1973 level.
- Holidays sold for the winter just past totalled 39,000, an increase of 15 percent compared with the previous winter. Confirmed bookings for the coming summer total nearly 100,000 which is virtually the same as a year ago. The overseas inclusive holiday market has dropped by about 15 per cent for this summer and our performance to date means we have yet again increased our market share.
- Barring any unexpected deterioration in trading conditions there is no reason why our 1976 summer should not be as successful as last year.
- In 1977 we have plans to undertake a substantial operation from Manchester Airport to a number of holiday destinations, in addition to our existing programmes from Birmingham and East Midlands.
- Our record has shown that we are consistently able to increase the strength of our position in the market, to operate at satisfactory profit levels and to take advantage of any upturn in business that there may be.

Financial Summary

	1974/75	1973/74
Turnover	£14,329,827	£8,659,395
Pre-tax Profit	£1,051,944	£195,340
Profit after Taxation	£496,585	£79,810
Dividends	£113,631	£74,800
Profit retained	£382,954	£5,010
Cumulative profits retained	£759,571	£376,617
Earnings per Ordinary Share	11.28p	1.81p
Dividends per Ordinary Share	2.58253p	1.70p

Copies of the 1975 Report and Accounts may be obtained from The Secretary, Horizon Midlands Ltd., 214 Broad Street, Birmingham B15 1BB.

Mercantile Investment

The Board of Mercantile Investment, which is currently estimated at £100m., was criticised at yesterday's AGM by shareholders dissatisfied with the group's performance.

Chairman, Mr. A. F. Binny, said the reason for "the poor performance" was largely its overseas currency loans designed to give flexibility with overseas investments without incurring the premium disadvantage.

He also explained that some £2m. had been lost in the U.S. on investments in real estate trusts which had been particularly hard hit in the recession.

He now hoped "with the change in the position in the U.S. that our gearing—we are still quite highly geared—will work in our favour where previously it was working very much against us."

He did not think expenses were excessive and commented that the rates bill had increased by 38 per cent.

Members are told that indications for 1975-76 resulting from the continuing economic depression show that we will have to draw even more on the strength of our partnership between management, employees, directors, shareholders, trade unions

comment

comment

comment

BRUNTONS

GOLD WORKED STEEL · Wire · Drawn Sections · Strip · STEEL WIRE ROPES

"Seventh successive advance in net earnings and in dividends"

Mr A. S. Wood, Chairman

	1968	1969	1970	1971	1972	1973	1974	1975
	£000	£000	£000	£000	£000	£000	£000	£000
Net Earnings	369	480	508	613	641	668	803	833
Net Total Dividends	202	239	265	306	352	386	427	456
Dividends per Share*	4.30p	5.08p	5.47p	6.25p	6.56p	7.08p	7.97p	8.77p

* Gross figures as adjusted for Scrip Issue in 1974

Prospects for 1976

Since the preliminary Statement, issued five weeks ago with the unaudited results for 1975, figures have become available for the first quarter of the current year.

These show that, as compared with the first quarter of 1975, the overall tonnage produced rose by 7%.

The tonnage of wire ropes produced set-up a new record for a first quarter. Although there are signs of some contraction in demand from overseas, the order for wire ropes remains high and the company continues to receive a satisfactory volume of mining rope orders from the NCB and from mining concerns abroad. Off-shore oil operations continue to provide an outlet and the division is still engaged on contracts for the ropes for the Humber suspension bridge, the contract for the temporary ropes being almost completed and that for the permanent suspensions being due for completion by the beginning of 1977.

Wire production was down by 13% but was marginally higher than in the pre-recession first quarter of 1974 and the outlook, particularly for high duty spring wire, has improved.

The annual general meeting will be held on 20th May 1976. Copies of the full report can be obtained from The Secretary, Bruntons (Musselburgh) Ltd., Musselburgh EH21 7UG, Scotland.

The tonnage of steel strip produced rose by 8%. It will be substantially higher in the second quarter but will still be well below the pre-recession level.

Of the smaller divisions, the Mall Park Works producing aerofoil sections, etc. for the aircraft industry, and the Shapes Section producing turbine blades etc. performed well and have satisfactory order loads.

Gibby-Brunton Limited began 1976 with improved earnings and the trend is expected to continue, helped by the recent reduction in the V.A.T. charge on electrical equipment which incorporates the subsidiary's resistance wires.

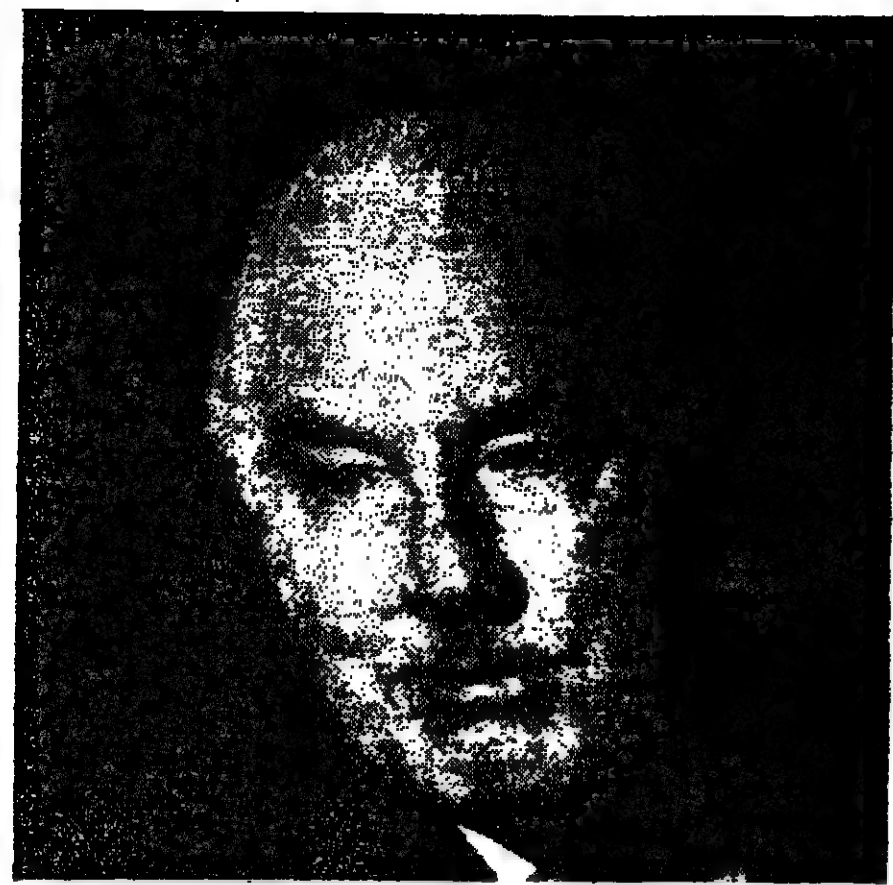
It would be unwise, however, to attempt to forecast results for the whole year but it has begun quite well for the company and some degree of optimism may be well-founded. Certainly the company is able to take full advantage of an upturn in the economy.

The Board intends to pay at the end of October, 1976, an Interim Dividend of 2.5109p net per share, which is the same as was paid on 30th October 1975.

LONDON BRICK COMPANY LIMITED

Seventy-Fifth Anniversary 'It has been an exciting and rewarding year'

SIR RONALD STEWART, BT. (CHAIRMAN)



Annual General Meeting of London Brick Limited will be held on May 20 at the Rooms, Great Queen Street, London WC2.

The Chairman, Sir Ronald Stewart, BT., ended 31st December 1975:

AL reduction of profits following the collapse in 1974 it is pleasing to be able to report that in 1975, turnover of the Group, after 11 months from the Banbury Companies, was £245,085,000 to £86,964,000. Profits after depreciation amounted to £1,253,000 more than the £1,000,000 for 1974. After charging depreciation to £1,549,000 compared with the profit before taxation was £8,791,000 or £2,670,000 for the previous year. This improvement has stemmed from a number of steps taken to reduce production to the level of demand in 1974; the restoration of the most important of all, a recovery in bricks resulting from an increase in house-building. Banbury companies have experienced a year, but in spite of some uneasiness of individual companies, total profits have been sufficient to pay the loan stock

dividend corporation tax at 52 per cent., the year amounted to £4,805,000 compared with £4,000,000. There are no extraordinary items to his year compared with £3,307,000 in 1974, attributable to stockholders, therefore, £4,805,000 compared with £786,000 our year. The demand for the year on the Preference Stock of £22,000. On the Ordinary Stock unit amounting to £602,000, has been paid and a dividend for the year of 1.5883p per Ordinary share recommended. This will absorb a further 30 per cent. of the reduction in the ordinary dividend which has since occurred, was made to the Treasury to pay dividends of the year which are higher than normally under current regulations. The total dividend on the Ordinary Stock amounts to per unit which is the maximum amount of the Treasury dividend for the year amounted to £4,805,000 and this has been transferred to reserves.

TREASURY marked the seventy-fifth anniversary of the London Brick Company Limited. It was in 1889 that a Mr. J. C. Hill bought a brickworks at called it "The London Brick Company," a later in 1900 the firm was incorporated as London Brick Company Limited, the first marked the incorporation of the London Brick Company Limited, with which in 1923 it merged. The Directors decided to mark the occasion by making a special Christmas payment of £100,000 to the pensioners of the Company. Over 1500 pensioners, most of whom had worked in the brickworks, were given a cheque for £100,000. The Company thus received recognition of the contribution they had

RECOVERY

Seventy-fifth anniversary year was one of considerable recovery for the Company. Brick sales rose from the slump experienced in 1974 to nearly 300 million stacked bricks to be the ground - the biggest stock lifting operation in the industry. The improvement in deliveries made it possible to bring back some of the lost in the previous year. A return to scale brought in its train lower unit costs and profitability. With the additional benefit of stock, margins increased dramatically. In customers received notification of a reduction in price of our bricks - a most unusual in a time of inflation.

BUILDING

The steps taken in 1974 to reduce the labour margins contributed to the record recovery in 1975. A major factor was a strong recovery in house-building. 1974 had seen the biggest drop in house-building since the War with a fall of over a half in the number of houses commenced for sale. In 1975 a sharp rise in this sector of housing which steadily with mounting recession in other building. The fine performance put up by the industry owed something perhaps to an over-reaction to the depressed market conditions of 1974. Early in 1975 it became apparent that demand for lower cost new houses was buoyant as a result of plentiful mortgage finance and improvement in the relationship between the market and disposable incomes. The market conditions had not generally been

foreseen and builders found themselves short of stock. The result was a surge in new starts which gathered momentum through the spring and was sustained until the following winter. The resulting rise of 40 per cent. in the commencement of new houses for sale exceeded all forecasts and demonstrated once again that provided economic and monetary conditions permit the demand for home ownership in this country remains insatiable. The restoration of private house-building was accompanied by a further improvement in the number of houses erected in the public sector. As a result the total number of housing starts rose to 320,000, a respectable figure but still somewhat short of that achieved in 1973.

DEMAND

The demand for flatton bricks benefited not only from a recovery in its most important market - house-building - but also from a renewed emphasis on cost. The need to build houses to a tight-budget concentrated the available demand on LBC bricks which in recent years have become steadily more competitive with other types of clay bricks. Nowhere has this swing to flatton bricks become more apparent than in the public sector. Last year, in my statement, I mentioned the saying that local authorities could achieve through the exclusive use of LBC bricks in their building programmes. Architects responsible for public housing have not been slow to take advantage of the growing disparity in price and in 1975 the proportion of LBC bricks used in this sector greatly increased. The growth in specifications was most marked in facing bricks and the proportion sold during the year was considerably higher than ever before. Overall the share of the national market enjoyed by LBC bricks increased.

The demand for other clay products was mixed varying according to the level of activity in the type of building in which they were used. There was a pleasing growth in the requirement for LBC Calcium bricks - a larger than brick units used increasingly for party walls and structural load-bearing brickwork. Sales of hollow clay blocks were disappointing, floor blocks being affected by the fall in office and factory building. Finally, after a slow start in the early months of the year due to bad weather, there was a steady build up in the demand for field drain pipes and dispatches for the year as a whole comfortably exceeded those for 1974.

STOCK LIFTING

The last two years has provided a vivid illustration of the cyclical nature of housebuilding and its impact on primary housebuilding material producers such as ourselves. Nowhere is this seen more graphically than in the record of brick stocks. In spite of progressive cuts in production, brick stocks in our different works had risen to the staggering figure of 360 million by the middle of December, 1974. Quite apart from the financial burden this imposed, the physical limitations of stacking further bricks were becoming too apparent. When, with the upturn in housebuilding early in the new year, sales began to improve, our first and daunting task was to lift these huge stocks of bricks. An operation of this magnitude called for a very special effort from all our operating staff. They responded magnificently and, as the weeks went past, so the pace of stock lifting increased until in addition to coping with normal dispatches over two million bricks were being lifted from stock each day. By the half year the brick pile had been halved and by December nearly three hundred million bricks - representing approximately 600,000 tonnes of manufactured material - had been lifted from the ground and delivered to the customer. This successful operation helped us to meet the rapid increase in requirements from the trade and gave us the breathing space needed to restore lost production.

PRICES

The very success of the stock lifting operation led to problems with the Price Commission over the treatment of stock profit and provided an interesting example of the inflexibility of the present Price Code in dealing with a rapidly changing trade situation. Undoubtedly in 1974 price control had prevented us from converting soaring costs into higher prices as quickly as we would have wished and had thus weakened our ability to maintain output and to hold large stocks over the winter period. When the price increases eventually did come through the delay in their implementation meant that the rises allowed by the Price Code were higher than they need otherwise have been. As 1975 progressed monthly profit margins were swollen by mounting stock profits and yet the operation of the Code did not allow us to discount these in assessing margins against our reference level. Representations made to the Price Commission in the autumn that we should be allowed to spread stock profits of this wholly exceptional nature over a longer period fell on stony ground and as a result prices were reduced at just the moment when stocks ran out, and margins returned to a more normal level.

The Government has already indicated their desire to make amendments in the present Price Code designed to introduce greater flexibility. They are also seeking in the present recession to encourage industry to build up stocks both to maintain employment and to reduce the likelihood of future bottlenecks. In stating

our own case we are not seeking to maintain prices at a higher level than can in the longer term public interest be justified. Indeed, our whole record on prices bears such an impression. In construction where supplies are taken over a long period, the primary consideration of the supplier of materials should be to achieve greater stability in prices rather than fluctuating price levels. The present operation of the Price Code can make this more difficult to achieve. The inclusion of stock profits in assessing reference levels must also act as a deterrent to those producers who are brave and far-seeing enough to manufacture large quantities for stock in advance of market requirements.

PRODUCTION

To a production man there is nothing more depressing than producing for stock, however often and convincingly the salesman claims that the product will eventually be required. The quickening pace of demand in the early months of the year and the challenge of lifting stock, therefore, provided a tonic to our Works personnel. This was soon followed by the many problems involved in seeking to raise output. The first move was to reintroduce an element of overtime and this was followed by the gradual return of a number of works to normal two shift operation. In reducing production the previous year considerable care had been taken to close down completely only those of the older plants whose costs were relatively high in comparison with the newer works. When other more substantial cuts proved necessary the more efficient works were reduced to single shift operation. In 1975 as these plants were brought back on to full stream, total production was concentrated on the most efficient works. As a result the year was marked by a further rise in output per man.

Over the last five years a programme of investment to increase the capability to produce facing bricks has been undertaken. Some of this new capacity was not fully utilised in the depressed conditions prevailing in 1974 but in 1975 a higher demand for facing bricks was matched by the capability to produce more.

INDUSTRIAL RELATIONS

In recent years our efforts to maintain continuity of employment for our works employees have been sadly disrupted by violent fluctuations in the rate of housebuilding. Ours is a continuous process industry where it is impossible to alter the level of output substantially without letting out kilns and even closing works. Thus in both 1968 and 1974 when housing starts fell we had little alternative but to reduce our labour force. It is, therefore, perhaps understandable that when in 1975 the time came to once again start building up our labour force, fears were expressed that the offer of employment might prove short-lived and even endanger existing jobs. Difficulties of this kind were resolved through close and sensible liaison between management and Union representatives, as a result of which further improvements in redundancy terms were agreed. The period of negotiation involved did nevertheless cause some delay in the restoration of lost production.

In other ways the year was one of progress and innovation in industrial relations. Throughout 1975 only four million bricks were lost through strikes - somewhat less than half a day's output and labour turnover in operating works was greatly reduced, partly as a result of continuing improvements in pay and working conditions. One innovation was the concept of joining with a Union, in the mounting of a combined training course for staff union representatives and office supervisors. This novel idea when Managers and Union officials share the same platform in seeking to improve communications and administrative efficiency has served to demonstrate once again that management and unions can work successfully together in the pursuit of common objectives.

DISTRIBUTION

As our system of distribution has grown more elaborate and sophisticated so it has become more sensitive to changes in volume. A particular example of this is the "Flatliner" system of containerised bricks by rail where savings can only be achieved if a full and regular throughput can be sustained. At times of rapid expansion in volume increased reliance has to be placed on the many private road hauliers who supplement the carrying capacity of our own transport. Without their aid and that of British Rail we would not in 1975 have lifted our stock or been able to step up rapidly the overall rate of delivery.

The London Brick fleet remains the backbone of our distribution system and their primary task is to back up our marketing effort by providing a reliable and efficient service to the customer. Increasingly our own vehicles are fitted with Selfstak - a means of mechanically unloading bricks on site without any assistance being required from the customer. During 1975 the network of Selfstak vehicles operating from rail and roadheads was increased by the establishment in May of a road depot at Bridgwater. The new roadhead fed by large articulated vehicles operating a shuttle service from the works means that for the first time Sales can offer a reliable day to day service in mechanised delivery to customers in Devon and Cornwall.

Apart from serving Sales the fleet has to earn its keep and to contribute to central overheads. It is there-

fore pleasing to report that in 1975 the productivity of the fleet measured in terms of bricks delivered per vehicle day rose by 7 per cent. This further rise in productivity was actually accompanied by a reduction of 18 per cent. in accidents and by 27 per cent. in accidents for which our drivers were to blame. It is perhaps not surprising that in the figures just announced by the Royal Society for the Prevention of Accidents no less than 634 of our drivers received awards, about 85 per cent. of the total complement.

EXPORTS

Whilst the value of exports still represents only a tiny proportion of the Group's turnover it is nevertheless encouraging to see that over the last three years exports have increased fourteen fold. Of course much of this improvement relates to the sale abroad of products produced by the Banbury Companies but there has in addition been a rise in the value of brick exports. In 1975 consignments of facing bricks were shipped to France and Germany and even to the Persian Gulf where LBC Heather facing bricks were used in a scheme of luxury housing at Qatar. The problem of course in any attempt to boost exports on a larger scale is the enormous transport cost involved in a cheap bulk material such as flatton bricks. For instance in one particular case where a price was given for delivery to Riyadh in Saudi Arabia the charge for transport worked out at 41p per brick or about twenty-one times the ex-works price of the facing bricks involved.

IRAN

It is because of this insuperable barrier to export on any scale that in 1974 our minds turned to the possibility of utilising our manufacturing facilities and the expertise we have at our disposal in assisting the countries of the Middle East to modernise and expand their brick production.

Iran was chosen not only because of its rapid programme of industrialisation based on oil revenue and its relative stability but because with a population of some 33 million it had an enormous building programme and a flourishing brick industry.

From an initial visit in September 1974 the prospects appeared sufficiently encouraging, particularly in the Tehran area, to warrant a study in greater depth. In the Middle East brick has provided the basic material for building since it was used to construct the walls of Babylon. Iran because of its suitable brickmaking clays has been particularly brick intensive. Even today some twelve million bricks a day are delivered into Tehran to serve the needs of a city of some 4½ million inhabitants. Most of these bricks are still moulded by hand and dried in the sun before being burnt in primitive Hoffman kilns. Not only is such a form of manufacture obviously labour intensive but the kilns used are a particular cause of atmospheric pollution. The Iranian Government has therefore sought to encourage the brickmakers through their trade guild to modernise their industry. This was the situation that provided the catalyst for London Brick involvement. Although many brick machinery manufacturers have sought to exploit this substantial market, the Iranian brickmakers, it appeared, had a preference for working with a manufacturer like ourselves who they knew and with whom they could maintain a continuing involvement.

The Iranian Government therefore decided that in a traditional Persian industry in which foreign participation had not previously been allowed London Brick should be chosen to participate in a joint venture designed to replace existing capacity with modern works to our system of manufacture. The Industrial Credit Bank, a wholly owned Government bank, provided the instrument to do this. Under its guidance a new Iranian Company, Tehran London Brick Company, was formed in which the Industrial Credit Bank and London Brick each have a 20 per cent. share stake, the Tehran Guild of Brickmakers a 31 per cent. stake and the Iranian public the remaining 29 per cent. The Company will have an initial capital of £1,400,000 and this will be supplemented by a £2,100,000 long term loan from the Industrial Credit Bank. The Chairman of the new enterprise is Mr. Penkhou, President of the Guild of Tehran Brickmakers and its Managing Director is Mr. Taghizadeh, a senior executive of the Industrial Credit Bank. In addition London Brick has two Directors on the seven man board. The initial object of the new company will be to build a new brick factory south of Tehran designed to produce 145 million bricks a year but the eventual involvement in the replacement of older plants could be very much greater. It has taken just over a year to set up this major joint venture and the first bricks will be produced in 1977.

TECHNOLOGY

The benefits that the Company will derive from its involvement in Iran are twofold. There will in the longer term be profits derived from a continuing stake in an Iranian company with an established market and with Iranian government and commercial backing. In the shorter term there will be the benefit from the contracts negotiated with our Iranian partners for the supply of expertise, the design of the plant and for the production of machinery and equipment. These contracts and those that follow will help to pay for our initial investment in the Iranian Company and to make the project self-financing.

Whilst credit should be given for the commercial initiative involved, the successful outcome has largely been achieved through the quality of London Brick technology. As always in our industry the raw material is of immense importance and in Iran we were fortunate enough to find a clay in the Tehran area which lends itself to the London Brick system of manufacture. The new company will thus be able to use the same method of pressed brick manufacture employed in the flatton process and most of the machinery involved will be manufactured within our own foundry and engineering shops. The Iranian anti-price has already involved the full range of our technical skills and provided a new and exciting challenge to our Engineering and Research Departments.

BANBURY BUILDINGS HOLDINGS LIMITED

Nearer home the year was one of adjustment and reorganisation for our new subsidiary Banbury Buildings Holdings Limited. Since his appointment our Managing Director has brought about changes in both the style and responsibilities of management in the individual Banbury companies. A sustained effort has also been made to extend the geographical spread of markets and particularly to expand exports. As a result the value of export sales achieved in 1975 was four times greater than that in the first nine month period of our operation. There has also been an increased emphasis on longer term research and in this context Banbury has concentrated on the development of what is known as the "Bancom" process. This is a new method of processing cement, sand, fibreglass strand and water to form a range of products in glass reinforced cement. The process developed and patented by the Company is more flexible than existing methods by which such materials are bound together and has great long term potential for the construction industry, both in this country and abroad. It is hoped that in due course the process will also be used domestically in the development of a range of Banbury lightweight structures for the "do it yourself" builder.

In the difficult trading conditions experienced in 1975 Banbury benefited from the wide spread of its interests. Garage and facing sales were depressed but home extensions and prefabricated commercial buildings held their own. In the flooring field Johnson floors started 1975 well but were increasingly affected as the year progressed by the recession in factory and commercial building. The star performer was undoubtedly Alton where greenhouse sales easily surpassed anything achieved in previous years. On balance therefore the Banbury Companies came through creditably a year in which the squeeze on the level of disposable incomes adversely affected their main markets.

LONDON BRICK LAND DEVELOPMENT LIMITED

London Brick Land Development Limited, formed to reclaim the Company's worked out pits, continued its expansion during the year. In spite of prevailing economic conditions "Easidipose", the industrial waste division, increased its turnover by a further 70 per cent. A contract gained with Perkins Diesel for the collection and disposal of dry waste from their complex of factories in the Peterborough area was typical of the comprehensive service that Easidipose can offer.

Projects for the large scale disposal of domestic waste included the negotiation of a contract with the Northamptonshire County Council in which the Company will staff and operate a transfer station now under construction at Northampton. Our vehicles working on a shuttle service from there will then transport the compacted waste for disposal in pits in the Bedford area.

Statutory control on the waste disposal industry has increased greatly in recent years and the application of equitable standards on all operators will benefit our more sophisticated methods of treatment and control. Not only have we in our clay pits the ideal receptacle for all kinds of waste but this unique asset is backed by the full strength of London Brick research and technology.

TRIBUTE

It has been an exciting and rewarding year. The recovery that has been achieved could not have been accomplished without the skill and enthusiasm of our management and the hard work and loyal support of all our employees. Today in industry the hard lesson is being learnt that the fortunes of employers and employees are intimately linked. I believe that in London Brick seventy-five years of working together have taught us the fundamental truth, that what is good for the industry is also good for those who gain their livelihood from it. I would like to take this opportunity of thanking all our employees for their fine contribution to the record results.

PROSPECTS

1976 has got off to a satisfactory start and brick deliveries to date are in excess of the same period of 1975. Stocks are at a low level and further steps have been taken to raise output to meet the higher level of demand. Providing there is no further deterioration in the overall economic situation the present improvement should be maintained.

COMPANY NEWS

M & S peak £84m. after Good start by £10.6m. pensions

AFTER A substantial increase from £1.98m. to £10.6m. in the annual contribution to the employees' pension scheme, pre-tax profit of Marks and Spencer rose by 2.3 per cent. to a record of £84m. in the year (53 weeks) to March 31, 1976. At half-year profits were £35.2m. against £35.2m.

Reflecting increased taxation net attributable profit was down from £39.37m. to £37.34m. for the year, and stated earnings per 25p share decreased from 6.03p to 5.74p. A final dividend of 2.25p effectively lifts the net total from 3.25p to 4.45p.

The higher tax is due mainly to deferred tax adjustments and losses of certain overseas subsidiaries not available for relief in the current year, it is explained. Total group sales increased by 34.9 per cent. to £900.92m. Exports improved from £21.44m. to £24.77m. which included £7.31m. (31.15m.) to overseas subsidiaries. U.K. store sales of clothing were up by 18.7 per cent. to £564.24m. and those of food by 22.7 per cent. to £233.71m.

Sales excluding taxes: U.K. clothing etc. £34,544,421.54; U.K. food etc. £33,706,286.35; Europe £4,823; Direct exports £1,434,29,280; Total sales £900,920,000. Trading profit £106,512,92,533; Finance contribution £10,554,1,953; Interest receivable £1,192,49; Profit on fixed assets £9,912,92,634; Total profit £128,169,000; Div. Interest £1,192,49; Other interest £1,192,49; Depreciation £7,782,7,782; Profit before tax £127,782,7,782; Taxation £4,513,4,513; Minority loss £1,192,49; Profit after tax £122,169,000; Dividends £1,192,49; Undistributed £1,192,49; A total of £23.2m. including depreciation will be retained in the group (£23.2m.).

A geographical split of pre-tax profit (£900m. omitted) shows U.K. £35,508, (31.15m.); Europe £4,823, (31.15m.); Canada £425, (31.15m.).

The figures comprise the consolidated trading results of Marks and Spencer and its European subsidiaries for the year, together with Peoples Department Stores Group in Canada from August 15, 1975 to January 31, 1976. Total group sales exclude value of exports to European and Canadian subsidiaries. Last year's exports include sales to an associate St. Michael Shops of Canada, now a subsidiary. The increase of £8.67m. in contribution to pension schemes results almost entirely from the increased cost of funding improved benefits of the new scheme introduced for all U.K. employees on April 1, 1975. The rate of annual contribution is now directly related to the total payroll and so, in future years, the increase will be very much less than the increase during the year under review.

See Lex

N. Atlantic

Gross revenue of North Atlantic Securities Corporation advanced from £340,503 to £415,973 in the half-year to March 31, 1976, and after increased expenses and interest the pre-tax balance was £271,831, against £254,431. The figures for all the year to September 30, 1976, were £796,249 and £631,100. Tax takes £100,886 (£112,418) for the half-year, leaving £170,945 (£172,013).

As the company issued £2.2m. per cent. Convertible

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TO-DAY

Interim: Australia and New Zealand Banking, RPA, Drayton Consolidated Trust, Samsonite Products. Final: Bodro International, Border Breweries (Wrexham), Burrell, Clarke Chapman, Cadmus Stores, Dualcare, Eilat Industrial, Fosse, Higgs, Gill and Duffus, Holes of London, Jossel Toyner, London Tin Corporation, Lyon and Lyon, Sanderson Kayser, Sheffield Twist Drill and Steel, Shilton Summers, Telephone Rentals, Viking Resources.

FUTURE DATES

Common Bank, Apr. 29; British and Foreign Industries, May 6; Calsonic, May 17; City of Oxford Investment Trust, May 17; English National Investment, May 23; Hamilton, May 23; Higgs, May 23; Holes (James), May 23; Newmans Tubes, May 23; Randalis Group, May 23; Sanderson Investment, May 23; Wilson Investment, May 23.

Amended

Unsecured Loan Stock 1983/84 at year last May, the figures are not comparable with the six months ended March 31, 1975, it is pointed out.

The interim dividend, already known, is 0.7p net per 25p share, as before. Last year's total was 1.9p.

Net asset value per share at end March was 116.3p (96.5p at end September 1975), and 113p (98p) assuming full conversion of the loan stock. The value includes the full amount of the investment currency premium which at March 31, 1976, was equivalent to 24p per share (20p).

As reported on March 24, pre-tax profits for 1975 amounted to £1.68m. compared with £1.78m. previously. The dividend total is a maximum permitted 5.708p net per share and the directors forecast a maintained interim of 2.51p to be paid in October this year.

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Meeting, Munsellburgh, May 28. Chairman's statement Page 24

Razer Kemsley better in expected

Financial Times Wednesday April 28 1976

THAN expected share (nil) in the light of the current inflationary effects of the devaluation of the pound. Earnings per share are shown at 3.57p, against a loss of 2.10p. The trading pattern for 1976 is encouraging, the directors state. The company manufactures shirts and ties.

	1975	1974
Turnover	£2,360,300	£1,814,771
Profit before tax	£44,020	£20,000
Profit after tax	£27,890	£12,000
Profit before tax	£44,020	£20,000
Profit after tax	£27,890	£12,000
Net profit	£44,020	£20,000
Net profit	£44,020	£20,000

Lockwoods first half advance

Taxable profit of Lockwoods has advanced by 294,000 to £801,000 during the six months ended November 30, 1975. The figure for all 1974-75 was £1,680,000. The directors report that current sales are running ahead of last year's levels and it is anticipated that the improvement in profitability should continue. A single dividend is usually announced in October. Last year's payment was 3.00p net.

Record for F.C.

FROM slightly higher turnover of £3.67m, against £2.6m in 1974, the F.C. Construction (Holdings) rose from £263,583 to a record £473,749 in 1975. First half profits had advanced from £181,000 to £236,000 and the directors then expected that results for the year would be better than for 1974. Stated earnings per share have increased from 6.54p to 8.42p and a net final dividend of 1.83p makes a maximum permitted total of 3.8p compared with 2.5p previously. Tax takes £224,546 (£182,372) leaving net profit at £249,204 against £181,231. Dividends absorb £74,550 (£70,082).

London Life progress

The market value of investments of The London Life Association has increased by 25.1 per cent in 1975, as a result of the dividend of 0.5p per share.

CAMELLIA INVESTMENTS

	1975	1974
Turnover	£391,922	£686,823
Profit before tax	£573,246	£111,375
Profit after tax	£573,246	£111,375
Profit before tax	£573,246	£111,375
Profit after tax	£573,246	£111,375

significant event in our affairs during the year was the acquisition by Camellia Investments of a minority shareholding in Jorehaut Limited in May, 1975. The rationale of the acquisition has been demonstrated as may be seen from the accompanying results, and has clearly benefited shareholders in Camellia Investments as well as shareholders of Jorehaut Holdings. Investments are themselves for the most part strong financial position and we have reason to believe that our income from these sources will rise. Our borrowings, other than our Euro debt which has since been repaid, were and we had useful unused facilities. We are poised than ever to move positively and so in the current year."

GORDON FOX, Chairman

Investments Limited
treet Mayfair
7LX 7PH

SHAKESPEARE

oup is engaged in the manufacture of drop, precise flame cuttings and components for engineering industries generally.

from the Chairman's Statement:
rd trading profit £703,218 (1974 £501,086).

overdraft reduced from £369,844 to £56,107.

ings per share significantly increased again.

ends increased by maximum permitted.

Results

	1975	1974
Turnover	£5,481,235	£4,851,729
Profit before taxation	£ 703,218	£ 501,086
Profit after taxation	£ 453,988	£ 281,820
Dividends	£2,779,286	£1,724,237
Net cover	9.86	6.50

If the Annual Report and Accounts are available from The J. Joseph Shakespeare & Co. Ltd., Post Box 29, Cox's Lane, Watlington, West Midlands, B84 9PX.

Selection Trust sugars a £20m. rights issue

BY KENNETH MARSTON, MINING EDITOR

LONDON'S vigorous mining up, despite yesterday's fall of 20p in Selection Trust shares, announces a not-unexpected £20m. rights issue and adds that following a first-half fall to 25.5p, the company's share price has recovered to the extent that the total for the full year to March 31 last will be a little above the previous year's total of £10.6m. Accordingly, the group intends to declare a final dividend of 10.2p which will make a total of 10.2p compared with 14p for 1974-75.

The final dividend will not apply to the new shares which are being offered on a basis of two at 100p for every nine held. But Selection Trust expects to at least maintain the higher dividend rate for the current year on the capital increased by the rights issue. The offer of 2.2m shares will lift the authorised capital to 25.5m shares and will close on May 21. The purpose of the issue is to broaden the group's capital base and to provide for the further foreign currency borrowings (possibly by way of back-to-back arrangements) which will be needed, notably for the Agnew and Robertson's silver-gold mine in Australia and the exciting Detour copper-zinc-silver-gold prospect in north-western Quebec. Borrowed funds at March 31 last amounted to some £2.6m.

It is also stated that the Charter Consolidated group, which has a 31.1 per cent stake in Selection Trust, is to take up its full share of the new issue.

Barrow raises bid for Bolands

Barrow Milling has increased its bid for Bolands to £1.25 per share, to three Barrow shares plus 8p cash for every eight Bolands shares.

Hampton-Assam consolidated

Hampton Trust intends that the document containing the offer for the preference shares of Hampton Consolidated, which is already announced, will be posted to stockholders of Assam before the end of May, following publication of the audited accounts of Hampton to March 31, 1975.

Share stakes

Mr. H. Hart no longer holds in excess of 10 per cent of the ordinary capital of York Trust. Kingston Lumpur Kepong Berhad has acquired a further 9m. Highlands and Lowlands Berhad shares for a consideration of \$M13.22m.

Plasticraft

Shareholders of Plasticraft Products (Barrow) have approved the conditional agreement to acquire the Plasticraft Investments from the chairman of Plasticraft, Mr. L. J. Connor, for \$83,630 Ordinary shares of 10p in Plasticraft. The agreement is now unconditional.

Mardon expands

William Thorne (Plastics), a member of the Mardon Packaging International Group, is acquiring the shares of Mardon Plastics, a member of The Concorde Group of Companies, on April 30th next.

Felixstowe dock

The European Ferries offer for the Ordinary stock of Felixstowe Dock and Railway not held by European, has been accepted in respect of 3,825 shares which will be purchased by Euro-

MOLOYA INVESTMENTS - Gross income £2,200 (1975) and £1,800 (1974). Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

MUNICIPAL PROPERTIES - Dividend 4.12p (1975) and 3.75p (1974). Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

H. AND J. QUICK (Housing) and commercial estate agents - Results for 1975 reported March 25. Group fixed assets £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

WITCH INDUSTRIES (subsidiary of Tube Investments) - Results for 1975 reported March 25. Group fixed assets £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

RIO TINTO ZINC CORPORATION - Results for 1975 reported March 25. Group fixed assets £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

SPRINGER GEARS (HOLDINGS) - Results for 1975 reported March 25. Group fixed assets £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

EXPANDED METAL COMPANY - Results for 1975 reported April 5. Group fixed assets £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

ANGLO-SWISS HOLDINGS - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

ATLANTA, BALTIMORE AND CHICAGO REGIONAL INVESTMENT TRUST - Not reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

BALL AND COLLINS (Hill and Gurney) - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

BIFURCATED ENGINEERING - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

LOWLAND INVESTMENT COMPANY - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

MINERAL TEXTILES (subsidiary of Summa Group) - Turnover for six months ended December 31, 1975 £1,200,000. Profit before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

C. F. LOVELL AND CO. (textiles) - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

EXPANDED METAL COMPANY - Results for 1975 already reported. Quoted investments £1,200,000. Current liabilities £1,000,000. Net profit, before tax £1,200 (1975) and £1,000 (1974). Provision for depreciation £1,000 (1975) and £800 (1974). Asset value per share £4.70 (1975) and £4.00 (1974).

Spirella Group Limited

Vantona

INCORPORATING

YEAR ENDED 30th NOVEMBER 1975

	1975	1974
Turnover	£55,000	£29,400
Profit before interest charges	£293	£260
Interest payable	£1,073	£573
Pre-tax profit	£4,220	£2,028
Taxation	£2,149	£1,061
Profit after taxation	£2,071	£967
Earnings per Ordinary Share	14.1p	8.5p
Return on capital employed	29.7%	23.5%
Net assets value per Ordinary Share	82.6p	73.5p
Ordinary dividends payable per share	4.2p	3.7p

- * Now probably the largest household textile group in Europe.
- * Advantages envisaged at time of offer for Vantona proving to be very real.
- * First time results of the newly merged Group cover 12 months for Spirella companies but only 6 months for Vantona companies.
- * Very healthy balance sheet with net current assets of £11.5m.
- * Final Group bank borrowing at £3.3m. after taking into account £3.2m. paid as part of the offer for Vantona, a remarkable performance by management.
- * Resolution to change name to Vantona Group passed at A.G.M.
- * Increased dividend confirmed by Treasury still covered 3.2 times by net earnings.
- * Earnings for first 4 months of current year ahead of budget and of last year.
- * A significant increase in profits and earnings per share expected for year to 30th November 1976.

Henry Boot

Highlights from the Annual Report and Accounts for 1975 and points from the Statement by the Chairman, Mr. E. H. Boot

- * Overall good progress made in 1975; Group profit up by 28%.
- * Final dividend of 5p per Ordinary Share recommended making a total of 7.5p.
- * Profit of Construction activity—at record level in 1975—reflects increasingly high standard of performance.
- * 1976 order book generally at a high level.
- * Confidence in the future evidenced by material increase in investment in plant, machinery, vehicles and buildings.

SALIENT FIGURES

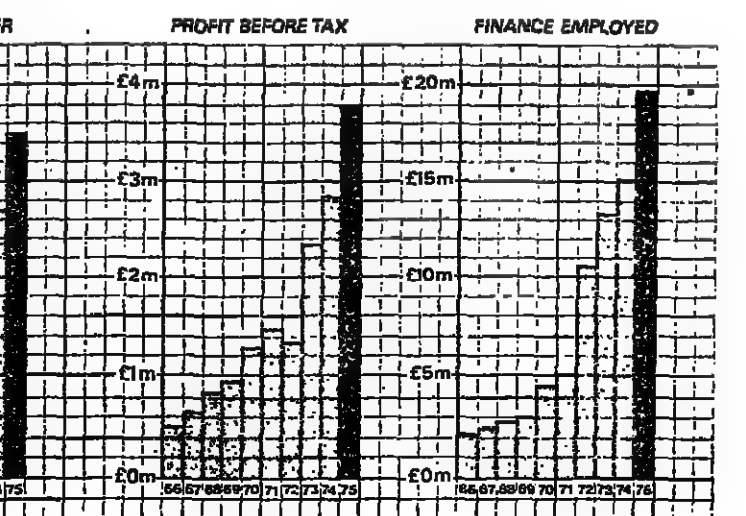
	1975	1974
Turnover	£47,135	£31,851
Trading profit	£2,548	£1,998
Taxation	£1,288	£1,003
Profit attributable to members	£1,110	£805
Ordinary dividend	£.398	£.345
Earnings per 50p Ordinary Share	21.7p	17.8p
Total dividend per Ordinary Share	7.5p	6.5p

Copies of the Report and Accounts obtainable from the Secretary, Henry Boot & Sons Limited, Banner Cross Hall, Sheffield S11 9PD.

CONSTRUCTION ENGINEERING
FINANCE JOINERY PLANT PROPERTY

SENIOR ENGINEERING GROUP LIMITED

Ten Years of Growth



	1975	1974	1973
Turnover	£34,960	£26,948	£21,991
Trading Profit	£4,110	£3,167	£2,562
Profit Before Tax	£3,817	£2,851	£2,316
Finance Employed	19,763	15,140	13,298
Dividends Per Share	0.950p	0.8705p	0.789p

- * Turnover up by 29.7% to £34,960,000
- * Profit before Tax up by 33.9% to £3,817,000
- * Dividends up by maximum allowed to 0.95p per share on capital increased by 2 for 5 rights issue in July 1975.

Senior Engineering Group Limited
Senior House, 21 Derby Road, Watford WD1 1LT

INTERNATIONAL COMPANY NEWS + EURO MARKETS

More cheerful noises at Rhone Poulenc

BY RUPERT CORNWELL

PARIS, April 27.

RHONE-POULENC, the world's ninth largest chemical company—and by far the biggest in France—is now taking a distinctly more cheerful view of its prospects after the disastrous year of 1977.

At a Press briefing to-day, the group's president, M. Renaud Gillet, said that the operating position of the entire industry, and of Rhone-Poulenc, had improved conspicuously this year, especially in the past few weeks. Taking the group as a whole, activity was now "normal," that is, back to the levels of the second half of 1974, before a year of economic recession which saw a drop of 13 per cent. in sales to Frs.17.87bn. and a declared loss of Frs.900m. (€22m.).

Top executives of Rhone-Poulenc could give no precise figure for turnover in the first quarter of this year. A sign of the improvement, however, is the upturn in the key petrochemical division, largest of Rhone-Poulenc's eight operating branches, and where capacity utilisation was back at the 80 per

cent mark, having plummeted to under 60 per cent. in the depths of the crisis.

There is also a definite possibility that the announced cuts in investments this year will not alter all materialise, M. Gillet said that at present 1978 spending was scheduled at Frs.1.7bn. against Frs.1.8bn. in 1977 and Frs.2bn. in the boom year of 1974.

However he held out the prospect of extra outlays in the second half should the current business upswing keep up its pace. These might notably embrace the steam cracker Rhone-Poulenc wants to build at Berre near Marseilles.

However, all is not yet healed. The recent troubles made him take a particularly cautious view of the future of the economy, and the group has just been forced to make drastic cutbacks in its hard pressed textile division including the abandonment of certain outdated fibres like acetate. In the meantime the board room upheavals of 1977 are still unfilled.

Heineken recovery

BY MICHAEL VAN OS

AMSTERDAM, April 27.

HEINEKEN'S provisional net profit for the first half of its financial year to March 31, has surged to Fls.34m. from Fls.20m. in the same period the year before. Sales advanced to Fls.997m. from Fls.791m.

The company decided to publish the provisional consolidated first half figures to-day, having originally intended to add them to the official offer document for Bols, the distillers. As reported earlier, Heineken withdrew the conditional bid proposal, however, when Bols decided to issue new shares to safeguard its independence.

Today's Heineken statement shows that costs went up to Fls.923m. in the first half (Fls.746m.), leaving an operating profit of Fls.74m., more than double that of the corresponding period the year earlier (Fls.35m.). The pre-tax profit went up to Fls.87m. (Fls.51m.). Heineken added that it had been able to raise its share of the Dutch beer market and that the increase of sales in the spirits sector was a record, well exceeding 50 per cent. The profit

FIRST quarter earnings per share were \$1.18 (\$1.04). Net profit was \$12.7m. (\$10.1m.) and sales improved to \$733m. (\$670m.).

Con Ed gain

FIRST quarter earnings per share were \$1.18 (\$1.04). Net profit was \$12.7m. (\$10.1m.) and sales improved to \$733m. (\$670m.).

Nomura Nikko head securities houses interim advances

BY PETER DUMINY

TOKYO, April 27.

JAPAN'S big four securities companies all report considerably improved half-term results, with earnings at least doubled compared with the corresponding months of 1974-75. In all cases the improvement stemmed from sharp increases in turnover, in turn largely due to heavy trading on the Tokyo stock exchange in January and activity however, has subsequently tailed off.

Nomura held on to 38 per cent. of the business transacted by the big four, with sales of \$267m., an increase of 38 per cent. Profits before tax and special items were 68 per cent. higher at \$71.8m., and earnings for the half year were \$42.5m. against \$23.3m.

Nikko did relatively better, achieving a 55 per cent. hike in turnover (to \$172m.), a rise from \$108m. to \$163m. in pre-tax profits, while earnings accelerated from \$11.5m. to \$33.9m.

Both the big two are in the process of raising \$50m. or more in rights issues. Nomura is coming to market with a one-for-five rights issue at par (¥50) to shareholders registered on April 30. This will raise \$25m. and increase the capital to 967m. shares. Thereafter, 20m. shares will be offered to the public at the end of June, at a price yet to be decided but which will not be close to the then ruling market price.

Nikko, which has been forging ahead impressively and needs the capital injection to improve its on-line computerisation system, will have a one-for-four issue, also at par, on May 31. That will mean issuing 140m.

new shares, raising thereby \$23m. Thereafter 35m. shares will be sold to the public in July, probably yielding about \$40m. (price to be fixed).

Merchant bank sources see these issues as an indication that Nomura and Nikko will widen the distance between themselves and their closest competitors. However there is no doubt that the competition, in the shape of Daiwa and Yamaiichi, put in strong recoveries in the past six months.

Daiwa's sales rose 45 per cent. to \$141m., pre-tax profits were 85 per cent. higher at \$148m. and earnings increased from \$8.7m. to \$17.5m. Yamaiichi managed a 52 per cent. rise in turnover, to \$119m. and pre-tax profit went from \$6.4m. to \$20m. Earnings recovered from \$12m. to \$38.3m.

Honda and Isuzu recovering

TOKYO, April 27.

HONDA MOTOR reported profits after tax of ¥11,950m. for the year ended February 29 1978, a rise from ¥10,640m. in the preceding year on gross sales of ¥546bn. (€20bn.). The dividend is unchanged at ¥9.

Managing director Hideo Sugura told a Press conference that operating profits rose to ¥26.9bn. from ¥17.9bn. due to increased production of both four-wheeled vehicles and motor cycles.

Profits before tax and special items rose to ¥24.76bn. from ¥19.71bn. Mr. Sugura said that Honda sold 481,000 four-wheeled vehicles, compared to 405,000. This included exports of 215,000, up from 132,000.

He said that exports accounted for 61.2 per cent. of the total sales, up from 60.0 per cent. The forecast after-tax profit in the current year at ¥15bn. on gross sales of ¥640bn.

Meanwhile, Isuzu Motor Company said that it expects to report a small pre-tax profit for the first half ending April 30, after earlier forecasting a ¥2.7bn. loss.

The turnaround resulted from cuts in expenses, rationalisation

of operations and increased sales, especially overseas. Isuzu, in which General Motors has a 34 per cent. stake, reported a pre-tax loss of ¥10.2bn. for the year ended October 31, 1977.

Following that loss, the company reshuffled its leadership bringing in representatives of two banks and a trade firm as Board members. It also promoted the General Motors' representative to vice-president from senior managing director.

The company spokesman said that Isuzu is still not too optimistic about the future, since more difficulties must be solved in order to return the company on to a really sound, profitable footing.

Hoechst cuts its dividend

By Guy Hawtin

FRANKFURT, April 27.

HOECHST is planning a heavy cut in dividend for 1978—one of the worst years for the chemicals industry since the war. The company's executive and supervisory board is proposing a 14 per cent. dividend which is a far cry from 1974's 18 per cent.

However, Hoechst—like its two leading competitors, Bayer and BASF—experienced a heavy decline in profit last year. Although in June, 1975, Dr. Rolf Sammet, the company's chief executive, said that it was still theoretically possible to maintain the 1974 dividend, the much-vaunted upswing failed to materialise in time to prevent the drop in earnings. Compared with the industry's average, Hoechst did not do too badly. World turnover actually rose—by a

Squeeze on margin seen at SKF

BY WILLIAM DUFFLORCE

STOCKHOLM, April

SKF, the Swedish multi-national bearings, steel and tools group, interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

The final four-month period of 1977 showed a new low for SKF, with sales falling in both volume and value as price increases were halted. The report notes "an irrational scramble for orders" in small standard bearings with some manufacturers offering prices below SKF production costs for certain types.

The result was considerable stockpiling within the group, whose inventories increased by Kr.558m. to Kr.4.35bn. at the end of the year. Investments in plant, property and shares were Kr.738m. (€29m.) against only Kr.451m. in the previous year.

The group debt rose by Kr.528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

Group liquid resources end of the year amount Kr.795m., a decline of Kr. 600m. during 1975 SKF's "considerable" short-medium term credit facilities from both Swedish and banks for use, should the situation be prolonged.

The 1975 pre-tax profit of Kr.567m. is struck after depreciation of Kr. 422m. b. calculated depreciation is separately at Kr.336m. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the autumn at the earliest.

After reporting a decline in the company that its equity Kr.250m. was "not too low" the two deductions are from the Kr.1.9bn. profit, previous year earnings came out at around Kr. 528m. (€25m.) with a corresponding deterioration in net interest charges from Kr. 1.62m. to Kr.1.62m. The long-term forecasts an increase in sales in 1978, but earnings will be lower as a result of poor profitability during the first half. As the larger part of SKF sales go to capital goods manufacturers, whose orders lag behind the general economic recovery, improvement to the group's order intake and delivery position is expected in the

COMPANY NEWS

Senior Engineering target

1 quarter of 1976 As known, group pre-tax profit increased from £2.85m. to a record £3.32m. in 1975 and the dividend is 0.95p (0.8705p) net.

The results, the chairman believes, would not have been possible if the company had not in earlier years invested heavily in capital expenditure programmes.

It also benefited from the growth in the future of engineering interests at end 1975 were £18.2m. and below the present £17.7m. were 11.2 per cent. "This is a strong

position for the future and will enable us to continue the development of the group," Mr. Smith declares. There was a net increase in liquid funds of £2.61m. (decrease £1.51m.).

Even though trading conditions became increasingly difficult the company continued its policy of developing the divisions to ensure their future growth. In 1975 capital expenditure on additions to fixed assets amounted to £12m. and there were further commitments at the year end of £386,000.

Meeting Connaught Rooms, W.C. May 20, noon

Chairman's statement, Page 27

Considerable potential at Babcock & Wilcox

THE EVENTS of 1975 have brought about a "dramatic" transformation in the industrial and financial strength of Babcock and Wilcox and a much wider geographical spread of assets, stresses the chairman, Mr. J. L. King.

The diversification into new products and markets enhances the stability of the group, and provides considerable potential for improved profitability, he says.

The successful tender offer for the common stock of American Chain and Cable (ACCO) was a major event.

As a consequence, 30 per cent. of the group's net assets are now in North America in diverse engineering operations whose products cover a wide spectrum of capital goods, many enjoying a significant market share.

In spite of the depressed state of the U.K. economy in 1975, most operations improved on their performance in the previous year. Group turnover increased by almost 50 per cent. to £370.7m. and showed profit before tax and extraordinary items a proportionately higher increase of 73 per cent. to £17.7m. As reported with the assets on April 13, the net dividend on increased capital is 2.995p net (1.785p).

However, the 1975 figures include turnover and profits of ACCO from December 3, 1975 and, following the changes in accounting practice, profits and losses on exchange - which were previously treated as an extraordinary item.

Excluding these group turnover and profits would have increased by 1 per cent. and 48 per cent. respectively.

On a CPP basis, pre-tax profits are shown as £15.9m. against £10.5m. Total equity interest emerged as £12.7m. (1974: £12.1m.) against £11.1m. (1973: £10.1m.) and historical and earnings per 25p share, 10.5p (3.5p) against 11.8p (4.5p) historical.

Information not at present available to convert the accounts of ACCO and its subsidiaries into the terms and therefore, the consolidated accounts for 1975 have been adjusted to treat the ACCO group as non-consolidated subsidiaries.

The value of orders booked last year held up well despite the generally depressed state of world markets and was only marginally lower than the total for 1974. Orders on hand at end 1975 totalled £493m. including £80m. booked by ACCO.

As stated with the preliminary results, profits earned by ACCO under review DM151 million was accounted for by financial assets, where the acquisition of foreign holdings predominated.

The Group's investments in fixed assets rose to DM936 million in 1974/75. In the steel sector the rapid introduction of the continuous casting process into the Duisburg oxygen steel works continued to dominate.

The Group's processing sector some DM182 million was spent on additions to fixed assets. These investments principally served to expand processing capacity in individual plants and the rationalisation and maintenance of the high standard of production.

It is their intention, if the dividend increase in profits is achieved, to pay a maximum permitted dividend of 0.270735p net. Last year's payment was 0.3p from profits of £242,735.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

"entirely attributable to the very unsatisfactory level of proceeds obtained from refining and marketing," said Mr. Mitchell.

Earnings in the exploration and production sectors were considerably higher despite reduced crude oil production.

The poor margins earned in the first quarter were only partly due to Anti-Inflation Board controls.

At the end of last week, the AIB approved a request by the company to pass through some, but not all of the non-crude cost increases sustained since the last price increase in March, 1975.

The scrip issue is for holders registered on May 31.

REVENUE for the year to March 31, 1976 of Estates Duties Invested Trusts expanded from £1,653,293 to £2,002,038, subject to tax of £791,834, against £940,049.

Stated earnings per £1 share increased from 8.1p to 9.1p, and dividends per £1 share rose from 6.38p to 6.1p, and a further one-for-10 scrip issue is proposed.

Mr. E. E. Binnis will retire as group managing director of ASSOCIATED DAIRIES (not February 28, 1977, but at the request of the Board he will continue as vice-chairman in a non-executive capacity).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

APPOINTMENTS

Sir Richard Meyjes to join Coates

Sir Richard Meyjes, a director of Shell International Petroleum, has been appointed managing director of SOCIÉTÉ GÉNÉRALE (FRANCE) BANK, the merchant banking subsidiary of Société Générale, Paris, in succession to Mr. P. Gross, who will take up a new appointment within the group.

Mr. E. G. Batson has retired as senior partner of KEMP-GEE AND COMPANY (stockbrokers) after 31 years with the firm but remains an associated member.

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

Mr. R. D. Wardle has been appointed to the Board of directors of GKN BUILDING SUPPLIES AND SERVICES SUB-GROUP (part of the GKN Building Supplies and Services Sub-Group).

THYSSEN

UST THYSSEN-HÜTTE AKTIENGESellschaft

MAJOR RE-ORGANISATION OF ACTIVITIES

EL SALES AFFECTED BY WORLDWIDE RECESSION

IMPROVED ORDERS IN OTHER PROCESSING SECTORS

Following is a summary of the Annual Report 1974/75 by the Management of August Thyssen-Hütte to the Meeting of Shareholders.

Thyssen's Operations The integration of Rheinstahl into the Thyssen group number of measures were taken at the beginning under review directed at reorganising our activities. These measures were to form functional units for their own operations for sectors sharing the same technology.

1975 saw the centralisation of the Thyssen Group's special steel in Thyssen Edelstahlwerke AG. Approximately 10 million tons of steel were processed by the company's 74/75. Sales by the Thyssen Edelstahlwerke Group DM2.2 billion mark.

processing sector the manufacture of machinery for the industry was concentrated in Thyssen-Fabrik GmbH as of July 1. In contrast, the processing of steel was subdivided to a greater degree. As of October 1, steel acquired 78% of the share capital of Karl Müller Kuegelmaschinenfabrik, thus strengthening its position as a special-purpose machinery.

the reorganisation of activities Thyssen Handel also taken over the trading and transportation sector. This sector is mainly engaged in supplying mineral to industrial and private consumers trading in building materials, and in transportation. This turnover amounts to DM12.5 billion.

Thyssen's Markets 1/75 major sales markets of the Thyssen Group were the worldwide recession. The sharp drop in economic Western industrialised countries led to low capacity rates in many sectors. Especially in the second half under review the steel industries of the Western world by the overall recessionary development. Speculative caused demand to decline still more sharply than steel consumption, leading to considerable pressure on rational steel markets from the supply side.

domestic demand weak, the effect of the international business activity was felt fully by the economy of German steelworks were particularly hard hit from the 1975. In contrast, other sectors of the Thyssen steel group's external sales initially continued to the first few months of 1974/75. This was followed by a decline in the volume of business. External turnover £21.4 billion, or 3% less than the comparable turnover of 1974.

companies operating in the steel production sector decrease of about 9% in turnover. Total business in the sector went down by approximately the same amount, a vice proceeding sphere was lower than in 1973/74 16%. In contrast, the improved level of orders in a other processing sectors had a stabilising effect.

Production In the second half of the year under review production had to be cut back in most sectors. Taking of all manufactures, production in 1974/75 was about the level of the preceding year in real terms.

Raw Material Supplies the year tension eased markedly on the raw material in 1974/75 the Thyssen Group's purchases of ore to some 18 million tons with a ferrous content of 10.9%. The severe cutback in steel production led to a stocks. However, even in spite of falling sea freight there was a considerable rise in the prime cost of ore.

These securities having been sold, this announcement appears as a matter of record only.

1.9 million tons of scrap was bought by the Thyssen Group in the year under review. With pressure increasing on the supply side, purchase prices eased.

Consumption of solid and liquid fuels went down by 17% to 10.5 million tons of coal equivalent. The supply situation with respect to almost all alloy metals and for other primary materials, which initially was still strained, returned largely to normal in the course of the year as a result of slackening demand.

Capital Investments 1974/75 saw a sharp increase in the Thyssen Group's capital investments. A total of DM1,087 million was invested in fixed and financial assets. Of expenditure on capital investments in the year under review DM151 million was accounted for by financial assets, where the acquisition of foreign holdings predominated.

The Group's investments in fixed assets rose to DM936 million in 1974/75. In the steel sector the rapid introduction of the continuous casting process into the Duisburg oxygen steel works continued to dominate.

The Group's processing sector some DM182 million was spent on additions to fixed assets. These investments principally served to expand processing capacity in individual plants and the rationalisation and maintenance of the high standard of production.

In the international steel markets, the situation now seems to be settling down. Steel consumption at home and abroad is rising slightly. We expect the world steel industry to move back in line once again with its long-term growth path.

The effects of the worldwide recession were not felt so much in the Thyssen Group's processing sectors. We anticipate continuing positive developments in this sector. The same applies to our trading operations.

Copies of the Annual Report and Accounts in English may be obtained from the Company and from Messrs. N. M. Rothschild & Sons, New Court, St. Stephen's Lane, EC2P 4DU and from S. G. Warburg & Co. Ltd., 30 Gresham Street, EC2P 2EB and National Westminster Bank Limited, Stock Office Services, 48 Lombury EC2.

Copies of the Annual Report and Accounts in English may be obtained from the Company and from Messrs. N. M. Rothschild & Sons, New Court, St. Stephen's Lane, EC2P 4DU and from S. G. Warburg & Co. Ltd., 30 Gresham Street, EC2P 2EB and National Westminster Bank Limited, Stock Office Services, 48 Lombury EC2.

Copies of the Annual Report and Accounts in English may be obtained from the Company and from Messrs. N. M. Rothschild & Sons, New Court, St. Stephen's Lane, EC2P 4DU and from S. G. Warburg & Co. Ltd., 30 Gresham Street, EC2P 2EB and National Westminster Bank Limited, Stock Office Services, 48 Lombury EC2.

Copies of the Annual Report and Accounts in English may be obtained from the Company and from Messrs. N. M. Rothschild & Sons, New Court, St. Stephen's Lane, EC2P 4DU and from S. G. Warburg & Co. Ltd., 30 Gresham Street, EC2P 2EB and National Westminster Bank Limited, Stock Office Services, 48 Lombury EC2.

Talbox down midway but improving

From turnover of £1.72m. compared with £1.72m. pre-tax profits of Talbox Group for half year to January 31, 1976 fell from £186,513 to £72,586. However, the directors say the volume of orders for the final quarter gives them confidence that profits for the second half will be "considerably more encouraging." In the long term and on the basis of company trends, group profits should continue to improve, they add.

It is their intention, if the dividend increase in profits is achieved, to pay a maximum permitted dividend of 0.270735p net. Last year's payment was 0.3p from profits of £242,735.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546. The directors explain that the balance sheet shows a net balance down from £79,926 to £24,546.

Lake View pays more

Lake View Investment Trust is raising its dividend from 1.5p to 1.65p net per 25p share for the year to March 31, 1976, with a final 1.1p. Earnings per share, assuming full conversion of loan stock, are shown at 1.77p (same).

Total income decreased from £1.94m. to £1.78m.

Total income decreased from £1.94m. to £1.78m.

Total income decreased from £1.94m. to £1.78m.

Total income decreased from £1.94m. to £1.78m.

Total income decreased from £1.94m. to £1.78m.

Total income decreased from £1.94m. to £1.78m.

Total income decreased from £1.94m. to £1.78m.

General & Commercial

For the current year the directors of General and Commercial Investment Trust are hopeful of at least maintaining the dividend at the increased level of 3.35p (3.4p paid previously) net, says chairman Mr. B. A. C. Whitmore.

As reported, revenue before tax for the year to February 28, 1976, advanced from £360,020 to £407,997 on gross revenue ahead from £468,708 to £479,211.

Mr. Whitmore points out that gross revenue showed an improvement despite the fall in income receivable caused by the reduction during 1974 of the foreign currency loans. Interest payable on the foreign loans was reduced from £80,745 to £27,897 partly due to the reduction and partly to the lower rates prevailing.

At the net level, revenue distributable to ordinary holders is £221,375 (£201,805).

Towards the end of the year investment negotiators an additional foreign currency loan of £250,000 which has been borrowed in Euro-dollars and invested in the U.S. The company's Euro-dollar borrowings now amount to U.S.\$1.1m. (including U.S.\$150,000 drawn since the year-end). At March 31, 1976, the market value of the investments represented by these borrowings was U.S.\$1.5m. Accordingly the surplus at that date was U.S.\$409,000.

Philip Hill Investment Trust at March 28 held 12.8 per cent. of the Ordinary Capital, Slater Walker Securities together with its subsidiaries, investment trusts, unit trusts and fully discretionary investment clients under its management held 22.89 per cent. at February 28. Meeting, 3, Waterloo Place, S.W., on May 20 at noon.

BP Canada

First quarter net income for BP Canada was an estimated \$7.7m. Mr. Derek Mitchell, president, told the annual meeting, the company with \$9.7m. last year.

Sales of refined products rose 2.5 per cent. to 390.2m. gallons. Production of crude oil and natural gas liquids was 6.7 per cent. below last year, while sales of natural gas were up by 1.8 per cent. The 22 per cent. decline in first quarter earnings was

The Pahang Consolidated Company Limited

(Incorporated in England No. 89412)

The Directors of The Pahang Consolidated Company Limited announce the following:—

(A) UNAUDITED PROFIT STATEMENT FOR THE SIX MONTH PERIOD ENDED 31st JANUARY 1976

	6 months to 31.1.76	6 months to 31.1.75	12 months to 31.1.75
Output—Lode Tin Concentrates Metric Tons	965	1,168	2,217
Sales—Lode Tin Concentrates Metric Tons	1,037	1,168	2,079
Average Penang Net Price of Tin Concentrates per Metric Ton	8,545	1,624	9,214
	(000's)	(000's)	(000's)
Sales of Tin Concentrates after deducting Export Duty and Surcharge	8,863	1,684	10,756
	(264)	(150)	1,929
Mining Profit/(Loss)	1,499	285	725
Dividends and Interest Receivable	(1)	(350)	(63)
Exceptional Items	1,234	235	2,304
Profit before Taxation	494	94	1,013
Less: Malaysian Taxation	1,234	235	2,304
Profit after Taxation	MS740	£141	MS1,291
Exchange Rates Applied Malaysian \$ to £1	5.262	5.564	5.388

(B) PROPOSED RECONSTRUCTION UNDER SECTION 206 OF THE COMPANIES ACT, 1948 (UNITED KINGDOM)

In the course of deliberations by the Capital Issues Committee (CIC), Malaysia upon the Company's application for listing by the Kuala Lumpur Stock Exchange Berhad of the new shares issued by way of rights in 1975, the Company has been directed, subject to the consent of the relevant authorities in the United Kingdom, to take immediate steps to submit a scheme of reconstruction with a view to forming a new Malaysian registered Company to take over the undertaking of the Company in view of the majority of the shareholders of the Company being resident in Malaysia and the Company's major activities and assets being centred in Malaysia.

Under these circumstances, the Board is of the opinion that it will be propitious both to the Company and the shareholders to transfer the domicile of the Company to Malaysia. The Board has sought professional advice and believes that the most appropriate means of effecting the proposed reconstruction will be to reconstruct the Company by means of a scheme of arrangement under Section 206 of the Companies Act, 1948 (United Kingdom) whereby the shareholders will exchange their shares in the Company for shares in The Pahang Consolidated Company Berhad, a Company incorporated in Malaysia on 30th January, 1976 for the purpose of reconstruction.

Upon obtaining the necessary approval from the relevant authorities both in the United Kingdom and Malaysia, shareholders will be provided with full details of the proposed scheme.

(C) INTERIM DIVIDEND ON ORDINARY CAPITAL

The Board has resolved not to pay an Interim Dividend based on the results for the 6 months ended 31st January, 1976. When the proposed reconstruction has been approved by the relevant authorities and the shareholders it is the intention of the Board to consider payment of a special Interim Dividend in lieu of a Final Dividend for the financial year ending 31st July, 1976, when the passing of an Interim Dividend at this time will be taken into consideration.

BY ORDER OF THE BOARD
NG SING HWANG
SECRETARY (MALAYSIA)

NEW ISSUE

April 27, 1976

U.S. \$10,000,000

Meidensha Electric Mfg. Co., Ltd.

94% Guaranteed Notes Due 1981



Guaranteed by

The Sumitomo Bank, Limited

Daiwa Securities Co. Ltd.

Sumitomo White Weld Limited

Arab Financial Consultants Company s.a.k.

Bank of Credit and Commerce International S.A.

Manufacturers Hanover Limited

Arab Finance Corporation S.A.L.

The Arab and Morgan Grenfell Finance Company Limited

Banque Arabe et Internationale d'Investissement (B.A.I.I.)

Banque Bruxelles Lambert S.A.

Banque de l'Indochine et de Suez

European Arab Bank (Brussels) S.A.

Investment and Finance Bank S.A.L.

Kidder, Peabody International

Eurosecurities Limited

Kuwait International Finance Company s.a.k. (KIFCO)

The National Commercial Bank (Saudi Arabia)

J. Henry Schroder & Co. S.A.L.

Smith Barney, Harris Upham & Co.

Swiss Bank Corporation (Overseas)

Union Bank of Switzerland (Securities)

Union de Banques Arabes et Françaises — U.B.A.F.

STOCK EXCHANGE REPORT

Steadier £ and early wage pact hopes spur markets
Gilts rise to 1½ and share index up 4.8 at 409.9

Account Dealing Dates
Option
*First Declara- Last Account
Dealing tions Dealing Day
Apr. 5 Apr. 14 Apr. 15 Apr. 28
Apr. 20 Apr. 29 Apr. 30 May 11
Apr. 3 May 13 May 14 May 25

*New time deals may take place
from 9.30 a.m. two business days earlier.

Yesterday's steadier performance of the pound in foreign markets led to an all-round improvement in British Funds and equity markets. Following the overnight news of the EEC Finance Ministers' agreement that the recent selling of sterling had been overdone, prices of leading equities opened higher and the market received a further boost on the good start made by gilt-edged securities. The latter ended on a shade below the day's best with gains extending to 1½ in long-dated issues and to 1 in the shorts. The Government Securities index put on 0.66 to 61.47.

The FT 30-share index made further progress and, after showing a rise of 6.1 at 1 p.m., closed a net 4.8 up at 409.9, thus recovering 9.9 of the two-day drop of 15.8 from last Monday's 425.7 peak of 418.8. Trading was thin—official markings of 5.354 were again well below last week's average of 6.139—but small buying interest in the early stages pushed prices up in a market short of stock. Lack of follow-through support, however, brought a small late reaction. After the recent near 16 per cent fall, Marks and Spencer picked up 5 to 86p on the better-than-expected results. Rises led falls by 6-1 in FT-noted industrials, while the All-Share index advanced 1.4 per cent to 168.11.

After opening higher on overnight U.S. support, South African Gold shares closed with only minor gains following Dr. Henry Kissinger's speech outlining better American proposals to force the issue over the political situation in Rhodesia. The Gold Mines

index hardened 1.3 more to 102.0.

Good rally in Funds

The steadier performance of the pound in foreign exchange markets stimulated demand for British Funds which, on a predominantly one-way interest, finally achieved smart recoveries. Dealing conditions were sometimes a little difficult, a development which indicated the overall state of the market, and government-maturing closed with gains stretching to 1½, after 11, while shorter-life issues were as much as ½ higher and at the day's best. The more stable background was obviously reflecting continuing hopes of the TUC accepting shortly a compromise for a new wage policy and the more remote possibility of public spending cuts on a sizeable scale. Corporations joined in the rally and closed 1½ points up on occasions.

In a continuing thin and narrow market, small demand brought a further rise in the investment currency premium to 114 per cent, up 1½ points more on the day. Yesterday's SE conversion factor was 0.9894 (0.9793).

Anz down again

Down 11 on Monday, Australia and New Zealand Bank remained flat, while Overseas issues, easing 8 more to 405p on a Press suggestion that the bank will announce a £20m rights issue before the interim figures for day. Standard Chartered, on the other hand, rose 15 to 410p, after 412p, on hopes of an early Rhodesian settlement. Hongkong and Shanghai put on 7 to 337p. Home banks traded quietly, but held a firm undertone. National Westminster fared best at 240p, up 4. Gold shares closed with only minor gains following Dr. Henry Kissinger's speech outlining better American proposals to force the issue over the political situation in Rhodesia. The Gold Mines

gains of 5 were recorded in 78p, and A. V. Jennings, 5 better at 140p.

ICI typified market conditions, closing 3 better at 399p, after 401p. Elsewhere in Chemicals, Anchor edged up 2 to 50p ahead of tomorrow's preliminary figures.

Television Contractors had Anglia "A" and Associated "A" both 3 better at 115p and 67p respectively.

Marks and Spencer up

Already firmer at 85p ahead of the preliminary statement, Marks and Spencer moved further ahead in active trading to close 5 better on the day at 86p on the higher-than-expected profits. Other Stores attracted a better business than of late, but closed below the best. British Home Stores ended 2 up at 355p, after 357p, while "Gusset's" A, 205p, and UDS, 85p, put on 3 apiece. Lee Cooper rallied 5 to 70p, while Spicella, 80p, and S. Casket, 48p, both finished 4 better. Ward White continued firmly in Shoes, rising 2½ more to 214p. Sarnar Scotland was called 4 cheaper at 79p on the "rights" issue, with the new nil-paid shares at 13p premium.

Business remained thin in the electrical leaders, where initial small gains were later trimmed. BICC new nil-paid stayed reasonably active and improved 3 to 22p premium, the old shares adding 1 at 117p, while final 2 up at 244p, while net gains 4 apiece were recorded in GEC, 185p, after 181p, and Plessey, 79p, after 80p. Elsewhere, Laurence Lawrence improved 3 to 54p awaiting to-day's half-time results. Holdings put on 2 to 30p in response to the 30p cash counter-offer from Rectifier Modules, while original bidder A. F. Balguy "A", 450p, after 440p, and P. Balguy "A", 450p, after 440p, both held steady at 16p.

A more general upward tendency in Engineering culminated with Hawker a further ½ higher at 450p, after 440p, and Plessey, 79p, after 80p. Vickers also fared well with a gain of 3 further to 187p, while suggestions of a chart

buy stimulated inquiries for Copper-Neil, which rose 4½ to 67p.

British Roadmakers, too, had followers and gained 3½ to 471p, along with Fairley, 741p, Spear and Jackson, 55p, and Mathew Hill 111p, all of which improved 2 apiece.

Head Wrightson benefited further from recent Press mention, closing 2½ up at 54p, but comment on prospects after Monday's preliminary results lowered Simon to 131p before a close of 2 easier on balance at 134p. Reflecting the new Russian character, Davy International picked up 2 to 135p. B. Elliott hardened 1 to 63p after news of the "rights" issue plus dividend and profits increases. In Shipbuilding, Yarrov moved up 2 to 54p, but a slight disappointment with the first-half figures.

Foods closed with modest gains. RHM hardened 1½ to 54p, while Tate and Lyle, 235p, and John Salsbury, 113p, improved 2 apiece. Boland's raised 6 to 36p on the revised bid terms from Barrow Milling which closed without alteration at 80p. Northern Foods moved up 3 to 81p, while gains of 4 were seen in Geo. Bennett, 82p, and Wm. Morrison, 106p. British Vending Industries, however, finished a fraction easier at 8p on the disclosure of reduced earnings.

Ladbrokes were notably firm at 105p, up 4, following the chairman's annual review, but small selling led Leisure and General 3 off at 33p.

Unilever higher

Miscellaneous industrial leaders failed to hold the day's best levels. Unilever, after the previous day's Press-inspired rise of 6, closed 1½ higher at 478p. Glaxo ended 7 firmer at 412p, after 415p, and Rank Organisation 5 up at 170p, after 175p. The Australia Broken Hill Property were notably firm for a fresh rise of 2½ to 760p. Elsewhere, Reed Executive, still reflecting the profits setback, were lowered 4 more to 39p, while Brook Street Bureau, 39p, and Alfred Marks, 26p, were marked down about 3 apiece in sympathy. Camrex declined 4 to 41p on fresh consideration of the results, but the rise in profits and a good start to 1976 lifted Tover Kemley and Willbourn 4 to 60p. Sharply higher profits led Silenight 3 firmer at 87p, while Odeon and Edeon-Mackay were lifted from annual results, improving 4 to 67p. Low and Bower followed the full report with a gain of 2 to 110p, while Crowther improved another 5 to 110p.

Oil continued to respond to a demand, largely of a currency hedge nature, which took British Petroleum up to 658p, after 655p, and Shell, 658p, after 655p. Esso, 658p, after 655p, and B.P., 658p, after 655p, all closed 3 better at 658p. Anglo-Siam, 658p, after 655p, and Esso, 658p, after 655p, all closed 3 better at 658p.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

South African Industrials continued to make progress. Tiger Oats closing 20 up at 57p and O.K. Bazar "A" 30 to the good at 610p.

Interest in Tens waned considerably as a rise of 4 to 38p in Bandaggs provided the only movement worthy of note.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

South African Industrials continued to make progress. Tiger Oats closing 20 up at 57p and O.K. Bazar "A" 30 to the good at 610p.

Interest in Tens waned considerably as a rise of 4 to 38p in Bandaggs provided the only movement worthy of note.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

South African Industrials continued to make progress. Tiger Oats closing 20 up at 57p and O.K. Bazar "A" 30 to the good at 610p.

Interest in Tens waned considerably as a rise of 4 to 38p in Bandaggs provided the only movement worthy of note.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

South African Industrials continued to make progress. Tiger Oats closing 20 up at 57p and O.K. Bazar "A" 30 to the good at 610p.

Interest in Tens waned considerably as a rise of 4 to 38p in Bandaggs provided the only movement worthy of note.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Good rally in Funds

The steadier performance of the pound in foreign exchange markets stimulated demand for British Funds which, on a predominantly one-way interest, finally achieved smart recoveries. Dealing conditions were sometimes a little difficult, a development which indicated the overall state of the market, and government-maturing closed with gains stretching to 1½, after 11, while shorter-life issues were as much as ½ higher and at the day's best. The more stable background was obviously reflecting continuing hopes of the TUC accepting shortly a compromise for a new wage policy and the more remote possibility of public spending cuts on a sizeable scale. Corporations joined in the rally and closed 1½ points up on occasions.

In a continuing thin and narrow market, small demand brought a further rise in the investment currency premium to 114 per cent, up 1½ points more on the day. Yesterday's SE conversion factor was 0.9894 (0.9793).

Anz down again

Down 11 on Monday, Australia and New Zealand Bank remained flat, while Overseas issues, easing 8 more to 405p on a Press suggestion that the bank will announce a £20m rights issue before the interim figures for day. Standard Chartered, on the other hand, rose 15 to 410p, after 412p, on hopes of an early Rhodesian settlement. Hongkong and Shanghai put on 7 to 337p. Home banks traded quietly, but held a firm undertone. National Westminster fared best at 240p, up 4. Gold shares closed with only minor gains following Dr. Henry Kissinger's speech outlining better American proposals to force the issue over the political situation in Rhodesia. The Gold Mines

gains of 5 were recorded in 78p, and A. V. Jennings, 5 better at 140p.

ICI typified market conditions, closing 3 better at 399p, after 401p. Elsewhere in Chemicals, Anchor edged up 2 to 50p ahead of tomorrow's preliminary figures.

Television Contractors had Anglia "A" and Associated "A" both 3 better at 115p and 67p respectively.

Marks and Spencer up

Already firmer at 85p ahead of the preliminary statement, Marks and Spencer moved further ahead in active trading to close 5 better on the day at 86p on the higher-than-expected profits. Other Stores attracted a better business than of late, but closed below the best. British Home Stores ended 2 up at 355p, after 357p, while "Gusset's" A, 205p, and UDS, 85p, put on 3 apiece. Lee Cooper rallied 5 to 70p, while Spicella, 80p, and S. Casket, 48p, both finished 4 better. Ward White continued firmly in Shoes, rising 2½ more to 214p. Sarnar Scotland was called 4 cheaper at 79p on the "rights" issue, with the new nil-paid shares at 13p premium.

Business remained thin in the electrical leaders, where initial small gains were later trimmed. BICC new nil-paid stayed reasonably active and improved 3 to 22p premium, the old shares adding 1 at 117p, while final 2 up at 244p, while net gains 4 apiece were recorded in GEC, 185p, after 181p, and Plessey, 79p, after 80p. Elsewhere, Laurence Lawrence improved 3 to 54p awaiting to-day's half-time results. Holdings put on 2 to 30p in response to the 30p cash counter-offer from Rectifier Modules, while original bidder A. F. Balguy "A", 450p, after 440p, and P. Balguy "A", 450p, after 440p, both held steady at 16p.

A more general upward tendency in Engineering culminated with Hawker a further ½ higher at 450p, after 440p, and Plessey, 79p, after 80p. Vickers also fared well with a gain of 3 further to 187p, while suggestions of a chart

buy stimulated inquiries for Copper-Neil, which rose 4½ to 67p.

British Roadmakers, too, had followers and gained 3½ to 471p, along with Fairley, 741p, Spear and Jackson, 55p, and Mathew Hill 111p, all of which improved 2 apiece.

Head Wrightson benefited further from recent Press mention, closing 2½ up at 54p, but comment on prospects after Monday's preliminary results lowered Simon to 131p before a close of 2 easier on balance at 134p. Reflecting the new Russian character, Davy International picked up 2 to 135p. B. Elliott hardened 1 to 63p after news of the "rights" issue plus dividend and profits increases. In Shipbuilding, Yarrov moved up 2 to 54p, but a slight disappointment with the first-half figures.

Foods closed with modest gains. RHM hardened 1½ to 54p, while Tate and Lyle, 235p, and John Salsbury, 113p, improved 2 apiece. Boland's raised 6 to 36p on the revised bid terms from Barrow Milling which closed without alteration at 80p. Northern Foods moved up 3 to 81p, while gains of 4 were seen in Geo. Bennett, 82p, and Wm. Morrison, 106p. British Vending Industries, however, finished a fraction easier at 8p on the disclosure of reduced earnings.

Ladbrokes were notably firm at 105p, up 4, following the chairman's annual review, but small selling led Leisure and General 3 off at 33p.

Unilever higher

Miscellaneous industrial leaders failed to hold the day's best levels. Unilever, after the previous day's Press-inspired rise of 6, closed 1½ higher at 478p. Glaxo ended 7 firmer at 412p, after 415p, and Rank Organisation 5 up at 170p, after 175p. The Australia Broken Hill Property were notably firm for a fresh rise of 2½ to 760p. Elsewhere, Reed Executive, still reflecting the profits setback, were lowered 4 more to 39p, while Brook Street Bureau, 39p, and Alfred Marks, 26p, were marked down about 3 apiece in sympathy. Camrex declined 4 to 41p on fresh consideration of the results, but the rise in profits and a good start to 1976 lifted Tover Kemley and Willbourn 4 to 60p. Sharply higher profits led Silenight 3 firmer at 87p, while Odeon and Edeon-Mackay were lifted from annual results, improving 4 to 67p. Low and Bower followed the full report with a gain of 2 to 110p, while Crowther improved another 5 to 110p.

Oil continued to respond to a demand, largely of a currency hedge nature, which took British Petroleum up to 658p, after 655p, and Shell, 658p, after 655p. Esso, 658p, after 655p, and B.P., 658p, after 655p, all closed 3 better at 658p. Anglo-Siam, 658p, after 655p, and Esso, 658p, after 655p, all closed 3 better at 658p.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

South African Industrials continued to make progress. Tiger Oats closing 20 up at 57p and O.K. Bazar "A" 30 to the good at 610p.

Interest in Tens waned considerably as a rise of 4 to 38p in Bandaggs provided the only movement worthy of note.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

South African Industrials continued to make progress. Tiger Oats closing 20 up at 57p and O.K. Bazar "A" 30 to the good at 610p.

Interest in Tens waned considerably as a rise of 4 to 38p in Bandaggs provided the only movement worthy of note.

South African Gold shares closed a shade firmer on balance after moving erratically throughout the day. They opened higher, reflecting the strength of Gold in overnight U.S. markets and a

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Higher three-quarter profits helped John Haggas gain 5 to 315p. The chairman's encouraging statement put S. Jerome 2 up at 45p, while a small demand ahead of Monday's results left Toolco 3 up at 45p. Similar amount dearer at 37p. Cowlands touched 151p initially, but eased later to close unchanged on the day at 149p.

Early-morning activity in Tobacco gave way to quieter conditions in the afternoon and the majors closed below the best. British American closed 2 down, while a net 2 dearer at 375p, and Imps were a penny better at 77p, after 78p. Rothmans International were also 1 up at 34p.

harder investment in the metal, but then eased, selling from 405p to 402p. In the afternoon, however, they were marked down to 400p, after 402p, following the statement of Rhodesia, but modestly up on balance.

Good rally in Funds

The steadier performance of the pound in foreign exchange markets stimulated demand for British Funds which, on a predominantly one-way interest, finally achieved smart recoveries. Dealing conditions were sometimes a little difficult, a development which indicated the overall state of the market, and government-maturing closed with gains stretching to 1½, after 11, while shorter-life issues were as much as ½ higher and at the day's best. The more stable background was obviously reflecting continuing hopes of the TUC accepting shortly a compromise for a new wage policy and the more remote possibility of public spending cuts on a sizeable scale. Corporations joined in the rally and closed 1½ points up on occasions.

In a continuing thin and narrow market, small demand brought a further rise in the investment currency premium to 114 per cent, up 1½ points more on the day. Yesterday's SE conversion factor was 0.9894 (0.9793).

Anz down again

Down 11 on Monday, Australia and New Zealand Bank remained flat, while Overseas issues, easing 8 more to 405p on a Press suggestion that the bank will announce a £20m rights issue before the interim figures for day. Standard Chartered, on the other hand, rose 15 to 410p, after 412p, on hopes of an early Rhodesian settlement. Hongkong and Shanghai put on 7 to 337p. Home banks traded quietly, but held a firm undertone. National Westminster fared best at 240p, up 4. Gold shares closed with only minor gains following Dr. Henry Kissinger's speech outlining better American proposals to force the issue over the political situation in Rhodesia. The Gold Mines

gains of 5 were recorded in 78p, and A. V. Jennings, 5 better at 140p.

ICI typified market conditions, closing 3 better at 399p, after 401p. Elsewhere in Chemicals, Anchor edged up 2 to 50p ahead of tomorrow's preliminary figures.

Television Contractors had Anglia "A" and Associated "A" both 3 better at 115p and 67p respectively.

Marks and Spencer up

Already firmer at 85p ahead of the preliminary statement, Marks and Spencer moved further ahead in active trading to close 5 better on the day at 86p on the higher-than-expected profits. Other Stores attracted a better business than of late, but closed below the best. British Home Stores ended 2 up at 355p, after 357p, while "Gusset's" A, 205p, and UDS, 85p, put on 3 apiece. Lee Cooper rallied 5 to 70p, while Spicella, 80p, and S. Casket, 48p, both finished 4 better. Ward White continued firmly in Shoes, rising 2½ more to 214p. Sarnar Scotland was called 4 cheaper at 79p on the "rights" issue, with the new nil-paid shares at 13p premium.

Business remained thin in the electrical leaders, where initial small gains were later trimmed. BICC new nil-paid stayed reasonably active and improved 3 to 22p premium, the old shares adding 1 at 117p, while final 2 up at 244p, while net gains 4 apiece were recorded in GEC, 185p, after 181p, and Plessey, 79p, after 80p. Elsewhere, Laurence Lawrence improved 3 to 54p awaiting to-day's half-time results. Holdings put on 2 to 30p in response to the 30p cash counter-offer from Rectifier Modules, while original bidder A. F. Balguy "A", 450p, after 440p, and P. Balguy "A", 450p, after 440p, both held steady at 16p.

A more general upward tendency in Engineering culminated with Hawker a further ½ higher at 450p, after 440p, and Plessey, 79p, after 80p. Vickers also fared well with a gain of 3 further to 187p, while suggestions of a chart

buy stimulated inquiries for Copper-Neil, which rose 4½ to 67p.

British Roadmakers, too, had followers and gained 3½ to 471p, along with Fairley, 741p, Spear and Jackson, 55p, and Mathew Hill 111p, all of which improved 2 apiece.

Head Wrightson benefited further from recent Press mention, closing 2½ up at 54p, but comment on prospects after Monday's preliminary results lowered Simon to 131p before a close of 2 easier on balance at 134p. Reflecting the new Russian character, Davy International picked up 2 to 135p. B. Elliott hardened 1 to 63p after news of the "rights" issue plus dividend and profits increases. In Shipbuilding, Yarrov moved up 2 to 54p, but a slight disappointment with the first-half figures.

Foods closed with modest gains. RHM hardened 1½ to 54p, while Tate and Lyle, 235p, and John Salsbury, 113p, improved 2 apiece. Boland's raised 6 to 36p on the revised bid terms from Barrow Milling which closed without alteration at 80p. Northern Foods moved up 3 to 81p, while gains of 4 were seen in Geo. Bennett, 82p, and Wm. Morrison, 106p. British Vending Industries, however, finished a fraction easier at 8p on the disclosure of reduced earnings.

Ladbrokes were notably firm at 105p, up 4, following the chairman's annual review, but small selling led Leisure and General 3 off at 33p.

Unilever higher

Miscellaneous industrial leaders failed to hold the day's best levels. Unilever, after the previous day's Press-inspired rise of 6, closed 1½ higher at 478p. Glaxo ended 7 firmer at 412p, after 415p, and Rank Organisation 5 up at 170p, after 175p. The Australia Broken Hill Property were notably firm for a fresh rise of 2½ to 760p. Elsewhere, Reed Executive, still reflecting the profits setback, were lowered 4 more to 39p, while Brook Street Bureau, 39p, and Alfred Marks, 26p, were marked down about 3 apiece in sympathy. Camrex declined 4 to 41p on fresh consideration of the results, but the rise in profits and a good start to 1976 lifted Tover Kemley and Willbourn 4 to 60p. Sharply higher profits led Silenight 3 firmer at 87p, while Odeon and Edeon-Mackay were lifted from annual results, improving 4 to 67p. Low and Bower followed the full report with a gain of 2 to 110p, while Crowther improved another 5 to 110p.

Oil continued to respond to a demand, largely of a currency hedge nature, which took British Petroleum up to 658p, after 655p, and Shell, 658p, after 655p. Esso, 658p, after 655p, and B.P., 658p, after 655p, all closed 3 better at 658p. Anglo-Siam, 658p, after 655p, and Esso,

هكذا اصبحت الاصل

insurance bonds.

OFFSHORE AND OVERSEAS FUNDS

NOTES

100

— fee of £325 per annum for each security

[illegible]

20% Rent Rebates for Industry
Rent from: 65p
PHONE 01-366 1271
Fairview
STAL BUILDING FOR INDUSTRY

FINANCIAL TIMES

Wednesday April 28 1976

We pay for you
steel until
you need it
IRONSTEELSTOCK

International plans to close 351 shops

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

INTERNATIONAL STORES, the grocery chain bought by British-American Tobacco in 1972, is to close about 40 per cent of its branches over the next nine months.

By the end of this year it plans to have closed 351 of its 838 shops, together with three retail depots. About 4,000 of the 17,500 work force will lose their jobs.

The closures following the sale of 200 shops last year and will mean that by the end of this year only 477 of the 1,172 grocery stores acquired by BAT are still trading.

When BAT bought International, the stores group was making a trading profit of about £5.2m. In the year to September 1975, net profit after tax had fallen to £1.3m, and in the first four months of this financial year the company has lost £800,000.

The company which had a turnover last year of £271m has told staff that it has no alternative but to close many smaller stores.

"Despite an extremely large turnover, no money is being made and with escalating costs the position can only become more serious unless successful remedies can be applied," it told them.

The company said that if the current programme is not through International will be

able to get back into profit this year.

All the money realised through sale of shops will be ploughed back into the business. In all, the company intends to "re-cycle" £50m. between now and December 1977 by selling shops and other property interests.

Main problem

International's problem is that it has too many small shops. Its average store size is only 2,400 square feet, compared with 4,500 square feet for an average Fine Fare and 7,000 square feet for an average Tesco.

Roots of the problem go back to the 1960s when the company failed to build larger stores at a time when other groups were expanding fast. As a result Tesco overtook International in terms of sales and International is now only the fourth or fifth largest grocery chain in the country.

In 1972 the company, then operating 935 branches, was bought by BAT as part of plans to diversify into retailing. The following year BAT bought the ailing Pricerite chain and since then it has acquired about 100 other stores as well as building some larger ones of its own.

Throughout this period, however, the emphasis has been on closures and rationalisation and

now the great majority of its shops trade under the International name.

Plans have been implemented to cut central administration staff by 15 per cent.

Three of the company's nine retail depots will be closed and some others will be converted from stockholding points into other kinds of depots.

Closures of depots is a consequence of the store closure programme which will be spread throughout the country and will lead to a considerable drop in International's turnover in the short term.

In the longer term the company hopes to make up this loss of sales by investing in more profitable larger stores.

International, still discussing closures with the unions, said yesterday that although about 4,000 people would lose their jobs, the grocery industry traditionally had a high rate of labour turnover.

During the past year all the big grocery retailing chains have been closing small shops.

The Lavenham subsidiary, Allied Suppliers, has closed about 200; the Fitch Lovell subsidiary, Key Markets, has closed about 100.

All the companies say these small shops were no longer viable at a time of falling demand and rising costs.

Moderates make new advances in AUEW polls

BY ALAN PIKE, LABOUR STAFF

MODERATE candidates made fresh advances in Amalgamated Union of Engineering Workers elections declared yesterday, leaving Left-wingers consolidating themselves with a handful of individual results which defy the general trend.

In the most eagerly anticipated result, Left-wing executive member Mr. Bob Wright, who failed last year in efforts to become general secretary and later to hold his present executive seat, came second in a field of 14 candidates for a vacancy as one of the union's two assistant general secretaries.

He polled 63,723 compared with 32,094 for Mr. John Weakley, the British Leyland Union's executive secretary.

Mr. Wright, who last year successfully challenged attempts to end the AUEW's postal ballot system of electing officials in the High Court, will now face Mr. Wright in a second round, with all other candidates eliminated, in October.

Until his election defeat last year, Mr. Wright was regarded as the obvious Left-wing candidate to succeed Mr. Hugh Scanlon as president of the union. But unless he recovers ground in the second ballot he will leave the union's service when his executive term expires in September.

He can draw some comfort from the fact that he has been beaten by a narrower margin than in his previous defeats and his supporters will now begin campaigning for more than 110,000 votes cast for the 12 eliminated candidates in the first round.

The nearest challenger to Mr. Wright is Mr. George Bray, of Leeds, who polled 31,018, but Mr. Wright, a Trotskyist, attracted 7,584 votes.

In a vacancy for the North-Western seat on the seven-member executive, Mr. Gerry Russell, Liverpool-based, a divisional organiser, had a narrow victory of 15,553 to 14,996 over Mr. Harry Banks, divisional organiser at Preston.

Both men are regarded as middle-of-the-road politically, but Mr. Russell probably gained the advantage of some Left-wing votes after the defeat of the Left-wing candidate in the first round.

On a regional level, however, Mr. Russell was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

The view that the Scottish Chambers of Commerce and the CBI had some common ground on which they might collaborate and speak with a single, more powerful voice, was expressed yesterday by Mr. Alan H. P. Ramsay, retiring president of the Dundee and Kirkcaldy Chambers of Commerce.

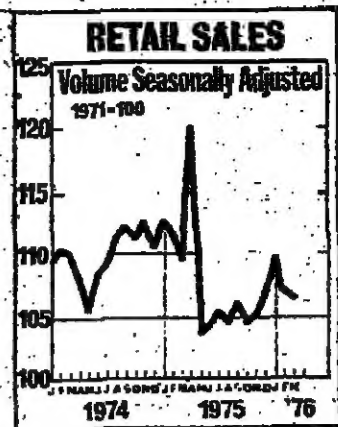
At the annual general meeting he said although he knew that such collaboration could take some time to negotiate, he could "report no progress so far."

Mr. T. A. C. Keay was elected president of the Chamber.

THE LEX COLUMN

Marks struggles for growth

Index rose 4.8 to 409.9



The securities markets continued to reflect the fortunes of sterling yesterday, with gilts staging a reasonable rally—some longs were up over a point. Much of the interest in gilts centred on whether the Government broker would reactivate the short tap at around 3 points below his last selling level. In the event he failed to respond to bids from the market, which may indicate that the authorities are not yet convinced that short-term interest rates are stable enough to provide a base for funding operations. But conditions in the money market were calmer.

Marks & Spencer

Marks & Spencer has yet again confounded the sceptics by increasing its profits by £1.9m to £83.7m, pre-tax in the year to March even after an £8.7m increase in pension payments. However, all of the gains effectively came in the first-half—the small rise in the second six months is explained by an extra week's trading. Indeed, on an adjusted basis, the rate of sales growth slowed from 24 per cent to just over 12 per cent between the halves with the south-east suffering more than the north.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

over seven months of 1975-76, will not come through until next year.

Back in the U.K., no one is assuming any easing of the pressures on consumer spending until at least the autumn. So it is hard to generate any enthusiasm yet about the retailing sector as a whole—and there is not much scope for improving the group's relative rating with a p/e of 16.7 at 98p.

The group still seems to have been achieving some increase in market share and over the year as a whole, volume gains are claimed to be about 7 per cent. In clothing and around 4 per cent for foods. And although during the second half gross margins recovered some of the ground lost during last summer's stock reduction drive, the pressures have continued at the net level. There has been a fall of nearly 14 points to 103 per cent in the U.K. net return after a 25 per cent increase in payroll costs, though there are hopes of recouping some of this in the current year with the major cost rises out of the way.

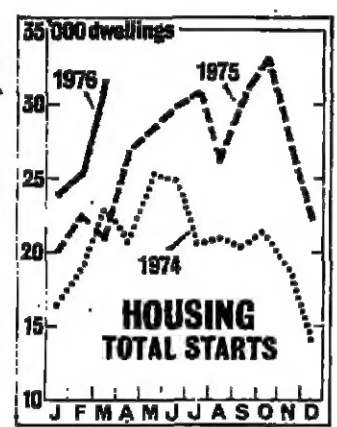
The picture is likely to remain dull overseas, however, with M and S lost £2.48m on the Continent in 1975, and although the Paris store is now trading profitably and the Brussels branch's results are improving, the latter is still losing money and the Lyons unit is still at an early stage. So given the decision to spread certain development and start-up costs over three years, the Continental operation is unlikely to be profitable until 1977. Similarly, the re-organisation of the Canadian operation, which made a profit of £425,000 in just

House-building rise again in March

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

THE IMPROVEMENT in house-building activity continued in March, with private housing starts reaching their highest level since 1973.

The all-round picture on the housing front now looks reasonably encouraging, though there remain widespread doubts about how long the gradual recovery will continue.



No major upturn

Recent figures on the state of the housing industry's order books provide no indication that a major upturn in activity is round the corner. A modest increase for the year is at best generally expected. Last year, total housing starts reached 321,000 while the number of homes made ready for occupation came to 311,000.

March was a fairly buoyant month. According to provisional figures from the Department of the Environment, a start was made on 15,500 private homes, making it the best month on record for over two years. In March last year private starts amounted to only 9,700 and this February they reached only 10,400.

A seasonal upturn in private housing work would in a case now be expected but with building society lending reaching record levels, it seems there is growing confidence among some builders. Those building at the lower end of the market are known to be experiencing high sales and output is being stepped up.

In the council housing field, where output has been consistently higher than in the private sector for some time, a further 16,000 homes entered the construction stage, an increase of nearly 5,000 on the same month last year and 1,200 up on February. The combined total of private and local authority starts was 31,500, a rise of 10,000 over March 1975, and 6,000 up on the previous month.

Council house boost

The total number of homes completed last month also took a big leap compared with the low output figures in the first two months of the year, although

the performance was only on a par with the levels towards the end of 1975.

According to the Department 15,500 council homes were completed in March, compared with 13,000 a year earlier and 12,500 this February. At the same time, 12,500 more private homes were completed and came on to the market, a rise of 1,800 from March 1975 and of 1,700 from February this year. At 28,000, the total number of house completions was a little over 4,000 up on a year earlier and nearly 5,000 higher than in February.

In the first three months of this year housing starts were an estimated 3 per cent up on the last quarter of 1975 and 20 per cent higher than in the same period of last year. Completions were down by 3 per cent, in the last three months of 1975 but still 6 per cent up on the first quarter of last year.

House renovation grants for an estimated 46,000 homes were approved in the first three months of this year, compared with 44,000 in the same quarter of 1975, the Department said.

New chief for Bow Group

THE Conservative Bow Group's chairman is to be Mr. Ian Clarke, a consultant statistician who unsuccessfully fought Coventry North East for the Tories in the General Election.

Mr. Clarke, 52, was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 48, a former Bow Group chairman.

Mr. Clarke, who was elected to the post after a contest with Mr. John Gifford, 4